## **Investment Schedule**

T 10 (10 (10 (10 (10 (10 (10 (10 (10 (10	Desig	n Work	Project Work					
Description	Initiated	Completed	Initiated	Completed				
		2016						
Nogales AoR EFW Deployment			8/27/2014	11/25/2015				
Initial Operating Capability (IOC)				10/23/2015				
Casa Grande AoR C2 Design and Construction			12/2/2014	6/15/2016				
	FY2017							
Douglas AoR EFW Deployment			9/3/2015	6/5/2017				
TON Environmental Assessment/Right of Way Completed			5/12/2014	6/15/2017				
Block 1/IFT Replacement EFW Demonstration			9/28/2016	2/2/2017				
Ajo-1 AoR EFW Deployment			7/14/2017	8/17/2018				
Ajo-2 AoR EFW Deployment			9/12/2017	10/12/2018				
TUS-1 AoR EFW Deployment			9/14/2017	10/19/2018				
	FY2018							
Sonoita AoR EFW Deployment			7/1/2016	11/30/2017				
TON - Ajo-2/Casa Grande Site Road Construction	ne		11/6/2017	8/13/2018				
Casa Grande AoR EFW Deployment			12/27/2017	2/1/2019				

## Remote Video Surveillance Systems (RVSS) – Investment

## **Capital Investments Exhibits**

## **Procurement/Acquisition Programs**

(Remote Video Surveillance Systems)

**Procurement, Construction, and Investments Funding** 

Investment	Unique Item Identifier	Acquisition Level	Procurement / Construction	IT/Non- IT	MAOL	FY 2016 Revised Enacted	FY 2017 Annualized CR	FY 2018 President's Budget
Remote Video Surveillance Systems (RVSS)	024-000005220	1	Procurement	IT	Yes	\$36,421	\$29,481	\$46,193

#### **Investment Description**

CBP requests \$46.2 million in FY 2018 for the Remote Video Surveillance System (RVSS) program. RVSS is a remotely controlled system of day and night cameras mounted on a tower or to a permanent structure. The images are transmitted, monitored, and recorded at a central location. This system is deployed to monitor large spans of the international border. The program will address technology obsolescence of over 215 towers on the southern border by upgrading selected RVSS sites with new surveillance capability and deploying the upgraded technology at new RVSS sites. The RVSS Upgrade will enhance the U.S. Border Patrol's situational awareness of border activity through persistent surveillance and detection to facilitate proper law enforcement resolution. The additional RVSS towers will expand coverage of the RVSS system along the Southwest Border in areas that are highly trafficked with illegal activities.

#### **Justification**

Investment in this area will support the implementation of Executive Orders on border security and enhance the physical security of the southern border by improving situational awareness in remote areas of the border. The request represents the requirements for completing the deployment of the RVSS Upgrade capability to the first two station AORs in the Rio Grande Valley Sector: Rio Grande City and McAllen Station. The remaining funding will be used for completing design and construction activities for the remaining six station AOR's in RGV Sector (Weslaco, Falfurrias, Kingsville, Brownsville, Fort Brown, and Harlingen stations). A total of 72 new sensor towers and upgrade of 11 existing RVSS tower sites are planned for the RGV Sector. The program will complete C2 modifications for eight Station AORs. Infrastructure construction (Towers and C2 modifications) are in progress. The deployments will be completed in the USBP operational priority order.

In April 2017, USBP completed a Southwest Border Capability Roadmap that identifies updated operational requirements needed to achieve operational control of the southern border. This roadmap is intended to inform a balanced, risk-based investment strategy driven by capability gaps, geographic priorities, terrain and other environmental factors, and the evolving threat. The roadmap identifies the highest priority for new border wall construction based on local geography, terrain, risk, "vanishing time" and other factors. The locations requested for FY 2018 border wall construction address the highest priorities identified by the USBP. Within the Surveillance capability, the roadmap identifies specific requirements for persistent surveillance assets, such as RVSS, which provide continuous surveillance 24/7/365. The RVSS equipment and infrastructure funded by this request will provide critical surveillance capabilities that will be integrated with other capabilities and mission essential tasks to achieve the Border Patrol's strategic outcomes.

#### FY 2016 Key Milestone Events (Prior Year)

- The program declared Initial Operational Capability (IOC) in the Nogales station AOR on 31 December 2015.
- In FY 2016, the program completed the deployments to the Douglas, Naco, Ajo Papago Farms, and Yuma AoRs.
- Construction started for the Command and Control (C2) for Rio Grande City (RGC) and McAllen (MCS) AoRs.
- The program has also begun deployment planning for the Laredo Sector AoRs.

#### **FY 2017 Planned Key Milestone Events (Year of Execution)**

- Continue the deployment to the Rio Grande City (RGC) and McAllen (MCS) AoRs.
- In addition, the investment achieved Full Operational Capability (FOC) in the Tucson and Yuma Sectors in December 2016.

#### FY 2018 Planned Key Milestone Events (Budget year)

- Continue the deployments to RGC and MCS.
- Finish the design work for the rest of the AoRs in RGV Weslaco (WSC), Harlingen (HRL), Brownsville (BRN), Fort Brown (FTB), Falfurrias (FAL), and Kingsville (KIN).

### **Overall Investment Funding**

	Prior Years	FY 2016	FY 2017	FY 2018
Operations and Support		\$6,922	\$17,360	\$21,319
Procurement, Construction, and Investments		\$36,421	29,481	\$46,193
Research and Development				
Project Funding	\$167,323	\$43,343	\$46,841	\$67,512
Obligations	\$101,776	\$65,903	\$2,544	
Expenditures	\$29,883	\$38,020		

### Contract Information (Current/Execution Year, Budget Year)

Contract Number	Contractor	Туре	Award Date (mo/yr)	Start Date (mo/yr)	End Date (mo/yr)	EVM in Contract	Total Value
HSBP1012X00067	Dept. of Energy	Cost Plus Fixed Fee	02/12	03/12	12/17	N/A	491
HSBP1012X00137	US Dept of the Navy	Cost Plus Fixed Fee	09/12	09/12	07/16	N/A	1,068
HSBP1015X00163(c)	FAA LOGISTICS CENTER	Cost Reimbursable	08/15	09/15	09/17	N/A	4,928
HSBP1012X00125	FAA LOGISTICS CENTER	Cost Reimbursable	09/12	10/12	09/17	N/A	19,716
HSBP1014X00155	FAA LOGISTICS CENTER	Cost Plus Fixed Fee	09/14	10/14	09/17	N/A	52,415
HSBP1013C00042	GENERAL DYNAMICS ONE SOURCE LLC	Firm Fixed Price	07/13	07/13	08/18	N/A	51,677
HSBP1016X00018	GSA	Cost Reimbursable	11/15	11/15	03/21	N/A	1,297
HSBP1014F00377	GULF SOUTH RESEARCH CORP	Firm Fixed Price	09/14	09/14	09/19	N/A	854
HSBP1014C00005	JOHNS HOPKINS UNIVERSITY-	Cost Plus Fixed Fee	02/14	02/14	09/17	N/A	1,659
HSBP1014P00118	SIMIS INC	Firm Fixed Price	02/14	02/14	10/15	N/A	1,132
HSBP1014X00124	ARMY CORPS OF ENGINEERS	Firm Fixed Price	08/14	08/14	09/17	N/A	5,703
HSBP1014X00125	ARMY CORPS OF ENGINEERS	Firm Fixed Price	08/14	08/14	08/17	N/A	6,973
HSBP1015X00162	US ARMY CORPS OF ENGINEERS	Cost Reimbursable	08/15	01/16	01/18	N/A	1,075

### Significant Changes to Investment since Prior Year Enacted

No significant changes to the investment since prior year enacted.

## **Investment Schedule**

D	Design W	Vork	Project V	Work				
Description	Initiated	Completed	Initiated	Completed				
	•	FY 2	016					
AZ Douglas AoR GDOS Technology Deployment			7/8/2015	1/29/2016				
AZ Naco AoR GDOS Technology Deployment	2		6/29/2015	1/29/2016				
AZ Ajo Papago Farms AoR GDOS Technology Deployment			11/13/2015	4/27/2016				
AZ Yuma AoR GDOS Technology Deployment			1/5/2016	8/5/2016				
AZ Initial Operating Capability (IOC) (APB Milestone)				12/31/2015				
		FY2	017					
AZ Full Operating Capability (FOC) (APB Milestone)	2			12/23/2016				
RGV Environmental Assessment (FONSI)	5 5		9/22/2014	2/28/2017				
RGV (All AoRs) New Sensor Tower 15% Designs	5/27/2016	5/52017						
RGV McAllen AoR C2 65% Design through 100% Design	8/19/2016	6/8/2017						
RGV Real Estate Acquisition for McAllen & RGC AoRs			11/22/2016	10/14/2018				
Re-locatable Technology Pilot (McAllen and Laredo West) Initial Assessment			12/16/2016	8/31/2017				
RGV McAllen and RGC AoR New Sensor Tower Designs (beyond 15%)	3/1/2017	1/18/2019						
Laredo Real Estate/ROE-SE			6/16/2017	3/15/2018				
Laredo Environmental			7/17/2017	6/13/2019				
RGV Real Estate Acquisition for remaining six AoRs			9/29/2017	6/4/2019				
RGV Weslaco AoR C2 65% Design through Construction			9/29/2017	11/12/2019				
	FY2018							
RGV Rio Grande City AoR C2 65% Design through 100% Design	10/19/2017	6/6/2018						
RGV Rio Grande City AoR C2 Construction			10/19/2017	12/24/2018				
RGV McAllen AoR C2 Construction			12/1/2017	11/5/2018				
RGV Remaining AoRs- New Sensor Tower Designs	5/30/2018	9/20/2021						
RGV Remaining AoRs - C2 Design through Construction			12/6/2017	1/13/2020				
RVSS Southwest Border Request for Proposal (RFP) released				10/18/2017				
Laredo New Sensor Tower 15% Designs	6/18/2018	12/13/2018						

### **Unattended Ground Sensors Investment**

## **Capital Investments Exhibits**

## **Procurement/Acquisition Programs**

#### (Unattended Ground Sensors)

**Procurement, Construction, and Investments Funding** 

Investment	Unique Item Identifier	Acquisition Level	Procurement / Construction	IT/Non- IT	MAOL	FY 2016 Revised Enacted	FY 2017 Annualized CR	FY 2018 President's Budget
Unattended Ground Sensors	N024-000005215	3	Procurement	Non-IT	No		-	\$20,000

#### **Investment Description**

CBP Requests \$20.0 million in FY 2018 to procure Unattended Ground Sensors (UGS) and Imaging Unattended Ground Sensors (I-UGS). UGS and I-UGS are used by USBP agents for detection and tracking, as well as for identification; such as differentiating between humans, animals, and vehicles. This can result in more timely and effective responses from USBP agents. These systems provide situational awareness and persistent surveillance. Along with the tower-based surveillance systems, mobile surveillance systems, and agent patrols, the UGS and I-UGS sensors increase the USBP's strategic intelligence along the border. Current funding for UGS and I-UGS is primarily for the sustainment of technology already deployed to the field.

#### Justification

Investment in this area will support the implementation of Executive Orders on border security and enhance the physical security of the southern border by improving situational awareness and allowing for a more targeting use of personnel resources. UGS and I-UGS directly contribute to USBP agents' ability to detect, identify, classify, and track illegal activity. This effort also provides critical data required to predict future border crossings.

UGS and I-UGS detect activity and transmit information via a relay repeater to a base station and then directly to the common operational picture in the tactical operations center, thus augmenting the detection capabilities of tower-based surveillance systems and mobile surveillance systems. A single sensor unit has a wide detection range, but is intended to target humans walking up to a range of 10 meters, and vehicles up to a range of 15 meters. These systems provide short range surveillance to enable USBP personnel to detect, track, and identify illegal entries. They are frequently used as the first line of detection on the border and can also be used to confirm and monitor areas with little or no activity. There are currently 11,983 UGS units (with a total of 13,022 UGS-related assets) deployed on the Southwest Border, and this funding request will allow for the deployment and sustainment of

approximately 4,688 additional units on the southwest border.

In April 2017, USBP completed a southwest border capability roadmap that identifies updated operational requirements for Surveillance, Personnel, Mobility and Access, and use of Commercial Technology Innovation/Future Capabilities. This roadmap is intended to inform a balanced, risk-based investment strategy driven by capability gaps, geographic priorities, terrain and other environmental factors, and the evolving threat. Within the Surveillance capability, the roadmap identifies specific requirements for portable surveillance assets, such as UGS and I-UGS, which provide transportable surveillance that can be relocated by one or more agent when needed. The UGS investments funded by this request will provide critical surveillance capabilities that will be integrated with other capabilities and mission essential tasks in order to achieve the Border Patrols strategic outcomes.

#### FY 2016 Key Milestone Events (Prior Year)

• The UGS Program is not a CBP Program of Record at this time. Therefore, there is currently no official schedule or milestones to report. If funded, the deployment plan shown below provides an example of operational expectations.

#### FY 2017 Planned Key Milestone Events (Year of Execution)

• No official milestones to report.

#### FY 2018 Planned Key Milestone Events (Budget year)

• Operational Program Pilots, Training Program Standup.

## **Overall Investment Funding**

	Prior Years	FY 2016	FY 2017	FY 2018
Operations and Support			\$655	\$3,000
Procurement, Construction, and Investments				\$20,000
Research and Development				
Project Funding				\$20,000
Obligations				
Expenditures				

### Contract Information (Current/Execution Year, Budget Year)

Contract Number	Contractor	Туре	Award Date (mo/yr)	Start Date (mo/yr)	End Date (mo/yr)	EVM in Contract	Total Value
N/A							

#### Significant Changes to Investment since Prior Year Enacted

There are no changes to the UGS investment since prior year enacted.

## Mobile Video Surveillance System-Investment

## **Capital Investments Exhibits**

## **Procurement/Acquisition Programs**

(Mobile Video Surveillance System (MVSS)

**Procurement, Construction, and Investments Funding** 

Investment	Unique Item Identifier	Acquisition Level	Procurement / Construction	IT/Non- IT	MAOL	FY 2016 Revised Enacted	FY 2017 Annualized CR	FY 2018 President's Budget
Mobile Video Surveillance System (MVSS)	N024-000005254	2	Procurement	Non-IT	Yes	-	-	\$1,600

#### **Investment Description**

CBP requests \$1.6 million for the Mobile Video Surveillance Systems (MVSS) program in FY 2018. MVSS technology enables the visual detection, identification, classification, and tracking of Items of Interest (IoI) in both urban and remote areas along the border. They are mobile systems that cover areas that are not covered by fixed surveillance technology deployments. These systems contribute to improved situational awareness, rapid response, and agent safety.

#### **Justification**

Investment in this area will support the implementation of Executive Orders on border security and enhance the physical security of the southern border by improving situational awareness through highly mobile surveillance assets. USBP requires systems that provide medium-range surveillance and are enhanced, lighter, quieter, and more rugged than the current MVSS units in operation. Currently, USBP requires a total of 297 MVSS units that will be deployed on the northern and southern borders. Prior year funding will enable the procurement of approximately 78 MVSS units at the following Border Patrol Sectors (number of units in parentheses): Rio Grande Valley (28), Laredo (30), and Del Rio (42). Funding requested in FY 2018 will support the development of source selection documentation for a follow-on MVSS contract to support the procurement the remaining 181 MVSS units.

In April 2017, USBP completed a Southwest Border Capability Roadmap that identifies updated operational requirements needed to achieve operational control of the southern border. This roadmap is intended to inform a balanced, risk-based investment strategy driven by capability gaps, geographic priorities, terrain and other environmental factors, and the evolving threat. The roadmap identifies the highest priority for new border wall construction based on local geography, terrain, risk, "vanishing time" and other factors. The locations requested for FY 2018 border wall construction address the highest priorities identified by the USBP. Within

the Surveillance capability, the roadmap identifies specific requirements for mobile surveillance assets, such as MVSS, which provide highly mobile surveillance through sensors mounted on a vehicle. The MVSS investments funded by this request will provide critical surveillance capabilities that will be integrated with other capabilities and mission essential tasks in order to achieve the Border Patrol's strategic outcomes.

#### FY 2016 Key Milestone Events (Prior Year)

• 10/26/2015 – Contract Award / Order two MVSS for System Qualification Test (SQT)

### FY 2017 Planned Key Milestone Events (Year of Execution)

- Q3 FY 2017 Complete SQT Phase 1
- Q3 FY 2017 Order 2 MVSS units for Initial Operational Test and Evaluation
- Q4 FY 2017 Complete SQT Phase 2

#### FY 2018 Planned Key Milestone Events (Budget year)

- Q1 FY 2018 Obtain Low-Rate Initial Production Decision (i.e. ADE-2C) and Order 24 MVSS units for RGV sector
- Q2 FY 2018 Complete Initial Operational Test and Evaluation
- Q3 FY 2018 Obtain Full-Rate Production Decision (i.e. ADE-3)
- Q3 FY 2018 Order 88 MVSS units for Laredo, Del Rio, and Big Bend sectors.
- Q3 FY 2018 Complete Acquisition Plan for follow-on MVSS contract
- Q4 FY 2018 Complete RGV deployment of 28 MVSS units

## **Overall Investment Funding**

	Prior Years	FY 2016	FY 2017	FY 2018
Operations and Support		\$5,868	\$4,857	\$3,238
Procurement, Construction, and Investments				
Research and Development				
Project Funding	22,452	\$8,370	\$4,857	\$5,300
Obligations	\$3,156	\$2,347	\$789	
Expenditures	\$762	\$1,597	693	

### Contract Information (Current/Execution Year, Budget Year)

Contract Number	Contractor	Туре	Award Date (mo/yr)	Start Date (mo/yr)	End Date (mo/yr)	EVM in Contract	Total Value
HSBP1016D00002	Tactical Micro, Inc.	Indefinite Delivery, Indefinite Quantity (IDIQ) Delivery Orders Firm Fixed Price (FFP)	10/15	10/15			\$49,999

#### Significant Changes to Investment since Prior Year Enacted

There have been no significant changes to the MVSS investment since FY 2016 enacted.

## **Investment Schedule**

15 (1.4.0.1)	Desig	n Work	Project Work				
Description	Initiated	Completed	Initiate <b>d</b>	Completed			
		FY	2016				
Contract Award/Order MVSS Units 1 and 2			10/26/2015	10/26/2015			
		FY	2017				
Complete SQT Phase 1			Q3FY17	Q3FY17			
Order MVSS Units 3 & 4 for Initial Operational Test and Evaluation			Q3FY17	Q3FY17			
Complete SQT Phase 2			Q4FY17	Q4FY17			
	FY2018						
Obtain Low Rate Initial Production Decision (i.e. ADE 2C) and order 24 MVSS units for RGV sector			Q1FY18	Q1FY18			
Complete Initial Operational Test and Evaluation			Q2FY18	Q2FY18			
Obtain Full Rate Production Decision (i.e. ADE 3)		5	Q2FY18	Q2FY18			
Order 88 MVSS units for Laredo, Del Rio, and Big Bend sectors			Q3FY18	Q3FY18			
Complete Acquisition Plan for follow-on MVSS contract			Q3FY18	Q3FY18			
Complete RGV deployment of 28 MVSS units			Q4FY18	Q4FY18			

## Tactical Infrastructure Investment

## **Capital Investments Exhibits**

### Construction

#### (Tactical Infrastructure)

**Procurement, Construction, and Investments Funding** 

Investment	Unique Item Identifier	Acquisition Level	Procurement / Construction	IT/Non- IT	MAOL	FY 2016 Revised Enacted	FY 2017 Annualized CR	FY 2018 President's Budget
Tactical Infrastructure	N024-000005109	1	Construction	Non-IT	Yes	\$3,800	\$3,076	\$49,738

#### **Construction Description**

CBP requests \$49.7 million in FY 2018 to support construction of roads. The one-time enhancement will support the implementation of Executive Orders on border security through a robust deployment of roads to increase border access for USBP agents and decrease response times in otherwise hard to reach locations.

#### **Justification**

Roads will be built to increase access points and expand patrol roads in high priority areas. Patrol roads decrease travel time, improve incident response time, and increase the effective patrol range of each United States Border Patrol (USBP) agent. Roads are a force multiplier and key in establishing operational control of the border.

The \$49.7 million investment includes the construction of 15 miles of roads along the southwest border in areas identified by USBP as operational priorities. Construction funded by this request is expected to take less than 3 years, with the first 3 miles of roads to be built in 2018.

The road construction estimate is based on prior experience building patrol roads on the southwest border. This funding will allow CBP to fund design, real estate planning, environmental planning and acquisition, construction and construction oversight for new roads on the southwest border. The investment allows CBP to swiftly respond to USBP operational requirements for mobility and access.

In April 2017, USBP completed a Southwest Border Capability Roadmap that identifies updated operational requirements needed to achieve operational control of the southern border. This roadmap is intended to inform a balanced, risk-based investment strategy

driven by capability gaps, geographic priorities, terrain and other environmental factors, and the evolving threat. The roadmap identifies the highest priority for new border wall construction based on local geography, terrain, risk, "vanishing time" and other factors. The locations requested for FY 2018 border wall construction address the highest priorities identified by the USBP.

#### FY 2016 Key Milestone Events (Prior Year)

• N/A

#### **FY 2017 Planned Key Milestone Events (Year of Execution)**

• N/A

#### FY 2018 Planned Key Milestone Events (Budget year)

- Execute design work for road segments.
- Begin and complete 3 miles of road construction.

## **Overall Construction Funding**

	Prior Years	FY 2016	FY 2017	FY 2018
Operations and Support				
Procurement, Construction, and Investments				\$49,738
Research and Development				
Project Funding				\$49,738
Obligations				
Expenditures				

### Contract Information (Current/Execution Year, Budget Year)

Contract Number	Contractor	Туре	Award Date (mo/yr)	Start Date (mo/yr)	End Date (mo/yr)	EVM in Contract	Total Value
TBD	TBD	TBD					

### Significant Changes to Construction since Prior Year Enacted

N/A

### **Construction Schedule**

Description	Design	Work	Project Work			
Description	Initiated	Completed	Initiated	Completed		
	FY 2016					
N/A						
	\$	FY	2017			
N/A						
		FY	2018			
Design Work for FY 2018 Projects	11/2017	2/2018				
Design Work for FY 2019 Projects	3/2018	9/2018				
Construct 3 miles of roads			4/2018	12/2018		

#### Border Wall Construction - Investment

## **Capital Investments Exhibits**

### Construction

#### **Border Wall Construction**

**Procurement, Construction, and Investments Funding** 

Investment	Unique Item Identifier	Acquisition Level	Procurement / Construction	IT/Non- IT	MAOL	FY 2016 Revised Enacted	FY 2017 Annualized CR	FY 2018 President's Budget
Border Wall Construction	024-000005266	1	Construction	Non-IT	Yes	-	-	\$1,571,239

### **Border Wall Construction**

#### **Construction Description**

CBP requests \$1,571.2 million to support construction of 32 miles of new border wall system in the Rio Grande Valley Sector, 28 miles of new levee wall in the Rio Grande Valley Sector, 14 miles of replacement secondary barrier which completes the 14 miles of new border wall system in the San Diego Sector, and planning activities for further border wall construction.

#### **Justification**

The FY 2018 budget request will be used to fund new border wall system, supporting implementation of the President's Executive Orders and improving border security by impeding illegal crossings with additional physical barriers along the southwest border.; Activities funded by this request include: wall design, real estate planning, land acquisition, environmental planning, construction, and construction oversight. Investment in new border wall construction allows CBP to swiftly respond to Administration priorities and execute United States Border Patrol (USBP) operational requirements in high-risk location. This program is currently in source selection, cost estimates and program details will be further delineated once a design solution has been selected.

#### FY 2018 projects include:

- 32 miles of new border wall system in the Rio Grande Valley Sector (\$784 million)
- 28 miles of new levee wall in the Rio Grande Valley Sector (\$498 million)
- 14 miles of replacement secondary barrier which completes the 14 miles of new border wall system in the San Diego Sector

(\$251 million)

• Planning for future border wall construction (\$38 million).

In April 2017, USBP completed a Southwest Border Capability Roadmap that identifies updated operational requirements needed to achieve operational control of the southern border. This roadmap is intended to inform a balanced, risk-based investment strategy driven by capability gaps, geographic priorities, terrain and other environmental factors, and the evolving threat. The roadmap identifies specific requirements for impedance and denial, including which locations are the highest priority for new border wall construction because of geography, terrain, risk, "vanishing time" and other factors. The locations requested for FY 2018 border wall construction address the highest priorities identified by the USBP.

#### FY 2016 Key Milestone Events (Prior Year)

• N/A

### FY 2017 Planned Key Milestone Events (Year of Execution)

• Execute planning and design requirements for wall prototypes and levee wall

#### FY 2018 Planned Key Milestone Events (Budget year)

- Certify real estate and award construction contract for border wall system in SDC
- Start real estate certification process and receive rights of entry for border wall system in RGV
- Start real estate certification process and receive rights of entry for levee wall segments in RGV

## **Overall Construction Funding**

	Prior Years	FY 2016	FY 2017	FY 2018
Operations and Support				
Procurement, Construction, and Investments				\$1,571,239
Research and Development				
Project Funding				\$1,571,239
Obligations				
Expenditures				

### Contract Information (Current/Execution Year, Budget Year)

Contract Number	Contractor	Туре	Award Date (mo/yr)	Start Date (mo/yr)	End Date (mo/yr)	EVM in Contract	Total Value
TBD	TBD	TBD					

### Significant Changes to Construction since Prior Year Enacted

N/A

#### **Construction Schedule**

D 10	Design	Work	Project Work		
Description	Initiated	Completed	Initiate <b>d</b>	Completed	
		FY	2016		
N/A					
	*	FY2	2017		
N/A					
		FY2	018		
Real Estate Certification Process SDC	10/2017	9/2018			
Construction Award - 3 miles RGV Levee Wall				10/2018	
Construction Start - 3 miles RGV Levee Wall			11/2018		
Construction Award - 14 Miles SDC Secondary Replacement			1	2/2019	
Construction Start - 14 miles SDC Secondary Replacement			3/2019		

### FY 2016 Key Milestone Events (Prior Year)

• N/A

#### FY 2017 Planned Key Milestone Events (Year of Execution)

- Execute design work for wall replacement to be built in FY 2018.
- Execute design work for wall replacement to be built in FY 2019.
- Replace 12 miles of wall

### FY 2018 Planned Key Milestone Events (Budget year)

• Replace 24 miles of wall

## **Overall Construction Funding**

	Prior Years	FY 2016	FY 2017	FY 2018
Operations and Support				
Procurement, Construction, and Investments				\$265,739
Research and Development				
Project Funding				\$265,739
Obligations				
Expenditures				

### Contract Information (Current/Execution Year, Budget Year)

Contract Number	Contractor	Туре	Award Date (mo/yr)	Start Date (mo/yr)	End Date (mo/yr)	EVM in Contract	Total Value
TBD	TBD	TBD					

### Significant Changes to Construction since Prior Year Enacted

N/A

#### **Construction Schedule**

D 1999 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Design V	Work	Project Work			
Description	Initiated	Completed	Initiated	Completed		
	FY 2016					
N/A						
		FY2	017			
N/A						
	ž.	FY2	018			
Design Work for FY 2018 Projects	11/2017	2/2018				
Design Work for FY 2019 Projects	3/2018	9/2018				
Construct 12 miles of wall replacement			4/2018	12/2018		

## Trade and Travel Assets and Infrastructure – PPA

## **Budget Comparison and Adjustments**

## **Comparison of Budget Authority and Request**

Organization	FY 2016 Revised Enacted	FY 2017 Annualized CR	FY 2018 President's Budget	FY 2017 to FY 2018 Total Changes
Automated Commercial Environment (ACE)	\$26,290	\$26,243	-	(\$26,243)
Non-Intrusive Inspection (NII) Systems Program	\$90,263	\$90,102	\$109,240	\$19,138
Total	\$116,553	\$116,345	\$109,240	(\$7,105)
Discretionary - Appropriation	\$116,553	\$116,345	\$109,240	(\$7,105)

# Trade and Travel Assets and Infrastructure - PPA **Budget Authority and Obligations** *Dollars in Thousands*

Budget Authority	FY 2016	FY 2017	FY 2018
Enacted	\$116,553		
Transfers & Reprogrammings			
Delta in Enacted Fee Estimate to Fee Actuals			
Enacted Rescissions to Prior Year	3		
Revised Enacted/Request	\$116,553	\$116,345	\$109,240
Carryover and/or Recoveries (Actual/Estimates/Projections)		\$73,007	\$73,007
Rescissions to Current Year/Budget Year	-	74	9
Net Sequestered Resources	·	74	
Supplementals	12	02	12
Total Budget Authority	\$116,553	\$189,352	\$182,247
Collections – Reimbursable Resources	-		
Total Budget Resources	\$116,553	\$189,352	\$182,247
Obligations (Actual/Projections/Estimates)	\$43,546	\$116,345	\$27,000
Personnel: Positons and FTE			
Enacted/Request Positions	-	X <del>.,</del>	i.
Enacted/Request FTE	i <del>.</del>	, X <del>a</del>	-
Onboard and Actual FTE; Includes Collections - Reimbursable Resources			
Onboard (Actual/Estimates/Projections)	<u>.</u>	X <del>4</del>	-
FTE (Actual/Estimates/Projections)			

# Trade and Travel Assets and Infrastructure – PPA Summary of Budget Changes Dollars in Thousands

Budget Formulation Activity	Positions	FTE	Amount
FY 2016 Enacted	:-	_	\$116,553
FY 2016 Revised Enacted		82	\$116,553
FY 2017 Annualized CR			\$116,345
FY 2018 Base Budget		100	h <del>.</del>
Non-Intrusive Inspection (NII) System Program	9	, y <u>=</u>	\$109,240
Total Investment Elements		-	\$109,240
FY 2018 Request		N2	\$109,240
FY 2017 TO FY 2018 Change	:-		(\$7,105)

## Trade and Travel Assets and Infrastructure - PPA

## **Non Pay Budget Exhibits**

# Non Pay by Object Class

Dollars in Thousands

Non-Pay Object Classes	FY 2016 Revised Enacted	FY 2017 Annualized CR	FY 2018 President's Budget	FY 2017 to FY 2018 Change
31.0 Equipment	\$116,553	\$116,345	\$109,240	(\$7,105)
Total - Non Pay Object Classes	\$116,553	\$116,345	\$109,240	(\$7,105)

## **Non Pay Cost Drivers**

Dollars in Thousands

Leading Non Pay Cost-Drivers	FY 2016 Revised Enacted	FY 2017 Annualized CR	FY 2018 President's Budget	FY 2017 to FY 2018 Total Changes
Large-scale NII System Acquisition	80,563	78,102	86,240	\$8,138
Small-scale NII System Acquisition	9,740	12,000	23,000	\$11,000
Total - Non Pay Cost Drivers	\$116,553	\$116,345	\$109,240	(\$7,105)

#### **NARRATIVE EXPLANATION OF CHANGES**

- \$86.2 million associated with the acquisition of large-scale NII systems;
- \$23 million associated with the acquisition of small-scale NII systems.

## Trade and Travel Assets and Infrastructure – PPA Capital Investments Exhibits

# **Capital Investments**

Investment	Unique Item Identifier	Acquisition Level	Procurement / Construction	IT/Non- IT	MAOL	FY 2016 Revised Enacted	FY 2017 Annualized CR	FY 2018 President's Budget
Non-Intrusive Inspection (NII) Systems Program	024-000005119	1	Procurement	IT	Yes	\$90,263	\$90,102	\$109,240
Automated Commercial Environment (ACE)	024-000005053	1	Procurement	IT	Yes	\$26,290	\$26,243	-

<sup>\*</sup>The Automated Commercial Environment (ACE) program has shifted to sustainment and is funded in the Operations and Support appropriation.

## Non-Intrusive Inspection (NII) Systems Program – Investment

## **Capital Investments Exhibits**

## **Procurement/Acquisition Programs**

#### (Non-Intrusive Inspection (NII) Systems Program)

**Procurement, Construction, and Investments Funding** 

Investment	Unique Item Identifier	Acquisition Level	Procurement / Construction	IT/Non- IT	MAOL	FY 2016 Revised Enacted	FY 2017 Annualized CR	FY 2018 President's Budget
Non-Intrusive Inspection (NII) Systems Program	024-000005119	1	Procurement	IT	Yes	\$90,263	\$90,102	\$109,240

#### **Investment Description**

CBP requests \$109.2 million for the Non-Intrusive Inspection (NII) Systems Program. NII Systems is critical to the CBP layered enforcement strategy and supports the mission by interdicting potentially dangerous or illegal cargo from being smuggled into the country while facilitating the flow of legitimate trade and travel. This program utilizes multiple technologies to allow CBP officers and agents to quickly and effectively examine large volumes of traffic. NII technology examines approximately 5-8 percent of all inbound cargo and vehicles entering the United States. Radiation Detection Equipment (RDE) is used to scan greater than 99 percent of arriving containerized cargo and vehicles at land and sea POEs. In FY 2016, CBP conducted approximately 6.5 million NII exams, resulting in more than 2,600 seizures with a total weight of over 359,000 pounds and \$3.9 million in currency.

#### **Justification**

The FY 2018 budget request will allow CBP to remain on track to ensure the NII fleet is operating within its service life by FY 2024. Additionally, the receipt of multi-year funds has greatly improved the flexibility across the NII investment strategy. Flexibility allows CBP to address emerging needs and to adequately assess and evaluate replacement solutions that support integrated and automated concepts.

CBP's FY 2018 NII request will support 95 percent operational availability across the current fleet of NII and radiation detection equipment (RDE), and acquisition of over 30 Large Scale (LS) and 600 Small Scale (SS) NII systems to support recapitalization and emerging field needs. A key element of CBP's NII recapitalization is to deploy technology and methods that integrate with other CBP hardware and software platforms. Existing NII technology and RDE are standalone systems in the sense that they are not in combined configurations, and the systems do not transmit data directly to the CBP Network.

The FY 2018 request builds upon prior year investments and will be used to recapitalize the current NII large-scale (LS) and small-scale (SS) technology fleet. CBP will focus on identifying, acquiring, and deploying NII hardware and software solutions that integrate technology and operations to effectively counter trade-based threats. Existing NII technology and RDE are standalone systems in the sense that they are not in combined configurations, and the systems do not transmit data directly to the CBP Network. The requested funding will be used to acquire over 25 LS and 600 SS NII systems to support recapitalization and emerging field needs.

CBP examines 99% of inbound rail with NII and scans for RDE if the shipment is deemed high-risk; there is 0 dedicated large scale Radiation Detection Equipment in the rail environment (percentage of cargo scanned in the rail environment is rolled up within a DHS DNDO GPRA measure). CBP currently has 27 rail imaging systems (18 on the Northern border and 9 on the Southern border) covering 99 percent of inbound rail cargo. 26 systems are rail VACIS and were initially deployed in 2001, the average age is 11 years. CBP deployed 1 new system in Laredo in 2012. Rail VACIS' (average age 11) cannot penetrate all rail cargo, has no radiation detection capability nor is capable of integrating with passive radiation detectors, it's non-compliant with emerging cyber security standards, and it cannot easily share scanning data. For high-risk cargo, CBP stops the train and uses handheld radiation detectors at the closest rail yard that can be one to 72 hours after entry. The lack of a primary radiation detector in the rail vector is a documented Global Nuclear Detection Architecture (GNDA) gap. Additionally, the lack of rail capability is cited in a recent GAO titled DHS's Fleet Is Lasting Longer than Expected, and Future Acquisitions Focus on Operational Efficiencies, GAO-17-57. October 2016.

In FY 2018, CBP will continue to work with vendors and DHS Science and Technology (S&T) and the Domestic Nuclear Detection Office (DNDO) to identify, procure, and deploy technologies that address NII's integration and automation objectives. In order to achieve this, CBP and Partners must ensure NII systems and operational resources are adaptable. Key project areas to highlight for FY 2018 include:

- Rail NII System Recapitalization: As part of NII recapitalization at rail border crossings, CBP and DNDO continue to evaluate the ability to integrate passive (radiation) and active (imaging) systems. The current NII systems in the rail environment are over 11 years old, and CBP lacks dedicated RDE to scan rail cars (currently 100 percent of rail cars are imaged with NII where NII is deployed, and those identified as high-risk are scanned with handheld RDE). The desired replacement solution, initially scheduled for FY 2018, will address both aging NII systems and radiation scanning, ultimately providing a safer more efficient operation that provides greater ability to detect threats.
- **Drive through Imaging Systems**: CBP, in coordination with S&T, will assess drive through x-ray imaging systems with the goal of decreasing processing time and determine the effectiveness of utilizing drive through technology in both primary and secondary vehicle inspection lanes. Greater than 95 percent of drug-related NII seizures and the pounds of drugs seized occur

in the land border vehicle environment across the Southwest Border. By decreasing processing time, CBP may have the ability to increase the volume of vehicles imaged which directly correlates with drug-related seizures. As part of the assessment, CBP and S&T will also consider the technologies' footprint/ infrastructure in comparison to the dynamic environments across ports, the overall quality of images produced, and the total ownership cost of the systems. Based on the results, drive through systems may be incorporated in out-year recapitalization plans and may positively impact the number of NII systems required at a port or the amount of throughput processed.

• Common User Interface: CBP will continue to work with DHS S&T to develop a common user interface to enhance and optimize CBP officer's ability to resolve NII anomalies. The near term goal of the project is to demonstrate a secure capability to transfer data from multiple large-scale NII systems to a common viewer workstation, allow images and data from multiple systems to be viewed on a standardized software platform, and to capture data from multiple vendors/ types of image into a standard file format and graphical user interface.

#### **FY 2016 Key Milestone Events (Prior Year)**

- Deployed four (4) LS NII systems and over 150 small-scale (SS) NII systems (systems were procured with prior year funds)
- Procured 40 LS systems and 118 SS systems to address system recapitalization or emerging needs
- NII Systems Program achieved Acquisition Decision Event 3 from the DHS Under Secretary of Management
- Maintained an average of 95 percent operational availability on operational NII and Radiation Detection Equipment (using O&S funds)

#### **FY 2017 Planned Key Milestone Events (Year of Execution)**

- Continue to deploy and acquire LS and SS NII systems
- Evaluate, purchase and deploy LS NII systems to support and sustain a full operating capability of approximately 320-340~ units by FY 2024; and
- In coordination with DNDO, continue to pursue a targeted, time-phased recapitalization strategy to replace approximately 200 RPMs at select high-volume ports of entry (POE) by FY 2022.

#### FY 2018 Planned Key Milestone Events (Budget year)

• Acquire over 25 LS and 600 SS NII systems to support recapitalization and emerging field needs.

## **Overall Investment Funding**

	Prior Years	FY 2016	FY 2017	FY 2018
Operations and Support		\$119,000	\$119,000	\$121,000
Procurement, Construction, and Investments		\$90,263	\$90,102	\$109,240
Research and Development				
Project Funding			\$209,102	\$230,240
Obligations	\$245,289*	\$207,668	\$161,503	
Expenditures	\$221,193*	\$111,000	\$65,000	

<sup>\*</sup>Prior years include FY 2014 & FY 2015 data.

### Contract Information (Current/Execution Year, Budget Year)

Contract Number	Contractor	Туре	Award Date (mo/yr)	Start Date (mo/yr)	End Date (mo/yr)	EVM in Contract	Total Value
TBD	TBD	Task Order		9/30/2017	9/29/2018	No	\$1,000
TBD	TBD	Task Order		9/30/2017	9/29/2018	No	\$3,620
TBD	TBD	Task Order		9/30/2017	9/29/2018	No	\$25,000
TBD	TBD	Task Order		9/30/2017	9/29/2018	No	\$0,120
TBD	TBD	Task Order		9/30/2017	9/29/2018	No	\$8,500
TBD	TBD	Task Order		9/30/2017	9/29/2018	No	\$0,600
Existing Contract	TBD	Task Order		9/30/2017	9/29/2018	No	\$3,960
Existing Contract	TBD	Task Order		9/30/2017	9/29/2018	No	\$12,900
TBD	TBD	Task Order		9/30/2017	9/29/2018	No	\$1,280
TBD-GSA	TBD	Task Order		12/31/2016	12/31/2021	No	\$0,500
TBD	TBD	Task Order		9/30/2017	9/29/2018	No	\$0,720

Contract Number	Contractor	Туре	Award Date (mo/yr)	Start Date (mo/yr)	End Date (mo/yr)	EVM in Contract	Total Value
TBD	TBD	Task Order		9/30/2017	9/29/2018	No	\$0,180
HSBP1017J00139	Rapiscan Systems, Inc.	Task Order		3/17/17	5/15/2017	No	\$0,090
Existing Contract	TBD	Task Order		9/30/2017	9/29/2018	No	\$1,330
HSBP1015J00530	AS&E	Task Order	9/9/2015	9/9/2015	8/15/2016	No	\$3,320
HSBP1015J00531	Rapiscan Systems, Inc.	Task Order	9/8/2015	9/8/2015	9/28/2026	No	\$2,920
HSBP1015J00532	Smith's Detection, Inc.	Task Order	9/8/2015	9/25/2015	7/25/2026	No	\$3,590
HSBP1015J00647	Leidos	Task Order	9/8/2015	9/25/2015	5/5/2026	No	\$3,100
HSBP1015J00793	Smith's Detection, Inc.	Contract	9/25/2015	9/25/2015	9/12/2016	No	\$4,140
HSBP1015J00808	Rapiscan Systems, Inc.	Task Order	9/25/2015	9/25/2015	6/30/2017	No	\$1,530
HSBP1015J00831	Rapiscan Systems, Inc.	Task Order	9/25/2015	4/26/2016	9/29/2026	No	\$38,190
HSBP1015J00874	Global Enterprise	Task Order	9/25/2015	6/9/2016	9/5/2016	No	\$2.240
HSBP1016F00092	Crystal Clear Technologies, Inc.	Task Order	4/26/2016	4/26/2016	4/25/2017	No	\$0,060
HSBP1016F00130	A&A Harris Enterprises	Task Order	6/9/2016	6/9/2016	6/8/2017	No	\$0,130
HSBP1016J00310	Smith's Detection, Inc.	Task Order	8/9/2016	8/9/2016	8/30/2027	No	\$4,370
HSBP1016J00444	Sotera Engineered Solutions, LLC	Task Order	7/8/2016	7/8/2016	2/15/2017	No	\$1,250
HSBP1016J00624	Astrophysics	Task Order	9/10/2016	9/10/2016	7/17/2017	No	\$2,420
HSBP1016J00753	AS&E	Task Order	9/28/2016	9/28/2016	11/30/2027	No	\$14,060
HSBP1016J00783	Leidos	Task Order	9/30/2016	9/30/2016	9/29/2026	No	\$66,340
HSBP1016J00873	AS&E	Task Order	9/28/2016	9/28/2016	9/28/2028	No	\$54,050

Contract Number	Contractor	Туре	Award Date (mo/yr)	Start Date (mo/yr)	End Date (mo/yr)	EVM in Contract	Total Value
HSBP1016J01015	Smith's Detection, Inc.	Task Order	9/29/2016	9/29/2016	9/28/2027	No	\$5,110
HSBP1016P00789	Leidos	Contract	9/29/2016	9/29/2016	9/28/2017	No	\$1,420

## Significant Changes to Investment since Prior Year Enacted

N/A

## Integrated Operations Assets and Infrastructure – PPA

## **Budget Comparison and Adjustments**

## **Comparison of Budget Authority and Request**

Organization	FY 2016 Revised Enacted	FY 2017 Annualized CR	FY 2018 President's Budget	FY 2017 to FY 2018 Total Changes
Airframes and Sensors	\$69,900	\$80,300	\$137,335	\$57,035
Coastal interceptor vessel		.5	\$3,573	\$3,573
Other Systems and Assets	1	1 <sup>4</sup>	\$12,200	\$12,200
Total	\$69,900	\$80,300	\$153,108	\$72,808
Discretionary - Appropriation	\$69,900	\$80,300	\$153,108	\$72,808

## Integrated Operations Assets and Infrastructure – PPA Budget Authority and Obligations

Budget Authority	FY 2016	FY 2017	FY 2018
Enacted	\$80,900		
Transfers & Reprogrammings	(\$11,000)		
Delta in Enacted Fee Estimate to Fee Actuals	-		
Enacted Rescissions to Prior Year	3		
Revised Enacted/Request	\$69,900	\$80,300	\$153,108
Carryover and/or Recoveries (Actual/Estimates/Projections)		\$18,687	-
Rescissions to Current Year/Budget Year	-	74	9
Net Sequestered Resources	-	74	
Supplementals	12	02	* <u>1</u> 2
Total Budget Authority	\$69,900	\$98,987	\$153,108
Collections – Reimbursable Resources	-		-
Total Budget Resources	\$69,900	\$98,987	\$153,108
Obligations (Actual/Projections/Estimates)	\$49,613	\$73,285	\$38,000
Personnel: Positons and FTE	_		
Enacted/Request Positions	-	X.	÷
Enacted/Request FTE	\$ <del></del>	ξ <del>ρ</del>	7
Onboard and Actual FTE; Includes Collections - Reimbursable Resources			
Onboard (Actual/Estimates/Projections)	g	( <del>1</del>	
FTE (Actual/Estimates/Projections)			

## Integrated Operations Assets and Infrastructure – PPA Summary of Budget Changes

Budget Formulation Activity	Positions	FTE	Amount	
FY 2016 Enacted	-		\$80,900	
UAS Upgrade	P-	<u> </u>	(\$11,000)	
Total Above Threshold Reprogrammings/Transfers	19	-	(\$11,000)	
FY 2016 Revised Enacted	-	5	\$69,900	
FY 2017 Annualized CR	25	2	\$80,300	
FY 2018 Base Budget	5 <del>-</del>	-	8-	
Aircraft Sensor Upgrades	29	24	\$7,800	
Coastal Interceptor Vessels	v <del>-</del>	=	\$3,573	
DOD Technology Re-Use	-		\$1,200	
FAA Next Generation	-	54	\$3,300	
KA-350CER Multi Enforcement Aircraft (MEA)	-	=	\$55,530	
Light Enforcement Helicopters	P-	<u> </u>	\$43,421	
MEA Land Based VADER	r-	i <del>-1</del>	\$11,000	
UH-60 Medium Lift Helicopter	-	-	\$14,034	
Wulfsburg Tactical Communications	-	54	\$13,250	
Total Investment Elements			\$153,108	
FY 2018 Request	72	<u>0.6</u> 0	\$153,108	
FY 2017 TO FY 2018 Change	1-	14	\$72,808	

## Integrated Operations Assets and Infrastructure – PPA Non Pay Budget Exhibits

## Non Pay by Object Class

Non-Pay Object Classes	FY 2016 Revised Enacted	FY 2017 Annualized CR	FY 2018 President's Budget	FY 2017 to FY 2018 Change
25.2 Other Services from Non-Federal Sources	\$444	\$443	\$1,658	\$1,215
25.3 Other Goods and Services from Federal Sources			\$1,000	\$1,000
25.7 Operation and Maintenance of Equipment	-		\$24,183	\$24,183
26.0 Supplies and Materials	\$444	\$443	\$458	\$15
31.0 Equipment	\$69,012	\$79,414	\$125,809	\$46,395
Total - Non Pay Object Classes	\$69,900	\$80,300	\$153,108	\$72,808

## Integrated Operations Assets and Infrastructure – PPA Capital Investments Exhibits

## **Capital Investments**

Investment	Unique Item Identifier	Acquisition Level	Procurement / Construction	IT/Non- IT	MAOL	FY 2016 Revised Enacted	FY 2017 Annualized CR	FY 2018 President's Budget
KA350-CER Multi Enforcement Aircraft (MEA)	N024-000005258	1	Procurement	Non-IT	Yes	\$44,400	\$44,317	\$55,530
Light Enforcement Helicopters	-	-	Procurement	Non-IT	No	-	-	\$43,421
UH-60 Medium Lift Helicopter	N024-000005259	1	Procurement	Non-IT	Yes	-	-	\$14,034
Wulfsburg Tactical Communications	024-000005255	3	Procurement	Non-IT	No	-	-	\$13,250
MEA Land Based VADER	-	-	Procurement	Non-IT	No	-	-	\$11,000
Aircraft Sensor Upgrades	-	-	Procurement	Non-IT	No	-	\$10,281	\$7,800
Coastal Interceptor Vessels	N024-000005260	3	Procurement	Non-IT	No	-	-	\$3,573
FAA Next Generation	N024-000005247	Non-Major	Procurement	Non-IT	No	\$1,600	\$1,597	\$3,300
DoD Technology Re-Use	-	-	Procurement	Non-IT	No	-	-	\$1,200
Airframes and Sensors End Items	-	-	Procurement	Non-IT	-	\$23,900	\$24,105	-
Watercraft End Items	-	-	Procurement	Non-IT	-	-	-	-
Other Systems and Assets End Items	-	-	Procurement	Non-IT	-	-	-	-

# Airframes and Sensors - PPA Level II

# **Budget Comparison and Adjustments**

# **Comparison of Budget Authority and Request**

Dollars in Thousands

Organization	FY 2016 Revised Enacted	FY 2017 Annualized CR	FY 2018 President's Budget	FY 2017 to FY 2018 Total Changes
KA350-CER Multi Enforcement Aircraft (MEA)	\$44,400	\$44,317	\$55,530	\$11,213
UH-60 Medium Lift Helicopter	-	E	\$14,034	\$14,034
FAA Next Generation	\$1,600	\$1,597	\$3,300	\$1,703
Wulfsburg Tactical Communications			\$13,250	\$13,250
Airframes and Sensors End Items	\$23,900	\$24,105	15	(\$24,105)
Light Enforcement Helicopters	=	1	\$43,421	\$43,421
Aircraft Sensor Upgrades	3	\$10,281	\$7,800	(\$2,481)
Total	\$69,900	\$80,300	\$137,335	\$57,035
Discretionary - Appropriation	\$69,900	\$80,300	\$137,335	\$57,035

# Airframes and Sensors - PPA Level II **Budget Authority and Obligations**Dollars in Thousands

Budget Authority	FY 2016	FY 2017	FY 2018
Enacted	\$80,900		
Transfers & Reprogrammings	(\$11,000)		
Delta in Enacted Fee Estimate to Fee Actuals	-		
Enacted Rescissions to Prior Year	2		
Revised Enacted/Request	\$69,900	\$80,300	\$137,335
Carryover and/or Recoveries (Actual/Estimates/Projections)	-	\$18,687	-
Rescissions to Current Year/Budget Year	-	74	9
Net Sequestered Resources	-	74	-
Supplementals	12	02	* <u>1</u> 2
Total Budget Authority	\$69,900	\$98,987	\$137,335
Collections – Reimbursable Resources	_		-
Total Budget Resources	\$69,900	\$98,987	\$137,335
Obligations (Actual/Projections/Estimates)	\$49,613	\$73,285	-
Personnel: Positons and FTE			
Enacted/Request Positions	-	X.	÷
Enacted/Request FTE	i <del>.</del>	, X <del>a</del>	7
Onboard and Actual FTE; Includes Collections - Reimbursable Resources			
Onboard (Actual/Estimates/Projections)		( <del>1</del>	
FTE (Actual/Estimates/Projections)			

# Airframes and Sensors - PPA Level II **Summary of Budget Changes** *Dollars in Thousands*

Budget Formulation Activity	Positions	FTE	Amount
FY 2016 Enacted	_	-	\$80,900
UAS Upgrade	04	-	(\$11,000)
Total Above Threshold Reprogrammings/Transfers	×-	-	(\$11,000)
FY 2016 Revised Enacted		-	\$69,900
FY 2017 Annualized CR		2	\$80,300
FY 2018 Base Budget		-	2 <del>-</del>
Aircraft Sensor Upgrades	0-	2	\$7,800
FAA Next Generation	70=	-	\$3,300
KA-350CER Multi Enforcement Aircraft (MEA)		-	\$55,530
Light Enforcement Helicopters	-	9	\$43,421
UH-60 Medium Lift Helicopter	-	-	\$14,034
Wulfsburg Tactical Communications	0-	-	\$13,250
Total Investment Elements	8-	-	\$137,335
FY 2018 Request		-	\$137,335
FY 2017 TO FY 2018 Change		=	\$57,035

#### Airframes and Sensors - PPA Level II

## **Non Pay Budget Exhibits**

## Non Pay by Object Class

Dollars in Thousands

Non-Pay Object Classes	FY 2016 Revised Enacted	FY 2017 Annualized CR	FY 2018 President's Budget	FY 2017 to FY 2018 Change
25.2 Other Services from Non-Federal Sources	\$444	\$443	\$458	\$15
25.3 Other Goods and Services from Federal Sources	_		\$1,000	\$1,000
25.7 Operation and Maintenance of Equipment	-	-	\$24,183	\$24,183
26.0 Supplies and Materials	\$444	\$443	\$458	\$15
31.0 Equipment	\$69,012	\$79,414	\$111,236	\$31,822
Total - Non Pay Object Classes	\$69,900	\$80,300	\$137,335	\$57,035

## **Non Pay Cost Drivers**

Dollars in Thousands

Leading Non Pay Cost-Drivers	FY 2016 Revised Enacted	FY 2017 Annualized CR	FY 2018 President's Budget	FY 2017 to FY 2018 Total Changes
Contract Services	300	2902	23,249	\$20,347
Supplies	72	7,587	5,793	(\$1,794)
Equipment	45,628	45,706	108,293	\$65,587
Total – Non Pay Cost Drivers	\$69,900	\$80,300	\$137,335	\$57,035

#### **NARRATIVE EXPLANATION OF CHANGES**

- \$23.3 million associated with contract services for the FAA Next Generation program, Sensor Upgrades, Wulfsburg Tactical Communication, and UH-60 Medium Lift Helicopters;
- \$5.8 million associated with supplies purchases for the Office of Air & Marine associated with the KA-350CER MEA program and Sensor Upgrades.
- \$108.3 million associated with equipment purchases related to the FAA Next Generation Program, the purchase of KA-350CER
  MEAs, the purchase of Light Enforcement Helicopters, Sensor Upgrades, Wulfsburg Tactical Communication, and the purchase of
  UH-60 Medium Lift Helicopters.

# Airframes and Sensors – PPA Level II Capital Investments Exhibits

# **Capital Investments**

Dollars in Thousands

Investment	Unique Item Identifier	Acquisition Level	Procurement / Construction	IT/Non- IT	MAOL	FY 2016 Revised Enacted	FY 2017 Annualized CR	FY 2018 President's Budget
KA350-CER Multi Enforcement Aircraft (MEA)	N024-000005258	1	Procurement	Non-IT	Yes	\$44,400	\$44,317	\$55,530
Light Enforcement Helicopters	-	-	Procurement	Non-IT	No	-	-	\$43,421
UH-60 Medium Lift Helicopter	N024-000005259	1	Procurement	Non-IT	Yes	-	-	\$14,034
Wulfsburg Tactical Communications	024-000005255	3	Procurement	Non-IT	No	-	-	\$13,250
Aircraft Sensor Upgrades	-	-	Procurement	Non-IT	No	-	\$10,281	\$7,800
FAA Next Generation	N024-000005247	Non-Major	Procurement	Non-IT	No	\$1,600	\$1,597	\$3,300
Airframes and Sensors End Items	-	-	Procurement	Non-IT	-	\$23,900	\$24,105	-

## Multi-Role Enforcement Aircraft Investment

## **Capital Investments Exhibits**

## **Procurement/Acquisition Programs**

#### (Multi-Role Enforcement Aircraft (MEA)

**Procurement, Construction, and Investments Funding** 

Investment	Unique Item Identifier	Acquisition Level	Procurement / Construction	IT/Non- IT	MAOL	FY 2016 Revised Enacted	FY 2017 Annualized CR	FY 2018 President's Budget
KA350-CER Multi Enforcement Aircraft (MEA)	N024-000005258	1	Procurement	Non-IT	Yes	\$44,400	\$44,317	\$55,530

#### **Investment Description**

CBP Requests \$55.5 million in FY 2018 to purchase two KA-350CER multirole enforcement aircraft (MEA).

DHS has a requirement to support law enforcement and emergency response operations with sensor-equipped surveillance aircraft capable of collecting, recording and transmitting real-time imagery to tactical and strategic command and control coordination centers. The MEA is the optimal sensor-equipped aircraft for surveillance operations in regions such as the Southern Border, Northern Border, and maritime environments where over water, terrain, weather and distance pose significant obstacles to border security operations along the border, between the points of entry, and in the littorals. In addition to surveillance, the MEA serves as a force multiplier for law enforcement and emergency response personnel because the MEA provides rapid-response deployment of equipment, canines and people. The MEA is a multi-purpose, fixed wing, multi-engine aircraft used for maritime and land detection and surveillance missions and logistical transportation of cargo and people. Additional planned missions include airborne tracking and communications intelligence gathering.

#### **Justification**

FY 2018 funding will be used to procure two MEA in support of the President's Executive Orders on border security and enhance the physical security of the northern, southern, and maritime borders by providing improved air surveillance and support capabilities to US Border Patrol and other law enforcement partners.

The MEA was introduced to fill the gaps created by the end of the DHC-8 medium range patrol aircraft production line, the termination of the PC-12 single-engine aircraft contract, and the planned retirement of at least 26 aging twin-engine patrol aircraft that CBP inherited from a variety of sources. The MEA is a multi-role aircraft with a multi-mode radar for use over water and land and for

air to air awareness. It also has an Electro-Optic/Infrared sensor, basic and advanced Law Enforcement Technical Collection packages, and Ku-Band and Iridium downlink system capabilities which allow for communication by voice and sensor data anywhere in its operating area in near real time. It is the most capable new, twin-engine aircraft to be purchased by CBP. The FY 2018 President's Budget is based on government cost estimate prior to follow on contract award. It assumes higher unit price based on low production quantity. Final negotiated price after contract award is lower at \$22.9M per copy. Additional funding will be used for much needed spares and parts.

#### FY 2016 Key Milestone Events (Prior Year)

- Delivered the last two MEA, MEA #11 and MEA #12, under the initial contract
- Completed source selection and awarded the follow-on production contract in Sep 2016 for MEA #13 through MEA #24.

#### FY 2017 Planned Key Milestone Events (Year of Execution)

- Conducted contract kick-off and Systems Requirements Review (SRR) in Oct 2016
- Conducted Preliminary Design Review (PDR) in Dec 2016 and Critical Design Review (CDR) in Apr 2017

#### FY 2018 Planned Key Milestone Events (Budget year)

- Deliver MEA #13 in Nov 2017
- Deliver MEA #14 in Feb 2018

#### **Overall Investment Funding**

	Prior Years	FY 2016	FY 2017	FY 2018
Operations and Support				
Procurement, Construction, and Investments		\$44,400	\$44,317	\$55,530
Research and Development				
Project Funding	\$247,065	\$44,400	\$44,317	\$55,530
Obligations	\$246,842	\$44,551	\$44,317	
Expenditures	\$222,825	\$22,023	\$29,427	

<sup>\*</sup>FY 2016 and FY 2017 funding data has been cross-walked from the legacy appropriations structure to the current Common Appropriations Structure

#### Contract Information (Current/Execution Year, Budget Year)

Contract Number	Contractor	Туре	Award Date (mo/yr)	Start Date (mo/yr)	End Date (mo/yr)	EVM in Contract	Total Value
HSBP1016J00693	Sierra Nevada Corporation	Firm Fixed Price	9/2016	10/2016	3/2018	No	\$44,400

<sup>\*</sup>FY2016 and FY 2017 values may include project funding data from other CAS appropriations (O&S, R&D and Fees; Table reflects net funding, appropriations received, reprogrammings and less rescissions- Inclusive of all program funding

#### Significant Changes to Investment since Prior Year Enacted

No major changes from the FY17 submission.

Subcontractors: Major subcontractors include Textron Beechcraft, Wichita, KS for the aircraft, KA350CER, Leonardo for the radar system, Sea Spray 7500, Edinburgh, Scotland, and L-3/Wescam for the Electro Optical/Infrared (EO/IR) system, MX15HDi, Ontario, Canada.

# **Investment Schedule**

	Design W	ork	Project W	/ork
Description	Initiated	Completed	Initiated	Completed
	*	FY 201	6	
Gov Kick-Off, System Requirements Analysis, Systems Requirements Review	Sep-16	Oct-16		
Aircraft Modification				
		FY201	7	
System Requirements Review (SRR)	Oct-16	Oct-16		
Preliminary Design and Preliminary Design Review (PDR)	Oct-16	Dec-16		
Design Completion and Critical Design Review (CDR)	Dec-16	Apr-17		
Aircraft Modification MEA #13			Sep-16	Sep-17
Ground Test MEA #13			Sep-17	Sep-17
Flight Test MEA #13			Sep-17	Oct-17
		FY201	8	
Aircraft Delivery MEA #13			Nov-17	Nov-17
Aircraft Modification MEA #14			Sep-16	Dec-17
Ground Test MEA #14			Dec-17	Dec-17
Flight Test MEA #14			Jan-18	Feb-17
Aircraft Delivery MEA #14			Feb-18	Feb-18

## UH-60 Medium Lift Helicopter – Investment

## **Capital Investments Exhibits**

## **Procurement/Acquisition Programs**

#### (UH-60 Medium Lift Helicopter)

**Procurement, Construction, and Investments Funding** 

Investment	Unique Item Identifier	Acquisition Level	Procurement / Construction	IT/Non- IT	MAOL	FY 2016 Revised Enacted	FY 2017 Annualized CR	FY 2018 President's Budget
UH-60 Medium Lift Helicopter	N024-000005259	1	Procurement	Non-IT	Yes	-	-	\$14,034

#### **Investment Description**

CBP Requests \$14.1 million in FY 2018 to purchase one UH-60 Medium Lift Helicopter (MLH).

DHS has a requirement to support law enforcement operations that detect and interdict illegal aliens, terrorists, drugs and other contraband. The expansiveness of the Southwest Border and Northern Border pose significant challenges to border security. Smugglers have used vehicles, horses and people to transport people and drugs into the United States. CBP AMO has responded to this threat by working in concert with the Border Patrol and other law enforcement agencies to assist in the identification and apprehension of undocumented aliens. The MLH is a turbo-shaft twin engine helicopter designed to carry a crew of 4 and a fully equipped team of 11. It is capable of transporting cargo and external loads up to 9,000 pounds. The MLH can be fitted with stub wings to carry additional fuel tanks, weapons or supplies/equipment providing the MLH with flexibility in its capabilities. The MLH is also equipped with an Electro Optical/Infrared (EO/IR) sensor to support a variety of diversified missions.

#### **Justification**

FY 2018 funding will be utilized to support conversion of one HH-60L to the UH-60L configuration. Investment in this area will support the implementation of Executive Orders on border security and enhance the physical security of the southern border through improved air support for the US Border Patrol and other law enforcement partners.

Sixteen of CBPs 20 UH-60 Black Hawk helicopters are on long term loan from the U.S. Army. They are critical to border security operations, being the only helicopters with medium lift capability (8 agents with full gear), rugged enough to support interdiction and life-saving operations in very hostile environments, and at high altitudes in the dessert, over open water, and in extreme cold. They

can carry BORSTAR/BORTAC life-saving and tactical teams into hostile situations, having been designed as combat support aircraft, they have crash-survivable sub-systems, and are critical to the successful execution of national special security events.

Original recapitalization and conversion effort involved a compete disassembly of the aircraft, which was then rebuilt with new and upgraded cockpit components, dynamic components (engines, transmissions, flight controls), and structure, and required nearly two years of depot level work. At the beginning, the average cost of the effort is \$16 million to \$18 million per aircraft, depending on its condition and flight history. In recent years, the costs have increased and were expected to approach \$19 million as the last 10 aircraft required all new hard tops and other significant structural work. Under Acquisition Decision Memorandum (dated January 6, 2015), CBP was authorized to add two additional H-60L helicopters to the Army loan agreement, provided no work be conducted on them until DHS approved the revised approach.

This approach to UH-60L fleet sustainment eliminates the recapitalization effort at the Corpus Christi Army Depot. It will require the de-configuration of the Army hospital variant of the H-60, installation of a gunner's station, and mission equipment outfitting to tailor the aircraft for homeland security missions. All work would be accomplished at the Army's Prototype Integration Facility (PIF) in Huntsville, AL. Early estimates showed that CBP could avoid spending over \$70 million for the 10 helicopters needed, compared to the original recapitalization and conversion effort. The 10 older UH-60A assets still in operation would be returned to the Army as they exhibit aged-related safety issues. In April 2014, the Army identified the first UH-60L to be transferred, which had less than 400 hours on the airframe, compared to the Army life limit of 10,000 hours. In accordance with the ADM, the helicopter was inducted into the PIF, has been de-configured, and is undergoing non-recurring engineering.

Currently, the AMO utility airlift fleet consists of 31 aircraft at 9 operational locations. The UH-60 is a medium lift multi-engine helicopter that is used by every branch of the United States Armed Forces. The helicopter is manufactured in the United States and provides surveillance, lift and mobility to CBP agents/officers. The helicopter is capable of operating in hot conditions, in mountainous and maritime regions where twin engines are necessary for safe and effective operations.

#### FY 2016 Key Milestone Events (Prior Year)

• HH-60L demodification initiated, and prototype conversion began.

## FY 2017 Planned Key Milestone Events (Year of Execution)

- Internal and system level testing to begin in 4<sup>th</sup> quarter.
- Expecting ADE-3 for full rate production in 1st quarter

#### FY 2018 Planned Key Milestone Events (Budget year)

- Delivery of first HH-60L to UH-60L conversion (prototype) 2<sup>nd</sup> qtr.
- Initiate conversion of 4<sup>th</sup> or 5<sup>th</sup> helicopter pending funding availability

#### **Overall Investment Funding**

	Prior Years	FY 2016	FY 2017	FY 2018
Operations and Support				
Procurement, Construction, and Investments				\$14,034
Research and Development				
Project Funding	\$261,063			\$14,034
Obligations	\$241,880	\$16,257	\$173	
Expenditures	\$190,066	\$10,732	\$16,060	

<sup>\*</sup>Obligated Balances in FY16 and FY17 reflect FY15 Carryover Funds

#### Contract Information (Current/Execution Year, Budget Year)

Contract Number	Contractor	Туре	Award Date (mo/yr)	Start Date (mo/yr)	End Date (mo/yr)	EVM in Contract	Total Value
HSBP1013X00107	Interagency Agreement w/US Army	Firm Fixed Price	8/2013	8/2013	9/2018	No	\$41,883

#### Significant Changes to Investment since Prior Year Enacted

Major subcontractors: Redstone Defense Systems - 631 Discovery Drive, N.W. Huntsville, Alabama 35806 United States

## **Investment Schedule**

<b>D</b>	Design W	/ork	Project Work			
Description	Initiated	Completed	Initiated	Completed		
	-	FY 201	6			
Electrical Loads and Static Analysis Report	Nov-15	Apr-16				
Product Drawings/Models and Associated Lists	Nov-15	Jun-16				
System / Segment Interface Control Specifications	Nov-15	Jun-16				
HH Prototype Demodification			Nov-15	Aug-16		
Prototype Installation			Apr-16	May-17		
		FY201	7			
Internal Testing			May-17	Est.July2017		
System Level Testing			Aug-17	Est.November2017		
		FY201	8			
Air Worthiness Memorandum	Nov-17	Dec-17				
Aircraft Paint			Dec-17	Est.January2018		
Aircraft Delivery			Jan-18	Jan-18		

#### FAA Next Generation - Investment

## **Capital Investments Exhibits**

## **Procurement/Acquisition Programs**

#### (FAA Next Generation)

**Procurement, Construction, and Investments Funding** 

Investment	Unique Item Identifier	Acquisition Level	Procurement / Construction	IT/Non- IT	MAOL	FY 2016 Revised Enacted	FY 2017 Annualized CR	FY 2018 President's Budget
FAA Next Generation	N024-000005247	Non-Major	Procurement	Non-IT	No	\$1,600	\$1,597	\$3,300

#### **Investment Description**

CBP requests \$3.3 million for Federal Aviation Administration (FAA) Next Generation (NextGen) Compliance. Funding will continue the phased-in purchase and installation of Automatic Dependent Surveillance-Broadcast (ADS-B) transponders and cockpit displays in all AMO aircraft.

#### **Justification**

Investment in this area will support implementation of Executive Orders on border security and enhance the physical security of the border through compliant and effective aviation assets.. ADS-B requires development and deployment of congressionally mandated FAA aviation capability upgrades by January 1, 2020 to allow increased pilot and controller situational awareness in the satellite based NextGen airspace system. FAA regulation require that aircraft operating in specified classes of airspace must have ADS-B avionics on aircraft to safely and efficiently accommodate aircraft operations and the expected increase in demand for air transportation. The FY 2018 request continues funding the multi-year process to purchase and install ADS-B transponders and cockpit displays in AMO aircraft in accordance with the FAA NextGen implementation plan.

#### FY 2016 Key Milestone Events (Prior Year)

• Beginning in the 2<sup>nd</sup> Quarter, prototype and demo solutions

#### FY 2017 Planned Key Milestone Events (Year of Execution)

• Continue prototype and demo solutions

#### FY 2018 Planned Key Milestone Events (Budget year)

• \$0.8 million will fund high-effort aircraft which include the P-3, DHC-8, C-550, and MLH; \$2.5 million will fund low-effort aircraft which include Light Enforcement Helicopters (LEH), C-206, C-12, and Unmanned Aircraft Systems (UAS).

## **Overall Investment Funding**

	Prior Years	FY 2016	FY 2017	FY 2018
Operations and Support				
Procurement, Construction, and Investments		\$1,600	\$1,597	\$3,300
Research and Development				
Project Funding		\$1,600	\$1,597	\$3,300
Obligations		\$520	\$0	
Expenditures				

## Contract Information (Current/Execution Year, Budget Year)

Contract Number	Contractor	Туре	Award Date (mo/yr)	Start Date (mo/yr)	End Date (mo/yr)	EVM in Contract	Total Value
N/A				i di			

#### Significant Changes to Investment since Prior Year Enacted

There are no significant changes since prior year.

## Wulfsburg Tactical Communication – Investment

## **Capital Investments Exhibits**

## **Procurement/Acquisition Programs**

#### (Wulfsburg Tactical Communication)

**Procurement, Construction, and Investments Funding** 

Investment	Unique Item Identifier	Acquisition Level	Procurement / Construction	IT/Non- IT	MAOL	FY 2016 Revised Enacted	FY 2017 Annualized CR	FY 2018 President's Budget
Wulfsburg Tactical Communications	024-000005255	3	Procurement	Non-IT	No	-	-	\$13,250

#### **Investment Description**

CBP requests \$13.3 million in FY 2018 for Wulfsburg Tactical Communications. While not classified as a capital investment, Wulfsburg tactical aircraft radios are utilized as the primary means of communication when conducting flight operations.

#### **Justification**

Investment in this area will support implementation of Executive Orders on border security and enhance the physical security of the southern border through safe and effective AMO interdiction, investigations, domain awareness, contingency operations, and national taskings. The current Wulfsburg radio is not upgradeable and has obsolescence issues, therefore new tactical radios and supporting antennas are required for all 269 AMO aircraft. Obsolescence issues with the current aircraft radios will become critical in the FY 2019/2020 timeframe, so funding is needed for designs and some purchases in FY 2018. Each aircraft requires two radios for a total need of 538. AMO plans to phase the actual replacements over a five to six year horizon so as to not take too many aircraft out of service in any one year. Sufficient funding is also requested over these five years to maintain approximately 10 percent sparing. Final cost of radio's are only estimates pending contract award. Replacement radios must be multiband and trunking capable for interoperability in today's law enforcement environment. Without a replacement tactical aircraft radio, AMO will be unable to conduct core missions and communicate with partner agencies.

#### FY 2016 Key Milestone Events (Prior Year)

N/A

#### **FY 2017 Planned Key Milestone Events (Year of Execution)**

N/A

#### FY 2018 Planned Key Milestone Events (Budget year)

Wulfsburg Radio Replacement Cockpit Design/Solutions

## **Overall Investment Funding**

	Prior Years	FY 2016	FY 2017	FY 2018
Operations and Support				
Procurement, Construction, and Investments				\$13,250
Research and Development				
Project Funding				\$13,250
Obligations				
Expenditures				

## Contract Information (Current/Execution Year, Budget Year)

Contract Number	Contractor	Туре	Award Date (mo/yr)	Start Date (mo/yr)	End Date (mo/yr)	EVM in Contract	Total Value
N/A							

Significant Changes to Investment since Prior Year Enacted

N/A

## Light Enforcement Helicopters – Investment

## **Capital Investments Exhibits**

## **Procurement/Acquisition Programs**

#### (Light Enforcement Helicopters)

**Procurement, Construction, and Investments Funding** 

	Investment	Unique Item Identifier	Acquisition Level	Procurement / Construction	IT/Non- IT	MAOL	FY 2016 Revised Enacted	FY 2017 Annualized CR	FY 2018 President's Budget
Light	Enforcement Helicopters	-	ı	Procurement	Non-IT	No	-	-	\$43,421

#### **Investment Description**

CBP requests \$43.4 million in FY 2018 for Light Enforcement Helicopters (LEH). The LEH is a multi-mission helicopter used for aerial surveillance, tactical support, transport and insertion of agents responding to illegal border incursions and serving search and arrest warrants, and patrol of high risk areas. It is crewed by an Air Interdiction Agent and an Air Enforcement Agent who operates a sophisticated day and nighttime camera system. The LEH combines sensor capability including electro-optical/infrared sensors, cameras, and video downlink with an airframe capable of operating in rugged terrain, hot temperature and high density altitude while transporting one or more passengers. Images captured from the aircrafts sensor system can be networked to other operators or fused to an intelligence center to monitor the border and directly support federal, state, and local public safety officials.

#### **Justification**

Investment in this area will support implementation of Executive Orders on border security and enhance the physical security of the southern border through improved aerial surveillance and air support to Border Patrol and other law enforcement partners. The LEH is the workhorse of CBP Air and Marine. It is used to support law enforcement border security operations that detect and interdict illegal aliens, terrorists and means of terrorism, drugs and other contraband. LEHs also support other diversified missions, such as insertion of agents serving search and arrest warrants and aerial surveillance. The LEH is a highly capable but cost-effective aircraft used frequently for a variety of missions.

The FY 2018 request for \$43.4 million will replace seven AS-350 LEHs damaged or lost to prior mishaps.

#### FY 2016 Key Milestone Events (Prior Year)

• N/A

#### FY 2017 Planned Key Milestone Events (Year of Execution)

N/A

#### FY 2018 Planned Key Milestone Events (Budget year)

Contract award which will obligate funding to procure 7 helicopters.

## **Overall Investment Funding**

	Prior Years	FY 2016	FY 2017	FY 2018
Operations and Support				
Procurement, Construction, and Investments				\$43,421
Research and Development				
Project Funding				\$43,421
Obligations				
Expenditures				

## Contract Information (Current/Execution Year, Budget Year)

Contract Number	Contractor	Туре	Award Date (mo/yr)	Start Date (mo/yr)	End Date (mo/yr)	EVM in Contract	Total Value
N/A							

Significant Changes to Investment since Prior Year Enacted

## Aircraft Sensor Upgrades - Investment

## **Capital Investments Exhibits**

## **Procurement/Acquisition Programs**

#### (Aircraft Sensor Upgrades)

**Procurement, Construction, and Investments Funding** 

Investment	Unique Item Identifier	Acquisition Level	Procurement / Construction	IT/Non- IT	MAOL	FY 2016 Revised Enacted	FY 2017 Annualized CR	FY 2018 President's Budget
Aircraft Sensor Upgrades	-	1	Procurement	Non-IT	No	-	\$10,281	\$7,800

#### **Investment Description**

CBP requests \$7.8 million in FY 2018 for Aircraft Sensor Upgrades. The Electro-Optic/Infrared (EO/IR) system supports CBP Air and Marine Operations (AMO) by equipping AMO aircraft with the capability to detect persons, vehicles, vessels, and aircraft during day, night, and in adverse visibility conditions, thus enabling classification of known or suspected threats. The EO/IR system provides the capability to: detect, identify, classify, track, and illuminate targets of interest at threshold requirements unique to aircraft types and mission profiles.

#### **Justification**

Investment in this area will support the implementation of Executive Orders on border security and enhance the physical security of the southern, northern, and maritime borders by improving AMO's surveillance capabilities. The current inventory of CBP Air and Marine EO/IR sensors include multiple units from various manufacturers with varying degrees of capability. Most of those EO/IR systems are mission capable, but technologically outdated. Maintenance and reliability becomes an issue as technology advances and EO/IR sensors come to be obsolete and no longer supported. There are approximately 150 or more total sensors in inventory that need to be replaced. This is approximately 80 percent of AMO's total sensor inventory.

System age of AMO assets ranges from greater than 35 years to three years. The request of \$7.8 million replaces up to 8 older technology and obsolete EO/IR systems for UH-60s and LEHs, and ensures the continued viability of AMO assets to detect, identify, classify, track, and illuminate targets of interest in the preservation of America's security interests.

CBP's sensors are marginally effective in comparison to newer EO/IR systems. The EO/IR systems provide better detection and identification ability, greater standoff ranges for more covert operation and safety, and have laser range finder and illumination

functionality, which enhance mission coordination between airborne and ground agents. Software upgrades and integration with other new mission-enhancing technologies for these sensors are fully supported by original equipment manufacturers (OEM).

Without this requested upgrade, CBP aircraft will have to share assets, thereby increasing the risk of damage to the sensors during system swap-outs. If sensors fail, operational effectiveness will negatively impact operational effectiveness, especially during night missions when criminal activity is highest.

As older sensors become non-functional, CBP will not be able to repair the sensors, which will be detrimental to mission operations. Greater reliance upon Night Vision Goggles coupled with the utilization of lower altitudes, will further complicate detection, identification, apprehension, and seizures, as well as increase the risk to aircrew and equipment. The greatest impact will be felt by night operations as the risk to flight crew and aviation assets will need to be mitigated.

#### FY 2016 Key Milestone Events (Prior Year)

• N/A

#### FY 2017 Planned Key Milestone Events (Year of Execution)

• N/A

#### FY 2018 Planned Key Milestone Events (Budget year)

• Procure up to 8 EO/IR sensor systems

## **Overall Investment Funding**

	Prior Years	FY 2016	FY 2017	FY 2018
Operations and Support				
Procurement, Construction, and Investments				\$7,800
Research and Development				
Project Funding				\$7,800
Obligations				
Expenditures				

## Contract Information (Current/Execution Year, Budget Year)

Contract Number	Contractor	Туре	Award Date (mo/yr)	Start Date (mo/yr)	End Date (mo/yr)	EVM in Contract	Total Value

N/A

Significant Changes to Investment since Prior Year Enacted

# Coastal Interceptor Vessels - PPA Level II

# **Budget Comparison and Adjustments**

# **Comparison of Budget Authority and Request**

Dollars in Thousands

Organization	FY 2016 Revised Enacted	FY 2017 Annualized CR	FY 2018 President's Budget	FY 2017 to FY 2018 Total Changes
Coastal Interceptor Vessels	3-		\$3,573	\$3,573
Total	55	į.	\$3,573	\$3,573
Discretionary - Appropriation			\$3,573	\$3,573

# Coastal Interceptor Vessels – PPA Level II **Budget Authority and Obligations**Dollars in Thousands

Budget Authority	FY 2016	FY 2017	FY 2018
Enacted			
Transfers & Reprogrammings	1		
Delta in Enacted Fee Estimate to Fee Actuals			
Enacted Rescissions to Prior Year	9		
Revised Enacted/Request	-		\$3,573
Carryover and/or Recoveries (Actual/Estimates/Projections)		āa	-
Rescissions to Current Year/Budget Year	:		1
Net Sequestered Resources	1	, j	=
Supplementals	1	12	
Total Budget Authority		E	\$3,573
Collections – Reimbursable Resources		( <u>.</u>	-
Total Budget Resources	i i	f 82	\$3,573
Obligations (Actual/Projections/Estimates)		(6)	· -
Personnel: Positons and FTE			
Enacted/Request Positions	-	8	-
Enacted/Request FTE		25	-
Onboard and Actual FTE; Includes Collections - Reimbursable Resource	es		7.
Onboard (Actual/Estimates/Projections)		5	-
FTE (Actual/Estimates/Projections)			<u>.</u>

# Coastal Interceptor Vessels – PPA Level II Summary of Budget Changes Dollars in Thousands

<b>Budget Formulation Activity</b>	Positions	FTE	Amount
FY 2016 Enacted		-	9
FY 2016 Revised Enacted		= =	20
FY 2017 Annualized CR			944
FY 2018 Base Budget			No.
Coastal Interceptor Vessels			\$3,573
Total Investment Elements			\$3,573
FY 2018 Request		= ==	\$3,573
FY 2017 TO FY 2018 Change			\$3,573

# Coastal Interceptor Vessels – PPA Level II

## **Non Pay Budget Exhibits**

## Non Pay by Object Class

Dollars in Thousands

Non-Pay Object Classes	FY 2016 Revised Enacted	FY 2017 Annualized CR	FY 2018 President's Budget	FY 2017 to FY 2018 Change
31.0 Equipment		-	\$3,573	\$3,573
Total - Non Pay Object Classes		i z	\$3,573	\$3,573

## **Non Pay Cost Drivers**

Dollars in Thousands

Leading Non Pay Cost-Drivers	FY 2016 Revised Enacted	FY 2017 Annualized CR	FY 2018 President's Budget	FY 2017 to FY 2018 Total Changes
Equipment	0	0	3,573	\$3,573
Total – Non Pay Cost Drivers	0	0	\$3,573	\$3,573

#### NARRATIVE EXPLANATION OF CHANGES

• \$3.6 million for costs associated with the purchase of Coastal Interceptor Vessels.

# Coastal Interceptor Vessels – PPA Level II Capital Investments Exhibits

# **Capital Investments**

Dollars in Thousands

Investment	Unique Item Identifier	Acquisition Level	Procurement / Construction	IT/Non- IT	MAOL	FY 2016 Revised Enacted	FY 2017 Annualized CR	FY 2018 President's Budget
Coastal Interceptor Vessels	N024-000005260	3	Procurement	Non-IT	No	-	-	\$3,573
Watercraft End Items	_	_	Procurement	Non-IT	_	-	_	_

## **Coastal Interceptor Vessels –** *Investment*

## **Capital Investments Exhibits**

## **Procurement/Acquisition Programs**

## (Coastal Interceptor Vessels)

**Procurement, Construction, and Investments Funding** 

Investment	Unique Item Identifier	Acquisition Level	Procurement / Construction	IT/Non- IT	MAOL	FY 2016 Revised Enacted	FY 2017 Annualized CR	FY 2018 President's Budget
Coastal Interceptor Vessels	N024-000005260	3	Procurement	Non-IT	No	-	-	\$3,573

#### **Investment Description**

CBP Requests \$3.6 million in FY 2018 to purchase six Coastal Interceptor Vessels.

The Coastal Interceptor Vessel (CIV) incorporates several enhancements to operator safety while providing Marine Interdiction Agents (MIAs) with additional speed and greater range for interdiction operations. Equipped with the latest enhancements in communications and sensor technology, the CIV will be operated in coastal waters and offshore areas of the United States and its territories in varying sea and weather conditions. The CIV will be used to support the following CBP mission areas: patrol, interdiction, special operations and port security support.

#### **Justification**

Investment in this area will support implementation of Executive Orders on border security and enhance the physical security of the coastal waters and offshore areas through improved maritime patrol capabilities..

This request supports procurement of six CIVs to replace Midnight Express Interceptor vessels. The Midnight Express Interceptor has been the backbone of (CBP's coastal interceptor fleet and is routinely used to Patrol, Interdiction, Special Operations and Port Security Support. There are currently 39 vessels manufactured by Midnight Express in CBP's vessel fleet. CBP procured 36 of these vessels beginning in 2002. In FY 2011, CBP recognized the need to replace the aging Midnight Express fleet. Many vessels had developed severe stress cracks that could potentially cause catastrophic failure. Four of the newer Midnights, commonly referred to as "Interim" Midnights, were procured in 2011. Both the original Midnights and the "Interim Midnights were anticipated to have a five-year service life because of the high operation tempo and harsh maritime environment in which these vessels routinely operate.

Upon completing a competition, CBP selected a small business to build a prototype CIV, which would be tested, and upon which a production decision would be made. The CIV is intended to be a one for one replacement for the Midnight Express, with additional procurements to address known and emerging marine smuggling threats. The advanced hull design, wide beam, and overall length will increase agent safety and mission effectiveness, especially during inclement weather and rough sea conditions. The four shock-mitigating seats will greatly reduce the risk of knee and back injuries as well as improve the general comfort of the agents.

The latest CIV acquisition contract was awarded to SAFE Boat in 2015, based on their 41' offshore center console model. This vessel will extend operational capabilities in range, speed, performance and safety, enabling MIAs to complete enforcement and interdiction missions safely and effectively. The CIV will further incorporate the latest in advanced electronics and sensor technology increasing response times and domain awareness.

#### FY 2016 Key Milestone Events (Prior Year)

• Delivery of CIV-1

#### FY 2017 Planned Key Milestone Events (Year of Execution)

- Acquisition Decision Event -3 for full rate production
- Critical Design Review #2 completed in February 2017
- Delivery Order for Vessels 2-17
- Commence construction of vessels 2-9
- Delivery of Vessels 2-5

#### FY 2018 Planned Key Milestone Events (Budget year)

- Delivery Order for vessels 18-28
- Commence construction of vessels 10-21
- Delivery of Vessels 6-17

#### **Overall Investment Funding**

	Prior Years	FY 2016	FY 2017	FY 2018
Operations and Support				
Procurement, Construction, and Investments				\$3,572
Research and Development				
Project Funding	\$25,212			\$3,572
Obligations	\$2,191	\$12,013	\$1,077	
Expenditures	\$1,285	\$817		

#### Contract Information (Current/Execution Year, Budget Year)

Contract Number	Contractor	Туре	Award Date (mo/yr)	Start Date (mo/yr)	End Date (mo/yr)	EVM in Contract	Total Value
HSBP1015J00254	SAFE Boats International Inc.	Firm Fixed Price	Jun-15	Jun-15	Jun-16	No	\$0,801
HSBP1016J00679	SAFE Boats International Inc.	Firm Fixed Price	Aug-16	Aug-16	Oct-18	No	\$11,980
HSBP1017F00043	Donatini Inc.	Firm Fixed Price	Feb-17	Feb-17	Feb-18	No	\$1,076

#### Significant Changes to Investment since Prior Year Enacted

None. Subcontractors: Subcontractor include Furuno USA, Camas, WA (navigation system), Johnson Hicks Marine, Santa Cruz, CA (Electro-Optical/Infrared (EO/IR) System),

# **Investment Schedule**

1×100×0400	Design W	Vork	Project V	Vork
Description	Initiated	Completed	Initiated	Completed
		FY 201	6	
CIV #1		Sep-15	Oct-15	May-16
		FY201	7	
CIV #2	Sep-16	Feb-17	Feb-17	Jun-17
CIV #3	Sep-16	Feb-17	Mar-17	Jul-17
CIV #4	Sep-16	Feb-17	Apr-17	Aug-17
CIV #5	Sep-16	Feb-17	May-17	Sep-17
CIV #6	Sep-16	Feb-17	Jun-17	Oct-17
CIV #7	Sep-16	Feb-17	Jul-17	Nov-17
CIV #8	Sep-16	Feb-17	Aug-17	Dec-17
CIV #9	Sep-16	Feb-17	Sep-17	Jan-18
		FY201	8	
CIV #10	Sep-16	Feb-17	Oct-17	Feb-18
CIV #11	Sep-16	Feb-17	Nov-17	Mar-18
CIV #12	Sep-16	Feb-17	Dec-17	Apr-18
CIV #13	Sep-16	Feb-17	Jan-18	May-18
CIV #14	Sep-16	Feb-17	Feb-18	Jun-18
CIV #15	Sep-16	Feb-17	Mar-18	Jul-18
CIV #16	Sep-16	Feb-17	Apr-18	Aug-18
CIV #17	Sep-16	Feb-17	May-18	Sep-18
CIV #18	Sep-16	Feb-17	Jun-18	Oct-18
CIV #19	Sep-16	Feb-17	Jul-18	Nov-18
CIV #20	Sep-16	Feb-17	Aug-18	Dec-18
CIV #21	Sep-16	Feb-17	Sep-18	Jan-19

# Other Systems and Assets - PPA Level II

# **Budget Comparison and Adjustments**

# **Comparison of Budget Authority and Request**

Dollars in Thousands

Organization	FY 2016 Revised Enacted	FY 2017 Annualized CR	FY 2018 President's Budget	FY 2017 to FY 2018 Total Changes
DoD Technology Re-Use		-	\$1,200	\$1,200
MEA Land Based VADER	-	57	\$11,000	\$11,000
Total	2	114	\$12,200	\$12,200
Discretionary - Appropriation		2.7	\$12,200	\$12,200

# Other Systems and Assets – PPA Level II Budget Authority and Obligations

Dollars in Thousands

Budget Authority	FY 2016	FY 2017	FY 2018
Enacted			
Transfers & Reprogrammings	4		
Delta in Enacted Fee Estimate to Fee Actuals			
Enacted Rescissions to Prior Year	3		
Revised Enacted/Request	-	<u>.</u>	\$12,200
Carryover and/or Recoveries (Actual/Estimates/Projections)	<u>.</u>	1	_
Rescissions to Current Year/Budget Year		-	
Net Sequestered Resources	*		<u>-</u>
Supplementals	1	. · · · · · · · · · · · · · · · · · · ·	<u> </u>
Total Budget Authority			\$12,200
Collections – Reimbursable Resources		( ) ( ) ( ) ( ) ( ) ( ) ( ) ( ) ( ) ( )	
Total Budget Resources	i i	F-	\$12,200
Obligations (Actual/Projections/Estimates)	1	1.	-
Personnel: Positons and FTE		_	
Enacted/Request Positions	-	2	-
Enacted/Request FTE		·	-
Onboard and Actual FTE; Includes Collections - Reimbursable Res	ources		7
Onboard (Actual/Estimates/Projections)			_
FTE (Actual/Estimates/Projections)	(E)		_

# Other Systems and Assets – PPA Level II Summary of Budget Changes Dollars in Thousands

Budget Formulation Activity	Positions	FTE	Amount
FY 2016 Enacted			8
FY 2016 Revised Enacted		전 전	Z_
FY 2017 Annualized CR			2=
FY 2018 Base Budget			-
DOD Technology Re-Use			\$1,200
MEA Land Based VADER			\$11,000
Total Investment Elements		= =	\$12,200
FY 2018 Request			\$12,200
FY 2017 TO FY 2018 Change			\$12,200

## Other Systems and Assets – PPA Level II

## **Non Pay Budget Exhibits**

## Non Pay by Object Class

Dollars in Thousands

Non-Pay Object Classes	FY 2016 Revised Enacted	FY 2017 Annualized CR	FY 2018 President's Budget	FY 2017 to FY 2018 Change
25.2 Other Services from Non-Federal Sources			\$1,200	\$1,200
31.0 Equipment		-	\$11,000	\$11,000
Total - Non Pay Object Classes		3	\$12,200	\$12,200

## **Non Pay Cost Drivers**

Dollars in Thousands

<b>Leading Non Pay Cost-Drivers</b>	FY 2016 Revised Enacted	FY 2017 Annualized CR	FY 2018 President's Budget	FY 2017 to FY 2018 Total Changes	
Contract Services	0	0	\$900	\$900	
Travel	0	0	\$150	\$150	
Shipping	0	0	\$150	\$150	
Equipment	0	0	\$11,000	\$11,000	
Total Non Pay Cost Drivers	0	0	\$12,200	\$12,200	

#### NARRATIVE EXPLANATION OF CHANGES

- \$900,000 in contract services associated with inspection and repair services for the DoD Re-Use program;
- \$150,000 in travel associated with inspection for the DoD Re-Use program;
- \$150,000 in shipping costs associated with the DoD Re-Use program; and
- \$11 million for the purchase of equipment for the MEA-Based VADER program.

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# Other Systems and Assets – PPA Level II Capital Investments Exhibits

# **Capital Investments**

Dollars in Thousands

Investment	Unique Item Identifier	Acquisition Level	Procurement / Construction	IT/Non- IT	MAOL	FY 2016 Revised Enacted	FY 2017 Annualized CR	FY 2018 President's Budget
MEA Land Based VADER	-	-	Procurement	Non-IT	No	-	-	\$11,000
DoD Technology Re-Use	-	-	Procurement	Non-IT	No	-	-	\$1,200
Other Systems and Assets End Items	-	-	Procurement	Non-IT	-	-	-	-

## DoD Technology Re-Use – Investment Capital Investments Exhibits Procurement/Acquisition Programs

## (DoD Technology Re-Use)

**Procurement, Construction, and Investments Funding** 

Investment	Unique Item Identifier	Acquisition Level	Procurement / Construction	IT/Non- IT	MAOL	FY 2016 Revised Enacted	FY 2017 Annualized CR	FY 2018 President's Budget
DoD Technology Re-Use	-	-	Procurement	Non-IT	No	-	-	\$1,200

## **Investment Description**

CBP requests \$1.2 million for the identification, planning, inspection, refurbishing, shipping, and delivery of Department of Defense (DoD) excel technologies. DoD Technology Reutilization is a congressionally mandated program that requires quarterly reporting on the type of technology, amount of technology, and the capability it provides.

## **Justification**

Investment in this area will support the implementation of Executive Orders on border security and enhance the physical security of the southern border through a variety of capabilities. The DoD Re-Use program focuses on border security, counter-drug, and counter-terrorism activities. Depending on the type of available DoD technology, determining its suitability and capability in a border security environment may involve many aspects: a technical evaluation team; a deployment team conducting environmental and real estate licensing as well as any special clearances and frequency certification approvals; an operational evaluation team responsible for planning, conducting, and reporting on operational utility and force development evaluations for technology effectiveness and suitability; and/or a transfer action team to formalize any necessary conversion of the technology from the DoD to a DHS/CBP program of record.

Over the next year, Re-Use personnel will continue to leverage relationships with DoD Programs, most notably the Defense Logistics Agency (DLA), to acquire items identified to fill a border security need. Planned capabilities include Mobile Sensitive Compartmented Information Facilities, Small Unmanned Aerial Systems, Vehicle Borne Improvised Explosive Detection, Signal Intelligence capabilities, among others. In addition, the program will work to identify additional capabilities as they become available. For larger scale capabilities, we also look to systemize processes to transition them to proper programs of record as was the case with the Tactical Aerostats Program.

## FY 2016 Key Milestone Events (Prior Year)

- Lightweight Surveillance & Track Acquisition Radar (LSTAR): Accepted, Inspected, Inventoried, and preliminary Engineering Change Proposal adopted. Deployment schedule, Environmental Impacts, Frequency Allocation ongoing towards transitioning to Program of Record to USBP for Southwest Border
- Lighting Kit, Motion Detector (LKMD): Inspected lighting for deployment planning.
- Mobile Sensitive Compartmented Information Facility (SCIF): Initial inspection performed on technology. Working requirements documents.

## FY 2017 Planned Key Milestone Events (Year of Execution)

- LSTAR: Continued efforts of 2016. Increased demand not to add Northern Border
- LKMD: Awaiting Army to excess equipment to DLA so we may transfer assets to border and sensitive areas as provided by our Agent and Officer leadership.
- Advanced Combat Optical Gunsights (ACOG) Scopes: Inspected scopes, accepted scopes, now awaiting delivery.
- Mobile SCIF: Acquire SCIFs if funding available through MIPR process.
- High Powered Rifles: Awaiting disposition from US Army.
- Body Armor: Awaiting disposition from US Army.
- Helmets: Awaiting disposition from US Army.
- All-Terrain Vehicles (ATVs): Awaiting disposition from US Army.
- Surveillance Systems: Awaiting disposition from US Army.
- Communications Systems: Awaiting disposition from US Army.
- Small Unmanned Aerial Systems (SUAS): Awaiting disposition from US Army.
- Signal Intelligence capabilities: Awaiting disposition from US Army.

## FY 2018 Planned Key Milestone Events (Budget year)

- LSTAR: plan to transfer to USBP as Program of Record
- ATV: Awaiting disposition from US Army.
- Explore utilizing DoD Re-Use program to obtain signal intelligence capabilities, SUAS, night vision goggles, surveillance systems, and communications systems.
- Mobile SCIF: establish a Program of Record
- ACOG Scopes
  - Repair and dispose of scopes as required.
  - Establish as a Program of Record

## **Overall Investment Funding**

	Prior Years	FY 2016	FY 2017	FY 2018
Operations and Support		\$612	\$200	\$540
Procurement, Construction, and Investments				\$1,200
Research and Development				
Project Funding				
Obligations	\$17,563	\$1,316		
Expenditures	\$16,723	\$1,316		

## Contract Information (Current/Execution Year, Budget Year)

Contract Number	Contractor	Туре	Award Date (mo/yr)	Start Date (mo/yr)	End Date (mo/yr)	EVM in Contract	Total Value
CBP17018DDR03	Tobyhanna Army Depot	Military Interdepartmental Purchase Request	2/15/17	2/16/17	9/30/17	N/A	\$0,290
CBP17018DDR01	Tobyhanna Army Depot	Military Interdepartmental Purchase Request	2/15/17	2/16/17	9/30/17	N/A	\$0,360
CBP17037DDR02	AMRDECt	Military Interdepartmental Purchase Request	February 2017	February 2017	September 2017	N/A	\$0,332
1014X00155	Federal Aviation Administration	Interagency Agreement	April 2017	September 2014	September 2024	N/A	\$0,300
TBD	Thermo Scientific		TBD	TBD	TBD	TBD	\$0,025
1014X00155	FAA	Interagency Agreement	TBD	September 2014	September 2024	N/A	\$0,312
1014X00155	FAA	Interagency Agreement	TBD	September 2014	September 2024	N/A	\$0,200
TBD	TBD	TBD			22		\$0,250
TBD	TBD	TBD					\$0,850
TBD	TBD	TBD					\$0,100
TBD	TBD	TBD					\$3,000
TBD	TBD	TBD					\$3,000
TBD	TBD	TBD					\$0,056

Significant Changes to Investment since Prior Year Enacted

N/A

## MEA Land Based VADER Investment Capital Investments Exhibits Procurement/Acquisition Programs

## (MEA Land Based VADER)

**Procurement, Construction, and Investments Funding** 

Investment	Unique Item Identifier	Acquisition Level	Procurement / Construction	IT/Non- IT	MAOL	FY 2016 Revised Enacted	FY 2017 Annualized CR	FY 2018 President's Budget
MEA Land Based VADER	-	-	Procurement	Non-IT	No	-	-	\$11,000

### **Investment Description**

CBP requests \$11 million in FY 2018 for Multi-role Enforcement Aircraft (MEA) based Vehicle and Dismount Exploitation Radar (VADER). AMO has identified a need to integrate a broad area ground surveillance capability into a manned aircraft, using an MEA demonstrator and a VADER to increase situational awareness on the land border. The request of \$11 million provides the needed configuration for over land capabilities/domain awareness/pattern of life for the VADER only. It will be installed on one of AMO's planned 38 MEAs.

## Justification

Investment in this area will support implementation of Executive Orders on border security and enhance the physical security of the border by improving situational awareness capabilities through a novel configuration of a manned CBP aircraft and VADER systems. In an effort to update sensor capabilities, CBP fielded the intelligence surveillance and reconnaissance Department of Defense VADER system in 2011. The purpose was to evaluate the system for continued use on CBP unmanned aircraft. As a result of the success of the trial, Congress provided funding for the directed procurement of VADER systems for CBP use on unmanned aircraft.

Since March 2012, CBP has operationally employed VADER along the Southwest border of the United States yielding positive results. The addition of Dismount Moving Target Indicator capability has benefited border security operations from Arizona to Southeast Texas by increasing situational awareness of Transnational Criminal Organization patterns of life; analyzing gaps in CBP surveillance capabilities; and providing a new data source on illicit border movements to support intelligence assessments for planning and executive decision-making.

The VADER provides CBP with a significant improvement in sensor capability, as the VADER system reflects the current level of sensor technology. A manned aircraft with VADER provides:

- UAS are more weather limited than manned aircraft. A manned platform in addition to unmanned platforms provides much greater unit-level availability, by providing a platform that can launch for missions that would otherwise be canceled due to weather limits.
- Unmanned aircraft are COA (Certificate of Authorization) limited. With advance notice, this can be mitigated; however, a manned asset provides much greater flexibility to address a short-notice launch outside of previously registered COAs. In addition, in some complicated airspace (e.g. near urban centers) manned aircraft may be preferable even with advance notice.
- Manned aircraft can self-deploy from their standard operating location to forward operating base/other AMO unit with considerably less advance notice, effort, and planning than UAS, increasing flexibility and timeliness.
- Demand for VADER greatly exceeds the current capacity of the UAS fleet. More capacity is operationally useful regardless of whether aircraft are manned.

## FY 2016 Key Milestone Events (Prior Year)

None

## FY 2017 Planned Key Milestone Events (Year of Execution)

None

## FY 2018 Planned Key Milestone Events (Budget year)

• Purchase VADER only to install on MEA aircraft

## **Overall Investment Funding**

	Prior Years	FY 2016	FY 2017	FY 2018
Operations and Support				
Procurement, Construction, and Investments				\$11,000
Research and Development				
Project Funding				\$11,000
Obligations				\$11,000
Expenditures				10 540

## Contract Information (Current/Execution Year, Budget Year)

Contract Number	Contractor	Туре	Award Date (mo/yr)	Start Date (mo/yr)	End Date (mo/yr)	EVM in Contract	Total Value
HSBP1016J00693	Sierra Nevada Corporation	Firm/Fixed Price	9/2016	10/2016	3/2018	No	\$44,400

## Significant Changes to Investment since Prior Year Enacted

## Operational Communication/Information Technology – PPA

## **Budget Comparison and Adjustments**

## **Comparison of Budget Authority and Request**

Dollars in Thousands

Organization	FY 2016 Revised Enacted	FY 2017 Annualized CR	FY 2018 President's Budget	FY 2017 to FY 2018 Total Changes
TECS Modernization	\$7,000	\$6,733	-	(\$6,733)
Total	\$7,000	\$6,733	8.7	(\$6,733)
Discretionary - Appropriation	\$7,000	\$6,733	:-	(\$6,733)

N/A

## Operational Communications/Information Technology - PPA Budget Authority and Obligations

Budget Authority	FY 2016	FY 2017	FY 2018
Enacted	\$7,000		
Transfers & Reprogrammings	-		
Delta in Enacted Fee Estimate to Fee Actuals	-		7
Enacted Rescissions to Prior Year	8		
Revised Enacted/Request	\$7,000	\$6,733	-
Carryover and/or Recoveries (Actual/Estimates/Projections)	-	\$25	
Rescissions to Current Year/Budget Year	=		
Net Sequestered Resources	12	<u> </u>	
Supplementals	12	14 <u>2</u>	
Total Budget Authority	\$7,000	\$6,758	-
Collections – Reimbursable Resources	-	N-	-
Total Budget Resources	\$7,000	\$6,758	1
Obligations (Actual/Projections/Estimates)	\$6,975	\$6,758	\$15,000
Personnel: Positons and FTE	_		
Enacted/Request Positions	-	ζ <del>,</del>	-
Enacted/Request FTE	( a	, va	÷
Onboard and Actual FTE; Includes Collections - Reimbursable Resources			
Onboard (Actual/Estimates/Projections)		12 <u>1</u>	
FTE (Actual/Estimates/Projections)			- 1

## Operational Communications/Information Technology – PPA Summary of Budget Changes

Budget Formulation Activity	Positions	FTE	Amount
FY 2016 Enacted			\$7,000
FY 2016 Revised Enacted		2 2	\$7,000
FY 2017 Annualized CR			\$6,733
FY 2018 Base Budget			N-
FY 2018 Request		2 2	84
FY 2017 TO FY 2018 Change		-	(\$6,733)

## **Integrated Operations Assets and Infrastructure - PPA**

## ${\bf Operational\ Communications/Information\ Technology-PPA}$

## **Non Pay Budget Exhibits**

## Non Pay by Object Class

Dollars in Thousands

Non-Pay Object Classes	FY 2016 Revised Enacted	FY 2017 Annualized CR	FY 2018 President's Budget	FY 2017 to FY 2018 Change
25.2 Other Services from Non-Federal Sources	\$7,000	\$6,733	-	(\$6,733)
Total - Non Pay Object Classes	\$7,000	\$6,733	2	(\$6,733)

## **Non Pay Cost Drivers**

Leading Non Pay Cost-Drivers	FY 2016 Revised Enacted	FY 2017 Annualized CR	FY 2018 President's Budget	FY 2017 to FY 2018 Total Changes
N/A				

## Operational Communications/Information Technology – PPA Capital Investments Exhibits

## **Capital Investments**

	Investment	Unique Item Identifier	Acquisition Level	Procurement / Construction	IT/Non- IT	MAOL	FY 2016 Revised Enacted	FY 2017 Annualized CR	FY 2018 President's Budget
h	ECS Modernization	024-000005072	2	Procurement	IT	Yes	\$7,000	\$6,733	-

## Construction and Facilities Improvements – PPA

## **Budget Comparison and Adjustments**

## **Comparison of Budget Authority and Request**

Organization	FY 2016 Revised Enacted	FY 2017 Annualized CR	FY 2018 President's Budget	FY 2017 to FY 2018 Total Changes
Border Patrol Facilities	\$36,000	\$34,216	\$45,000	\$10,784
OFO Facilities	\$20,870	\$19,835	\$14,775	(\$5,060)
Air & Marine Facilities Portfolio	\$6,000	\$5,703	<u> </u>	(\$5,703)
Total	\$62,870	\$59,754	\$59,775	\$21
Discretionary - Appropriation	\$62,870	\$59,754	\$59,775	\$21

## **Construction Facilities Improvements – PPA** Budget Authority and Obligations Dollars in Thousands

Budget Authority	FY 2016	FY 2017	FY 2018
Enacted	\$62,870		
Transfers & Reprogrammings			
Delta in Enacted Fee Estimate to Fee Actuals			
Enacted Rescissions to Prior Year	3		
Revised Enacted/Request	\$62,870	\$59,754	\$59,775
Carryover and/or Recoveries (Actual/Estimates/Projections)			-
Rescissions to Current Year/Budget Year	-	74	2
Net Sequestered Resources	·	74	-
Supplementals	Y <u>-</u>	04	
Total Budget Authority	\$62,870	\$59,754	\$59,775
Collections – Reimbursable Resources	-		-
Total Budget Resources	\$62,870	\$59,754	\$59,775
Obligations (Actual/Projections/Estimates)	\$62,870	\$59,753	\$3,000
Personnel: Positons and FTE			
Enacted/Request Positions	-	χ,	÷
Enacted/Request FTE	\$ <del></del>	ξ <del>ρ</del>	-
Onboard and Actual FTE; Includes Collections - Reimbursable Resources			
Onboard (Actual/Estimates/Projections)	g	( <del>1</del>	
FTE (Actual/Estimates/Projections)			3

## **Construction Facilities Improvements – PPA** Summary of Budget Changes Dollars in Thousands

Budget Formulation Activity	Positions	FTE	Amount
FY 2016 Enacted			\$62,870
FY 2016 Revised Enacted		2 2	\$62,870
FY 2017 Annualized CR			\$59,754
FY 2018 Base Budget			85
Border Patrol Facilities		E E	\$45,000
OFO Facilities			\$14,775
Total Investment Elements		= =	\$59,775
FY 2018 Request			\$59,775
FY 2017 TO FY 2018 Change		-	\$21

## Construction Facilities Improvements – PPA Non Pay Budget Exhibits

## Non Pay by Object Class

Dollars in Thousands

Non-Pay Object Classes	FY 2016 Revised Enacted	FY 2017 Annualized CR	FY 2018 President's Budget	FY 2017 to FY 2018 Change
31.0 Equipment	\$20,870	\$5,060	3	(\$5,060)
32.0 Land and Structures	\$42,000	\$54,694	\$59,775	\$5,081
Total - Non Pay Object Classes	\$62,870	\$59,754	\$59,775	\$21

## **Non Pay Cost Drivers**

Dollars in Thousands

Leading Non Pay Cost-Drivers	FY 2016 Revised Enacted	FY 2017 Annualized CR	FY 2018 President's Budget	FY 2017 to FY 2018 Total Changes
Planning, Design and Engineering Services	2,100	10,000	6,000	(\$4,000)
Real Estate Acquisition and Environmental Assessment	1,320	0	6,000	\$6,000
Construction and Furniture, Fixtures and Equipment	32,580	24,216	33,000	\$8,784
Furniture, Fixtures and Equipment	20,870	19,835	14,775	(\$5,060)
Total - Non Pay Cost Drivers	\$62,870	\$59,754	\$59,775	\$21

## **NARRATIVE EXPLANATION OF CHANGES**

- \$6 million associated with the planning, design, and engineering services associated with the Brown Field Border Patrol Station;
- \$6 million associated with the real estate acquisition and environmental assessment associated with the Brown Field Border Patrol Station;

- \$33 million associated with construction and the purchase of furniture, fixtures, and equipment for the Brown Field Border Patrol Station; and
- \$14.775 million associated with the purchase of furniture, fixtures, and equipment for OFO Facilities.

## Construction Facilities Improvements – PPA Capital Investments Exhibits

## **Capital Investments**

Investment	Unique Item Identifier	Acquisition Level	Procurement / Construction	IT/Non- IT	MAOL	FY 2016 Revised Enacted	FY 2017 Annualized CR	FY 2018 President's Budget
Border Patrol Facilities	N024-000005113	1	Construction	Non-IT	No	\$36,000	\$34,216	\$45,000
OFO Facilities	N024-000005173	2	Construction	Non-IT	No	\$20,870	\$19,835	\$14,775
Air & Marine Facilities Portfolio	N024-000005172	3	Construction	Non-IT	No	\$6,000	\$5,703	-

## Border Patrol Facilities - Investment

## **Capital Investments Exhibits**

## Construction

### (Border Patrol Facilities

Procurement, Construction, and Investments Funding

Investment	Unique Item Identifier	Acquisition Level	Procurement / Construction	IT/Non- IT	MAOL	FY 2016 Revised Enacted	FY 2017 Annualized CR	FY 2018 President's Budget
Border Patrol Facilities	N024-000005113	1	Construction	Non-IT	No	\$36,000	\$34,216	\$45,000

## **Construction Description**

CBP requests \$45.0 million in FY 2018 for the Brown Field Border Patrol Station (BPS), which has been CBP's top operational facility priority since 2014. The FY 2018 budget request supports design and construction of a new 50,000 square-foot BPS in eastern San Diego County to house 400 Border Patrol Agents (BPA). FY 2018 funding also supports development of 35-40 acres in the Brown Field BPS Area of Responsibility (AOR). This facility will include the following support spaces: operations, assembly, operations support, office, break and vending, IT, storage and supplies, wet (e.g. locker rooms), secure, detention processing, outdoor training area, weapons cleaning area, parking, and vehicle and facility maintenance.

## **Justification**

The Brown Field BPS is currently located in a Chula Vista industrial park, which is approximately 14 miles outside of the AOR. As a result, the current station is now without any direct access routes to the AOR. Brown Field BPS's primary support location is the CA State Highway-94 Checkpoint, located 24 miles (45 minute drive time) to the northeast of the Station. Due to the station's remote location, half of its operational manpower reports to the Checkpoint to decrease travel time and increase time on patrol rather than staging operations from the Station per standard procedures. The checkpoint is not designed to muster, equip, and brief agents, degrading their ability to prepare for patrol. The current location has a direct impact on the number of apprehensions on the Southwest Border, which adversely affects Border Patrol's ability to respond to illegal activity and organized smuggling from Tecate, Mexico.

The existing facility is an expired Commercial Lease (expired in 2010), now in holdover status. The Lessor is unresponsive on repair and maintenance requests, and the building is in a neglected condition. Life and Safety repairs have been funded by CBP to keep the facility operational and typical Lessor items such as routine maintenance, replacing failed parts, and emergency outage responses, are borne by CBP. Current safety issues include a dysfunctional HVAC system, mold issues, and tripping/falling hazards due to unsafe floor conditions. Annual cost of this lease is over \$1,362,000. During the last site assessment, conducted in December 2013, the station was assessed to be 73% over-crowded.

## FY 2016 Key Milestone Events (Prior Year)

• N/A

## FY 2017 Planned Key Milestone Events (Year of Execution)

• N/A

## FY 2018 Planned Key Milestone Events (Budget year)

- Environmental Planning: estimated completion 3/2018
- Real Estate Certification: estimated completion 3/2018

## **Overall Construction Funding**

	Prior Years		FY 2017	FY 2018
Operations and Support				
Procurement, Construction, and Investments		\$36,600*	\$34,215	\$45.000
Research and Development				
Project Funding		\$36,600	\$34,215	\$45,000
Obligations	\$35,500	\$36,600	\$34,215	\$45,000
Expenditures	\$664,500			

<sup>\*</sup>Brown Field Border Patrol Station is part of the Border Patrol Facilities Investment. Funding included in the FY 2016 column above is related to the Falfurrias Border Patrol Station.

## Contract Information (Current/Execution Year, Budget Year)

Contract Number	Contractor	Туре	Award Date (mo/yr)	Start Date (mo/yr)	End Date (mo/yr)	EVM in Contract	Total Value
TBD	TBD	TBD	1/2019	3/2019	1/2021	N/A	\$34,000

## Significant Changes to Construction since Prior Year Enacted

N/A

## **Construction Schedule**

Description	Design \	Work	Project Work			
	Initiated	Completed	Initiated	Completed		
	FY 2016					
N/A						
	2	FY 2	017	2		
N/A		,				
		FY 2	018			
Environmental Planning	1/2016	3/2018				
Real Estate Certification	9/2014	3/2018				

## OFO Facilities - Investment

## **Capital Investments Exhibits**

## Construction

### **OFO** Facilities

**Procurement, Construction, and Investments Funding** 

Investment	Unique Item Identifier	Acquisition Level	Procurement / Construction	IT/Non- IT	MAOL	FY 2016 Revised Enacted	FY 2017 Annualized CR	FY 2018 President's Budget
OFO Facilities	N024-000005173	2	Construction	Non-IT	No	\$20,870	\$19,835	\$14,775

## **Construction Description**

The FY 2018 budget request \$14.8 million for the Furniture, Fixtures and Equipment (FF&E) in support of capital construction and modernization of Land Ports of Entry (LPOE) along the northern and southern borders. FF&E are the turn-key items that allow the LPOE to be operational and includes, but is not limited to, providing and installing furniture, physical security, and voice and data communication systems. The design and construction of the LPOEs is underway; funding requests for associated FF&E have been budgeted to align with facilities installation according to project schedules.

## **Justification**

The FF&E is a key element in the continuous effort to modernize CBP's LPOE portfolio and bring the facilities in compliance with the present-day operational requirements. Approximately half of the existing LPOEs were designed to meet legacy (pre-9/11) missions, have not been recapitalized due to lack of available investment funding, and do not conform to the more stringent design standards and operational requirements. These gaps create potential border security vulnerabilities and present significant processing capacity issues as there has been a significant growth of international trade at ports.

In order to keep the projects on schedule, CBP must have funding available for FF&E when required by the construction management agency, the General Services Administration (GSA). CBP plans to use the funding to address FF&E requirements at the following LPOEs: Columbus, NM LPOE; Lewiston-Queenston Bridge, NY LPOE; Calexico West, CA LPOE; Alexandria Bay, NY LPOE, and San Ysidro, CA LPOE. The allocation of funds across these projects and other on-going modernization LPOE projects will be refined based on changes to the project schedule managed by GSA.

The below provides key milestones of some of the on-going LPOE modernization projects as provided by GSA:

## FY 2016 Key Milestone Events (Prior Year)

- San Ysidro, CA Phase 2 design commences: October 2015
- Lewiston-Queenston Bridge, NY design commences: January 2016
- Alexandria Bay, NY design refresh commences: January 2016
- Columbus, NM design completed: July 2016
- San Ysidro, CA Phase 3 design completed: July 2016

## FY 2017 Planned Key Milestone Events (Year of Execution)

- San Ysidro, CA Phase 3 construction commences: October 2016
- Alexandria Bay, NY design refresh completed: November 2016
- Calexico West, CA Phase 2 design commences: December 2016
- Columbus, NM construction commences: February 2017
- Calexico West, CA Phase 2 design completed: April 2017
- San Ysidro, CA Phase 2 design completed: April 2017
- San Ysidro, CA re-routing of southbound I-5 commences: June 2017
- Alexandria Bay, NY construction commences: September 2017

## FY 2018 Planned Key Milestone Events (Budget year)

- Lewiston-Queenston Bridge, NY design completed: November 2017
- Calexico West, CA construction commences: December 2017
- Alexandria Bay, NY Phase II design refresh commences: January 2018
- Lewiston-Queenston Bridge, NY construction commences: June 2018
- San Ysidro, CA parking garage construction completed: September 2018

## **Overall Construction Funding**

	Prior Years	FY 2016	FY 2017	FY 2018
Operations and Support				
Procurement, Construction, and Investments		\$20,870	\$19,835	\$14,775
Research and Development				
Project Funding	\$1,151	\$20,870	\$19,835	\$14,775
Obligations	\$5,882	\$20,870	\$19,835	\$14,775
Expenditures				

## Contract Information (Current/Execution Year, Budget Year)

Contract Number	Contractor	Туре	Award Date (mo/yr)	Start Date (mo/yr)	End Date (mo/yr)	EVM in Contract	Total Value
GS-09-P-16-KT-C-7014	Atkinson/Clark		3/2016	4/2016	9/2019	N/A	\$145,700
	Hensel Phelps		9/2015	9/2015	5/2019	N/A	
TBD	TBD	FFP	9/2017	1/2018	10/2022	N/A	\$200,000

<sup>\*</sup>GSA is the executing Agency for these LPOE Modernization contracts and CBP has listed the information that is available at this time. First two lines are information on the San Ysdro multi-phase projects; third line is Calexico West Phase II. Constract values reflect the full design and construction project under GSA's perview

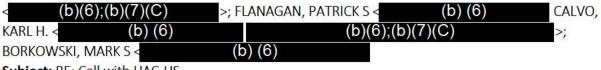
## Significant Changes to Construction since Prior Year Enacted

N/A

## **Construction Schedule**

<b>T</b>	Design W	ork	Project Work			
Description	Initiated	Completed	Initiated	Completed		
	FY 2016					
San Ysidro, CA LPOE Phase II	10/2015					
Lewiston-Queenston, NY LPOE	01/2016					
Alexandria Bay, NY LPOE Phase I	01/2016					
Columbus, NM LPOE		07/2016				
San Ysidro, CA LPOE Phase III		07/2016				
	FY 2017					
San Ysidro, CA LPOE Phase III		3	10/2016			
Alexandria Bay, NY LPOE Phase I		11/2016	09/2017			
Calexico West, CA LPOE Phase II	12/2016	04/2017				
Columbus, NM LPOE			2/2017			
San Ysirdo, CA LPOE Phase II		04/2017				
San Ysidro, CA Re-Routing I-5			06/2017			
	FY 2018					
Lewiston-Queenston, NY LPOE		11/2017	06/2017			
Calexico West, CA LPOE Phase II			12/2017			
Alexandria Bay, NY LPOE Phase II	01/2018					
San Ysidro, CA LPOE Parking Garage			09/2018			

From: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)To: Subject: RE: Call with HAC-HS Date: Thursday, March 23, 2017 4:03:08 PM Yes. (b)(6);(b)(7)(C)(b)(6);(b)(7)(C)From: (b)(6);(b)(7)(C)Sent: Thursday, March 23, 2017 3:37 PM (b)(6);(b)(7)(C)(b)(6);(b)(7)(C)To: (b)(6);(b)(7)(C)>; (b)(6);(b)(7)(C) Subject: RE: Call with HAC-HS So to confirm. Im asking baker to stand down. Yes? (b)(6);(b)(7)(C) **Business Operations** OFAM / BPAM PMO  $(b)(6);(b)(7)(C)_{(0)}$ (b)(6);(b)(7)(C) (m) (b)(6);(b)(7)(C) From: (b)(6);(b)(7)(C)Sent: Thursday, March 23, 2017 2:34 PM (b)(6);(b)(7)(C)>; (b)(6);(b)(7)(C) To: (b)(6);(b)(7)(C)>; (b)(6);(b)(7)(C) Subject: FW: Call with HAC-HS I guess never mind on the map. (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)From: VITIELLO, RONALD D (USBP) Sent: Thursday, March 23, 2017 3:26 PM To: LOWRY, KIM M (b)(6)(b)(6);(b)(7)(C) (b)(6);(b)(7)(C)Cc: MCALEENAN, KEVIN K PROVOST, CARLA (USBP) < HUFFMAN, BENJAMINE C < (b)(6)



Subject: RE: Call with HAC-HS

Here's our version w/narrative.

Ronald Donato Vitiello
Chief U.S. Border Patrol
Customs and Border Protection
(b) (6) (b) (6)



From: LOWRY, KIM M

Sent: Thursday, March 23, 2017 1:49 PM

 To: ALLES, RANDOLPH D
 (b)(6);(b)(7)(C)

 Cc:
 (b)(6);(b)(7)(C)
 MCALEENAN, KEVIN K

 <</th>
 (b) (6)
 PROVOST, CARLA (USBP) < (b) (6)</td>

 HUFFMAN, BENJAMINE C 
 (b) (6)
 VITIELLO, RONALD D (USBP)

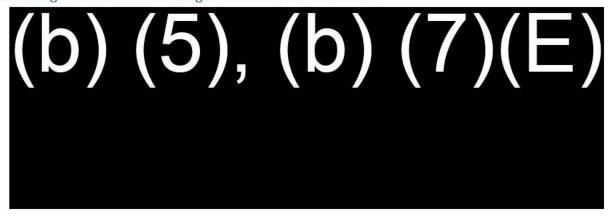
< (b) (6) (b)(6);(b)(7)(C)

FLANAGAN, PATRICK S < (b) (6) CALVO, KARL H. < (b) (6)

Subject: RE: Call with HAC-HS

Sir,

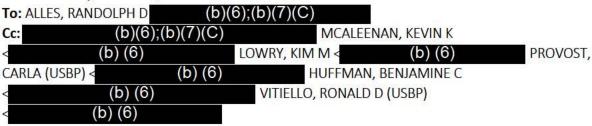
The three get backs we are working on as a follow on to this call:



To add to Chief Vitiello's note, (b)(6);(b)(7)(C) was also on the phone.

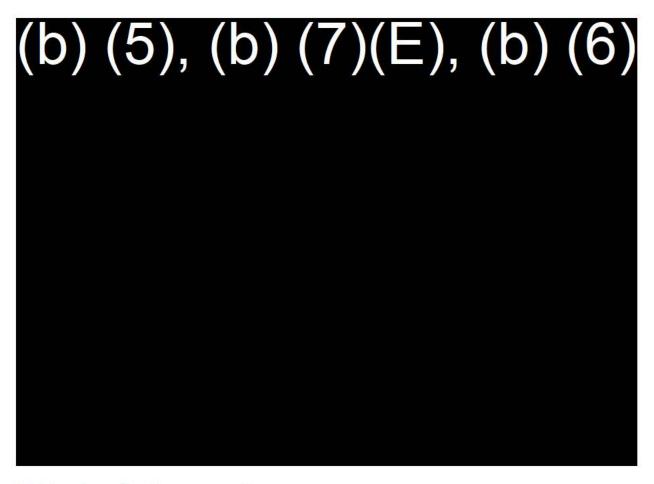
V/R Kim From: CALVO, KARL H.

Sent: Thursday, March 23, 2017 1:37 PM



Subject: RE: Call with HAC-HS

C-2:



Pls let me know if you have any questions.

v/r Karl

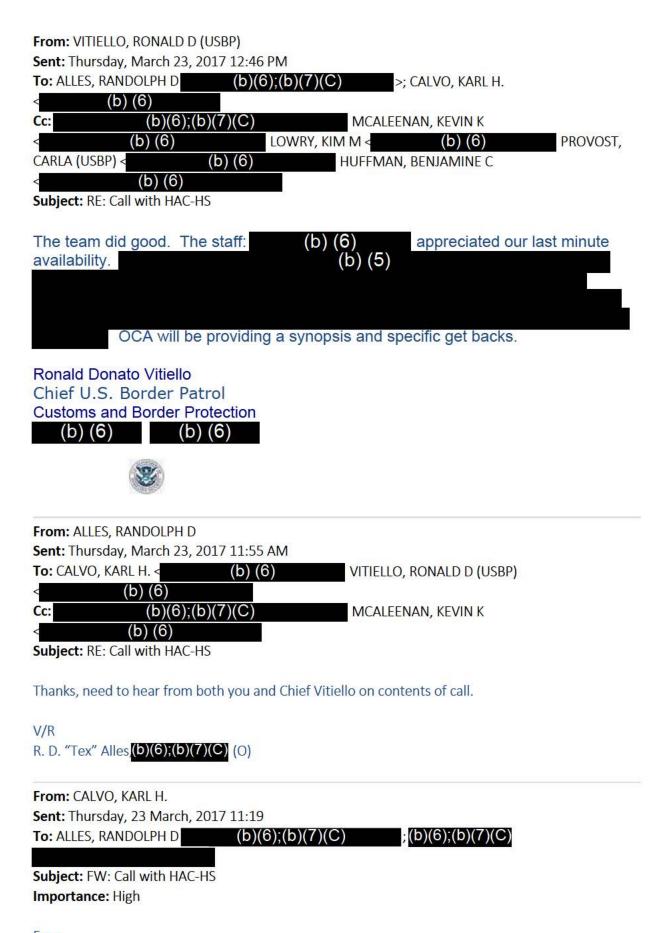
Karl H. Calvo, CFM. PMP

Assistant Commissioner, Office of Facilities and Asset Management

U.S. Customs and Border Protection

Washington, DC

(b) (6) (Office) (b) (6) (cell)



Fysa.

## Karl H. Calvo, CFM. PMP

Assistant Commissioner, Office of Facilities and Asset Management

U.S. Customs and Border Protection

Washington, DC

(b) (6) (Office) (b) (6) (cell)

From: (b)(6);(b)(7)(C)

Sent: Thursday, March 23, 2017 11:12 AM

To: CALVO, KARL H. < (b)(6)

Cc: (b)(6);(b)(7)(C)>; LOWRY, KIM M (b)(6)(b)(6);(b)(7)(C)

Subject: Call with HAC-HS

Importance: High

Good morning, AC Calvo-

- (b) (6) from House Appropriations Committee on Homeland Security needs to speak with you by phone before noon.
- She also wants to speak to Chief Vitiello, his adjutant is setting up a conference line.

(b) (6) (b)(5)

(b)(5)

Our front office is looped in and supportive.

## (b)(6);(b)(7)(C)

Acting Branch Chief - Border Air & Marine Operations

**U.S. Customs and Border Protection** 

Office of Congressional Affairs

Desk: (b)(6);(b)(7)(C) Mobile:(b)(6);(b)(7)(C) From: (b)(6);(b)(7)(C)

To: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)

Subject: FW: Call with HAC-HS

**Date:** Thursday, March 23, 2017 3:33:58 PM

Attachments: RGV 3.23.2017.docx

Copy of Zone Project Breakdown.xlsx

(b) (7)(E) <u>Levee.pdf</u>

I guess never mind on the map.

## (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)

From: VITIELLO, RONALD D (USBP)

Sent: Thursday, March 23, 2017 3:26 PM

To: LOWRY, KIM M < (b) (6) (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C) MCALEENAN, KEVIN K

< (b) (6) PROVOST, CARLA (USBP) < (b) (6)

HUFFMAN, BENJAMINE C < (b) (6) (b)(6);(b)(7)(C)

>; FLANAGAN, PATRICK S < (b) (6) CALVO, KARL H. < (b) (6) (b)(6);(b)(7)(C) >;

BORKOWSKI, MARK S < (b) (6)

**Subject:** RE: Call with HAC-HS

Here's our version w/narrative.

Ronald Donato Vitiello
Chief U.S. Border Patrol
Customs and Border Protection
(b) (6)

10

(b) (6)



From: LOWRY, KIM M

Sent: Thursday, March 23, 2017 1:49 PM

To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C) >; MCALEENAN, KEVIN K

< (b) (6) PROVOST, CARLA (USBP) < (b) (6)

HUFFMAN, BENJAMINE C < (b) (6) VITIELLO, RONALD D (USBP)

< (b) (6) (b)(6);(b)(7)(C) >

FLANAGAN, PATRICK S < (b) (6) CALVO, KARL H. < (b) (6)

**Subject:** RE: Call with HAC-HS

Sir,

The three get backs we are working on as a follow on to this call:

# (b) (5), (b) (7)(E)

```
To add to Chief Vitiello's note, (b) (6) was also on the phone.
```

V/R Kim

```
From: CALVO, KARL H.
Sent: Thursday, March 23, 2017 1:37 PM
To:
                    (b)(6);(b)(7)(C)
               (b)(6);(b)(7)(C)
                                            >; MCALEENAN, KEVIN K
Cc:
              (b) (6)
                                  LOWRY, KIM M <
                                                          (b) (6)
                                                                              PROVOST,
                          (b) (6)
                                          HUFFMAN, BENJAMINE C
CARLA (USBP) <
                (b) (6)
                                     VITIELLO, RONALD D (USBP)
             (b) (6)
Subject: RE: Call with HAC-HS
```

C-2:

## (b) (5), (b) (7)(E)

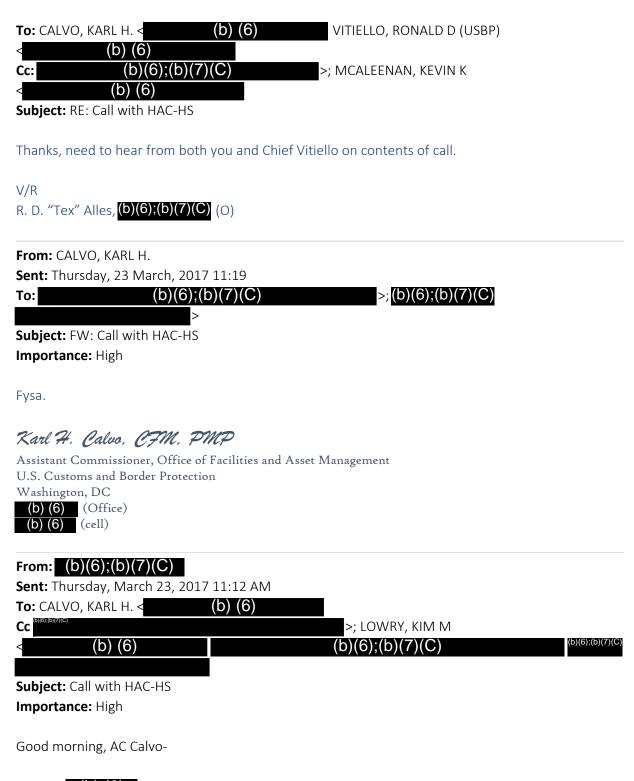
Pls let me know if you have any questions.

v/r Karl

Karl H. Calvo. CFM. PMP Assistant Commissioner, Office of Facilities and Asset Management U.S. Customs and Border Protection Washington, DC (b) (6) (Office) (b) (6) (cell) From: VITIELLO, RONALD D (USBP) Sent: Thursday, March 23, 2017 12:46 PM (b)(6);(b)(7)(C)>; CALVO, KARL H. (b)(6)(b)(6);(b)(7)(C)>; MCALEENAN, KEVIN K Cc: LOWRY, KIM M < PROVOST. CARLA (USBP) < (b)(6)HUFFMAN, BENJAMINE C (b) (6) Subject: RE: Call with HAC-HS The team did good. The staff: (b) (6) appreciated our last minute (b) (5) availability. OCA will be providing a synopsis and specific get backs. Ronald Donato Vitiello Chief U.S. Border Patrol Customs and Border Protection (b) (6)

From: ALLES, RANDOLPH D

Sent: Thursday, March 23, 2017 11:55 AM



- **(b) (6)** from House Appropriations Committee on Homeland Security needs to speak with you by phone **before noon.**
- She also wants to speak to Chief Vitiello, his adjutant is setting up a conference line.
- (b) (6) (b) (5)

(b) (6) (b) (5)

• Our front office is looped in and supportive.

## (b)(6);(b)(7)(C)

Acting Branch Chief - Border Air & Marine Operations
U.S. Customs and Border Protection
Office of Congressional Affairs

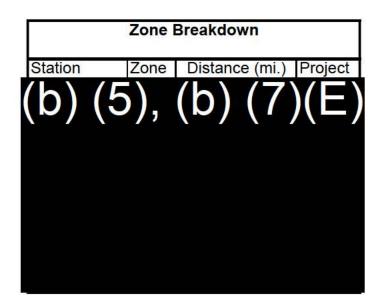
Desk: (b)(6);(b)(7)(C)Mobile: (b)(6);(b)(7)(C) Document Purpose: Justification (b) (7)(E), New Wall, Rio Grande Valley Sector (RGV)

Source: HQ, USBP, SPAD

March 23<sup>rd</sup>, 2017



# (b) (5), (b) (7)(E)



Project Breakdown
(b) (5), (b) (7)(E)



(b) (5), (b) (7)(E)

From: (b)(6);(b)(7)(C)

To: (b) (6) (b) (6); (b) (7) (C) (b) (6)

Cc: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) CALVO, KARL H.

Subject: FW: SAC/HS Technical Assistance Requested re (b) (5) - Response Requested by 06.30.17

Date: Wednesday, June 28, 2017 7:48:09 PM
Attachments: SAC - OA(D)(5) TA Request.docx

Pls read the email below before reviewing the attachment. We need to give our in puts by Friday.

Karl we lost a day because this went to the wrong person to answer and off is not on the chain. OA doesn't understand construction contracting.

From: (b)(6)(b)(7)(C)

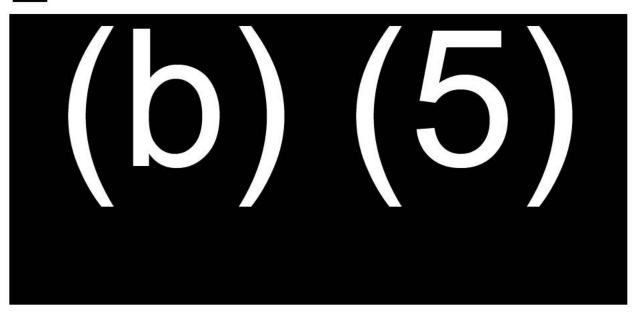
Sent: Wednesday, June 28, 2017 3:30:26 PM

To: (b)(6);(b)(7)(C)

Ce: (b)(6);(b)(7)(C); PITOTTI, STEPHEN J

Subject: FW: SAC/HS Technical Assistance Requested re: (b) (5) - Response Requested by 06.30.17

(b)(6);(b)(7)(C



What do you think?

(b)(6);(b)(1

From: (b)(6);(b)(7)(C)

Sent: Tuesday, June 27, 2017 5:26 PM

To: (b)(6);(b)(7)(C)Ce: PITOTTI, STEPHEN J < (b)(6) (b)(6);(b)(7)(C)

Subject: FW: SAC/HS Technical Assistance Requested re: (b) (5) - Response Requested by 06.30.17

(b)(6);(b)(7)(C)

Please take a look at this email and the attached proposed legislative language and see if it's adequate/appropriate.

Keep in mind that whatever language gets approved, we'll have to execute, so let's make sure it meets our needs/desires.

Please send me any of your comments and suggested input.

v/r,

### (b)(6);(b)(7)(C)

Director

Systems Engineering Directorate

Office of Acquisition, CBP

(b)(6);(b)(7)(C)

From: BORKOWSKI, MARK S

Sent: Tuesday, June 27, 2017 4:28:32 PM

To: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)

Subject: FW: SAC/HS Technical Assistance Requested re: (b) (5) - Response Requested by 06.30.17

FYSA.

From: (b)(6);(b)(7)(C)

Sent: Tuesday, June 27, 2017 3:02 PM

To: BORKOWSKI, MARK S

Subject: FW: SAC/HS Technical Assistance Requested re: (b) (5) - Response Requested by 06.30.17

Good Afternoon AC Borkowski,

For your situational awareness, I wanted to flag for you the attached tasking OCA just sent out requesting technical assistance from OA.

(b)(6):(b)(7)(C) had reached out and indicated that when he came to the RRB for the RFP briefing that he had a brief conversation with you regarding whether (b) (5)

OCA will continue to work with your staff to provide the TA for (b) (6), but recognizing the staff often reaches out to you directly we wanted to make sure you had visibility on this request as well.

Please let us know if you have any questions.

Thank you,

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Tuesday, June 27, 2017 2:35 PM

To: ACQUISITIONEXECSEC < (b) (7)(E) <u>mailto</u> Cc: Enterprise Services Exec Sec (b)(6);(b)(7)(C (b) (7)(E) mailto <<u>mailto</u> (b)(6);(b)(7)(C) <<u>mailto</u> (b)(6);(b)(7)(C) >) (b)(6);(b)(7)(C)(b)(6);(b)(7)(C) (b)(6);(b)(7)(C) <<u>mailto</u> <mailto

Subject: SAC/HS Technical Assistance Requested re: (b) (5)- Response Requested by 06.30.17

Good Afternoon OA,

On Thursday, June 15, 2017, the HAC/SAC staff came to the RRB for several briefings related to the Border Barrier RFP down select, USBP and AMO technology acquisition and FY17 provided funds and FY18 requested border wall system funding.

Prior to the start of the 30 minute RFP briefing, SAC/HS staff had a brief discussion with AC Borkowski about whether (b) (5)

Please review the attached proposed report language and share feedback on the proposed policy directives. If there are ways to modify the language that would abide by the spirit of the request and help result in better government outcomes, please provide draft language or recommendations. Finally, if SMEs have strong views against CBP receiving the policy direction included, please make the specific objections clear.

OCA respectfully requests feedback by COB, Friday, June 30, 2017.

Please let me know if you have any questions.

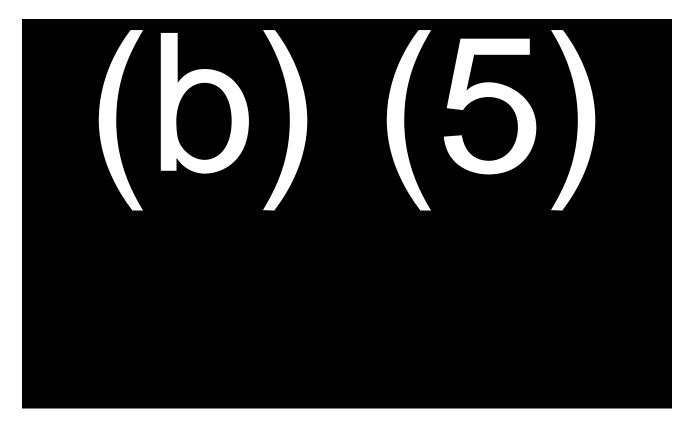
Thank you,



(b)(6);(b)(7)(C)

Office of Congressional Affairs
U.S. Customs and Border Protection
(b)(6);(b)(7)(C)

1. Please provide feedback (e.g. background; ongoing efforts, legal and/or operational challenges or concerns; limitations; and any constraints; impacts on execution timelines; additional costs associated with this activity) on the below draft report language for the Committee's consideration.



From: (b)(6);(b)(7)(C)

To: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6) (b)(6)

Cc: (b)(6);(b)(7)(C)

Subject: RE: SAC/HS Technical Assistance Requested re: (b) (5) - Response Requested by 06.30.17

Date: Thursday, June 29, 2017 11:47:41 AM
Attachments: SAC - OA (b) (5) TA Request.docx

Thank you this is helpful. Reattaching the doc.

### (b)(6);(b)(7)(C)

Director, Business Operations Division

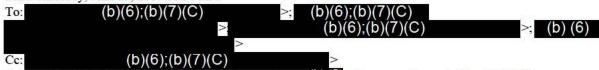
Border Patrol & Air and Marine Program Management Office

Facilities Management and Engineering Office of Facilities and Asset Management

Mobile: (b)(6);(b)(7)(C)

----Original Message-----From: (b)(6);(b)(7)(C)

Sent: Thursday, June 29, 2017 10:38 AM



Subject: RE: SAC/HS Technical Assistance Requested re: (b) (5) - Response Requested by 06.30.17

### ALCON:

I didn't see the attachment but this is what I can speak to:

Prior to working for the government, while I was in the private sector, my acquisition experience was primarily Construction Manager At Risk (CMAR). In short, the contractor puts a package together capturing the scope, cost, and schedule making a commitment to the client within a Guaranteed Maximum Price, based on the SOW and CDs provided. Except for changes to the SOW all costs are on the contractor. A profitable CM will have a well-established cost evolution matrix in which they can work with the client, through a series of charrettes, as well as strong relationships with their subcontractors and designers to maximize profit and mitigate schedule impacts.

For example, a CM in their proposal to the client may only have a sketch and a series of requirements. Prior to selection, the CM will have to develop a design, cost, and schedule...the risk is on the CM.

As this acquisition method does not fall into the typical strategies used by the Federal government, years ago USACE did their best to develop a similar method called Early Contractor Involvement (ECI), an Integrated Design Bid Build approach.

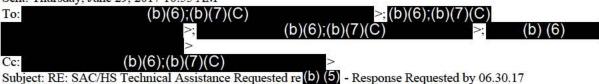
"The IDBB model provided that the agency engage the services of a general contractor to provide "preconstruction services" concurrent with the design effort. Preconstruction services were defined to be construction related services that are not subject to the Brooks Act. It was determined that the earlier the general contractor had access to the design process the better able he would be to influence the process in ways that would result in cost savings over the term of the contract."

USACE will have to answer their opinion about this method but it has only been used a handful of times and I never saw it become the strategy of choice.

Thank you,

----Original Message-----From: (b)(6);(b)(7)(C)

Sent: Thursday, June 29, 2017 10:55 AM



Can we target responses by 4 pm today please?

### (b)(6);(b)(7)(C)

Director, Business Operations Division

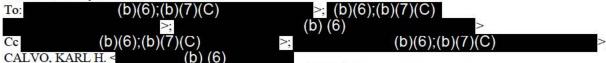
Border Patrol & Air and Marine Program Management Office Facilities Management and Engineering Office of Facilities and Asset Management

Mobile: (b)(6);(b)(7)(C)

----Original Message-----

From: (b)(6);(b)(7)(C)

Sent: Wednesday, June 28, 2017 6:48 PM



Subject: FW: SAC/HS Technical Assistance Requested re(b) (5) - Response Requested by 06.30.17

Pls read the email below before reviewing the attachment. We need to give our in puts by Friday.

we lost a day because this went to the wrong person to answer and off is not on the chain. OA doesn't understand construction contracting.

From: (b)(6);(b)(7)(C)

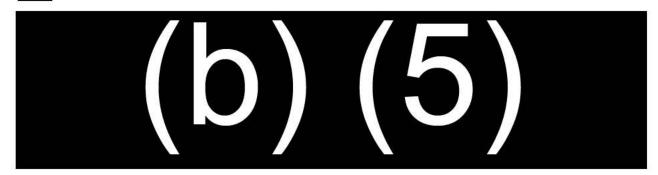
Sent: Wednesday, June 28, 2017 3:30:26 PM

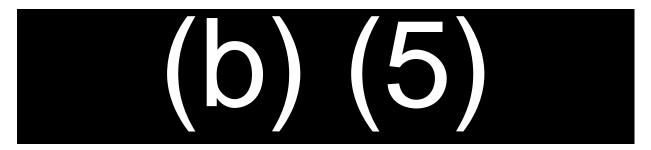
To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C); PITOTTI, STEPHEN J

Subject: FW: SAC/HS Technical Assistance Requested re(b) (5) - Response Requested by 06.30.17

(b)(6);(b)(7)(C





What do you think?



(b)(6);(b)(7)(C)From: Sent: Tuesday, June 27, 2017 5:26 PM

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)Cc: PITOTTI, STEPHEN J < (b) (6)

Subject: FW: SAC/HS Technical Assistance Requested re: (b) (5) - Response Requested by 06.30.17



Please take a look at this email and the attached proposed legislative language and see if it's adequate/appropriate. Keep in mind that whatever language gets approved, we'll have to execute, so let's make sure it meets our needs/desires.

Please send me any of your comments and suggested input.

### (b)(6);(b)(7)(C)

Director

Systems Engineering Directorate

Office of Acquisition, CBP

### (b)(6);(b)(7)(C)

From: BORKOWSKI, MARK S

Sent: Tuesday, June 27, 2017 4:28:32 PM

To: (b)(6); (b)(7)(C); (b)(6);(b)(7)(C)

Subject: FW: SAC/HS Technical Assistance Requested re(b) (5) - Response Requested by 06.30.17 FYSA.

From: (b)(6);(b)(7)(C)

Sent: Tuesday, June 27, 2017 3:02 PM

To: BORKOWSKI, MARK S

(b) (6) (b)(6);(b)(7)(C) <<u>mailto</u>

Subject: FW: SAC/HS Technical Assistance Requested re: (b) (5) - Response Requested by 06.30.17

Good Afternoon AC Borkowski,

For your situational awareness, I wanted to flag for you the attached tasking OCA just sent out requesting technical assistance from OA.

(b)(6)(b)(7)(C) had reached out and indicated that when he came to the RRB for the RFP briefing that he had a brief conversation with you regarding whether (b) (5)

OCA will continue to work with your staff to provide the TA for but recognizing the staff often reaches out to you directly we wanted to make sure you had visibility on this request as well.

Please let us know if you have any questions.

Thank you,

From: (b)(6);(b)(7)(C)

Sent: Tuesday, June 27, 2017 2:35 PM To: ACQUISITIONEXECSEC < mailto (b) (7)(E) Cc: Enterprise Services Exec Sec (b)(6);(b)(7)(C (b) (7)(E) mailto (b)(6);(b)(7)(C)<<u>mailto</u> (b)(6);(b)(7)(C)<mailto (b)(6);(b)(7)(C)(b)(6);(b)(7)(C) (b)(6);(b)(7)(C) <mailto >>; (b)(6);(b)(7)(C) <mailto

Subject: SAC/HS Technical Assistance Requested re (b) (5) - Response Requested by 06.30.17

Good Afternoon OA,

On Thursday, June 15, 2017, the HAC/SAC staff came to the RRB for several briefings related to the Border Barrier RFP down select, USBP and AMO technology acquisition and FY17 provided funds and FY18 requested border wall system funding.

Prior to the start of the 30 minute RFP briefing, SAC/HS staff had a brief discussion with AC Borkowski about whether (b) (5)

Please review the attached proposed report language and share feedback on the proposed policy directives. If there are ways to modify the language that would abide by the spirit of the request and help result in better government outcomes, please provide draft language or recommendations. Finally, if SMEs have strong views against CBP receiving the policy direction included, please make the specific objections clear.

OCA respectfully requests feedback by COB, Friday, June 30, 2017.

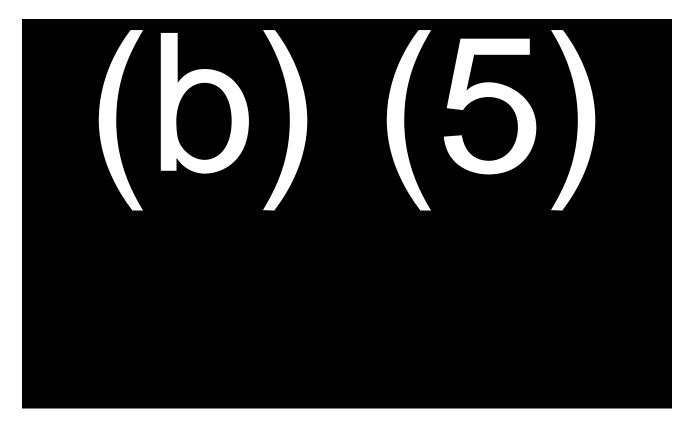
Please let me know if you have any questions.

Thank you,



### (b)(6);(b)(7)(C)

Office of Congressional Affairs U.S. Customs and Border Protection (b)(6);(b)(7)(C) 1. Please provide feedback (e.g. background; ongoing efforts, legal and/or operational challenges or concerns; limitations; and any constraints; impacts on execution timelines; additional costs associated with this activity) on the below draft report language for the Committee's consideration.



From: (b)(6);(b)(7)(C)

To: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) ; (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: Border Barrier Systems: USACE IAA HSBP1017X00059

Date: Tuesday, April 11, 2017 8:36:43 PM

Attachments: IAA HSBP1017X00059.pdf

Border Barrier Systems IAA FINAL SOW 041117.pdf

Executive Order Border Attachment A.PDF

Border Barrier Systems IAA - TCs for Assisted Acquisitions 040112017.pdf

### (b)(6);(b)(7)(C)

Please sign attachment IAA HSBP1017X00059 and return to us soonest.

### Thank you

### (b)(6);(b)(7)(C)

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management and Engineering

Office: (b)(6);(b)(7)(C)
Mobile: (b)(6);(b)(7)(C)

From: (b)(6); (b)(7)(C)

Sent: Tuesday, April 11, 2017 8:32 PM

To: (b)(6);(b)(7)(C) < (b)(6);(b)(7)(C)

Subject: USACE IAA

### (b)(6);(b)(7)(C)

Please see attached for the USACE IAA.

Thanks,

### (b)(6);(b)(7)(C)

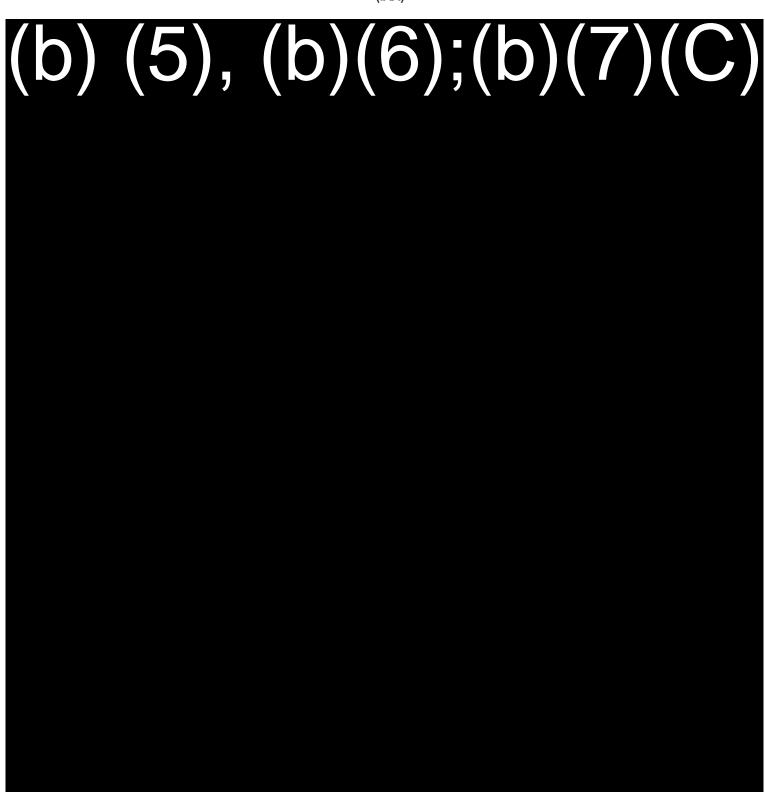
Facilities Contracting Branch Chief, AFCD Office of Acquisition, Procurement U.S. Customs and Border Protection

Phone: (b)(6);(b)(7)(C) Fax: (b)(6);(b)(7)(C)

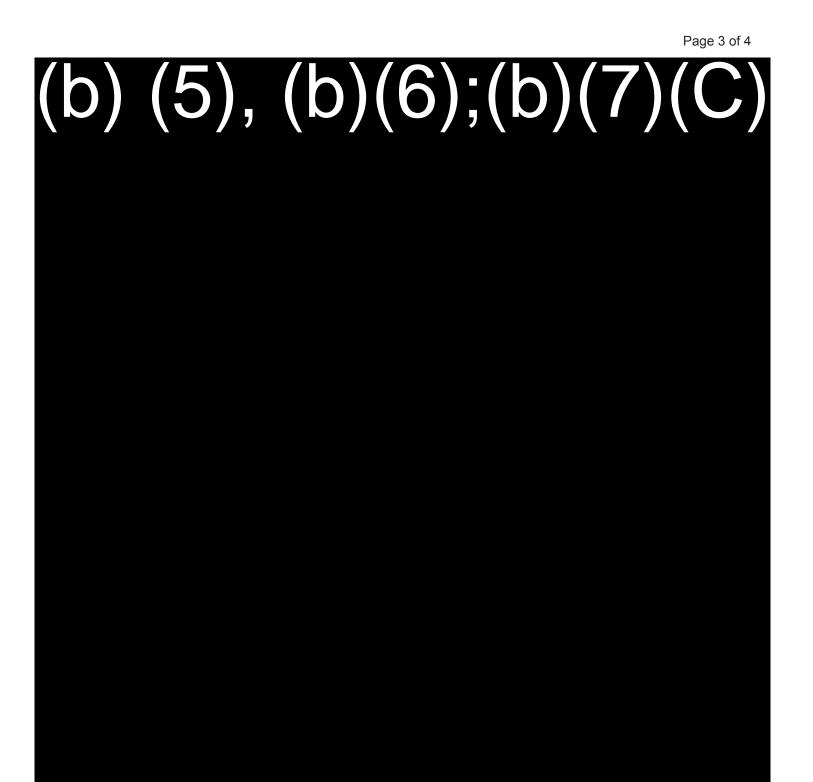
Telework: W & 1<sup>st</sup> Fri ((b)(6);(b)(7)(C)

### DEPARTMENT OF HOMELAND SECURITY U.S. CUSTOMS AND BORDER PROTECTION

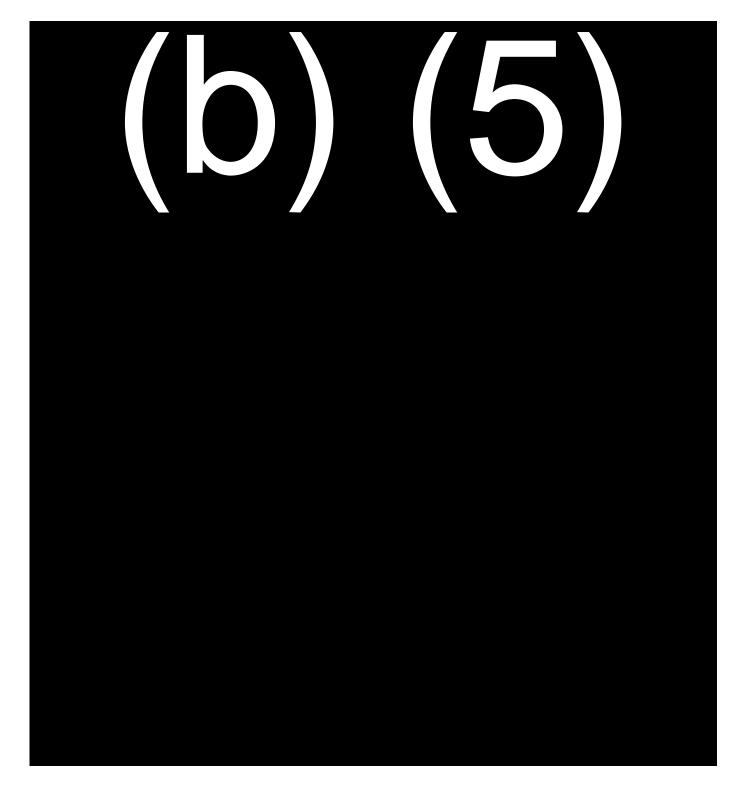
### INTERAGENCY AGREEMENT (IAA)

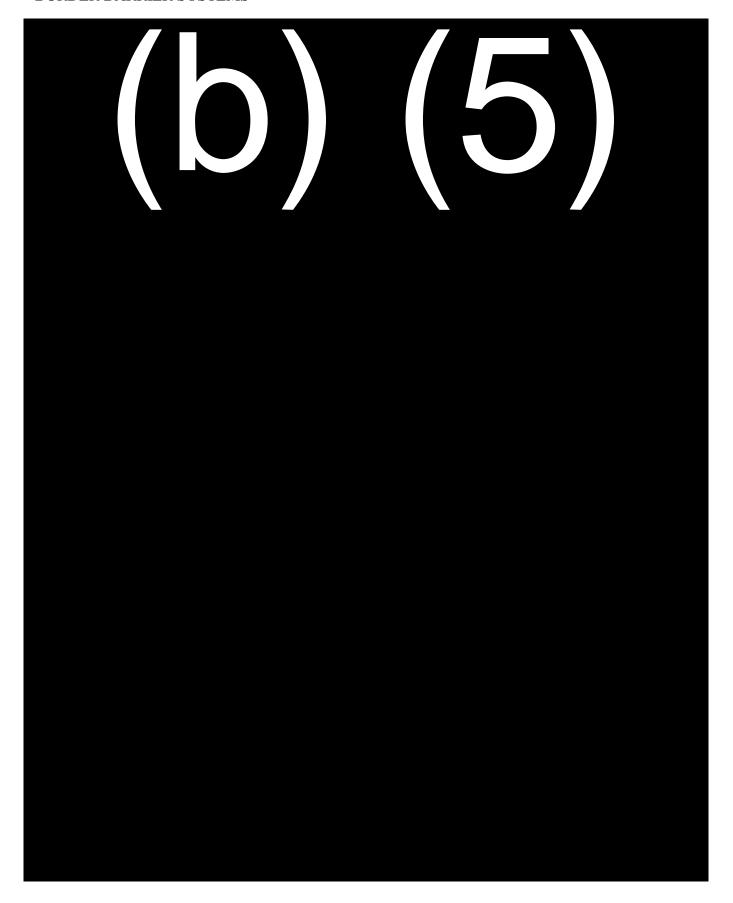


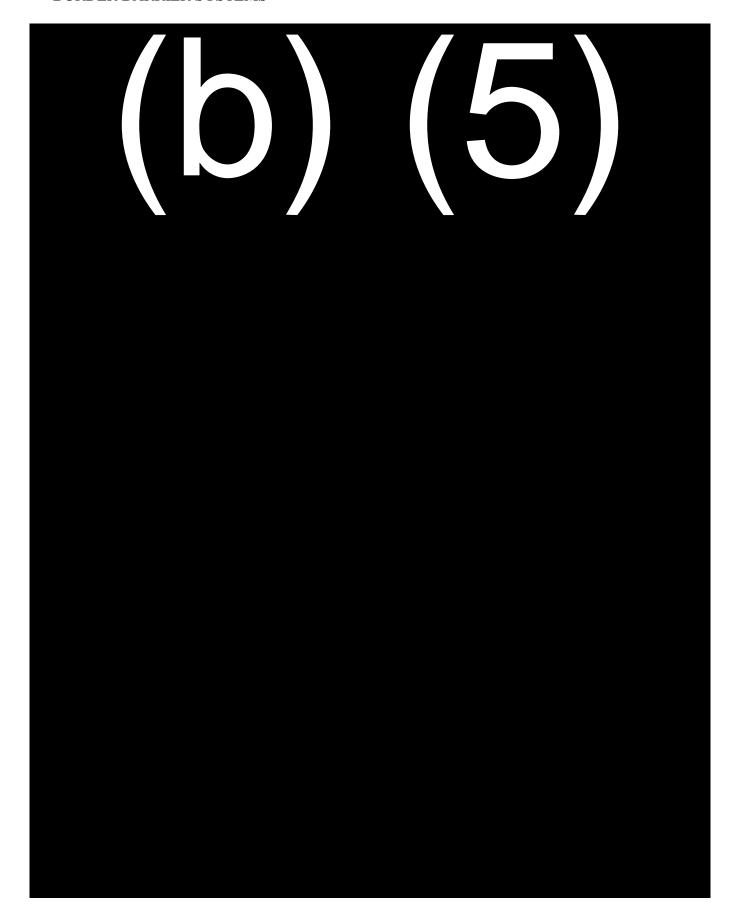
(b) (5)

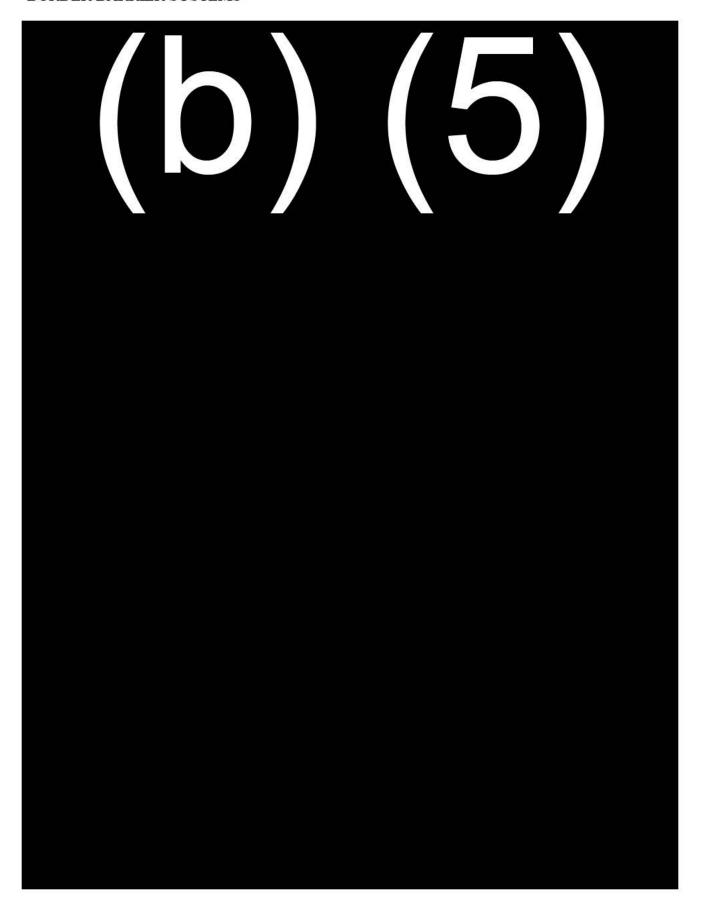


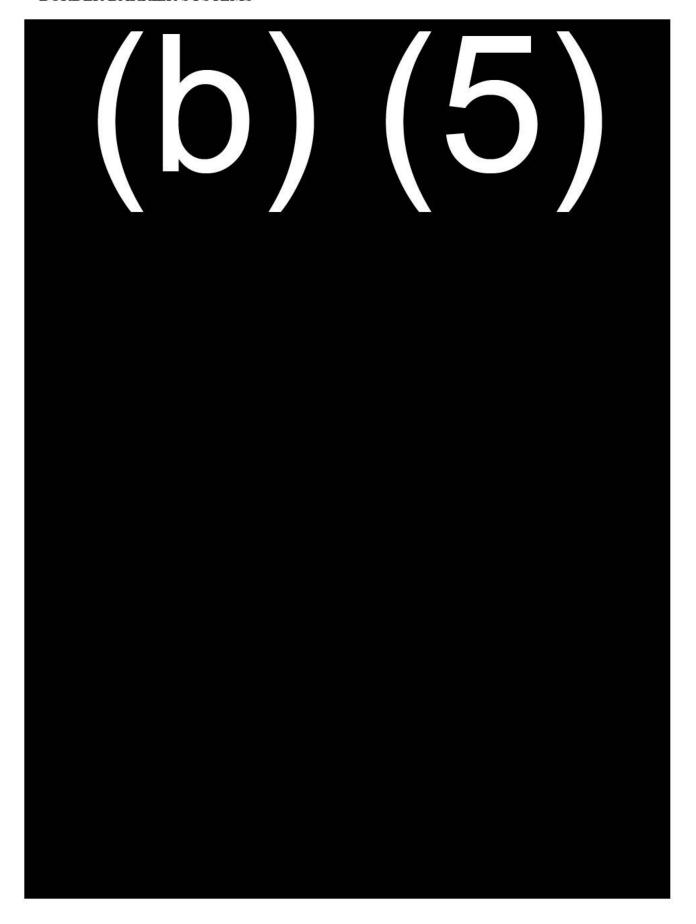
### INTERAGENCY AGREEMENT STATEMENT OF WORK BETWEEN U.S. CUSTOMS AND BORDER PROTECTION AND U.S. ARMY CORPS OF ENGINEERS

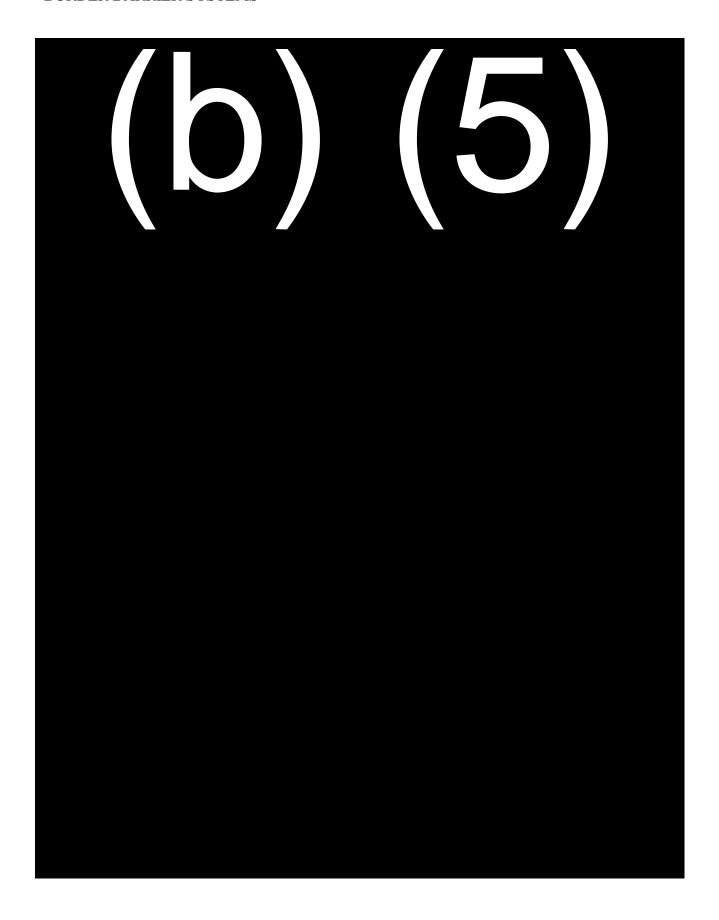


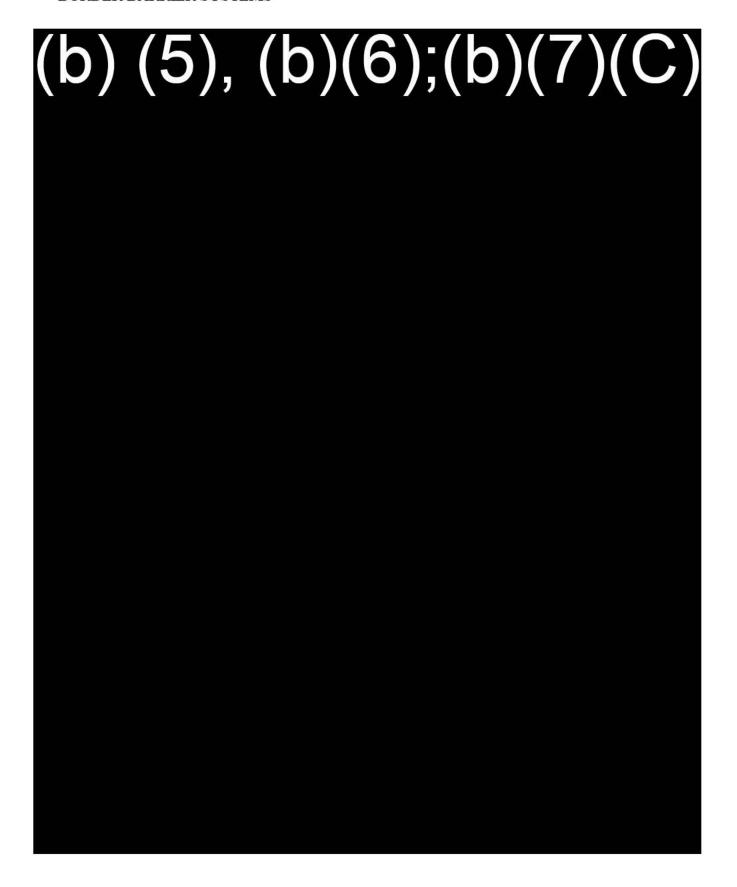


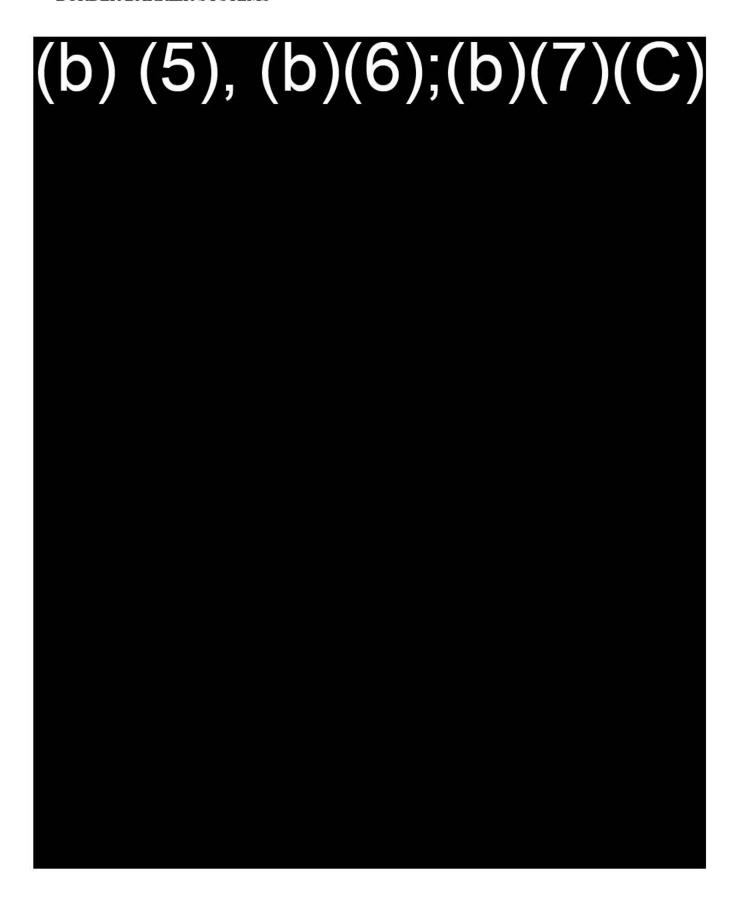


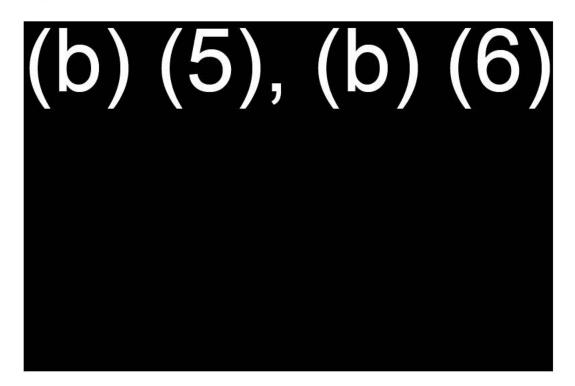












The White House
Office of the Press Secretary
For Immediate Release
January 25, 2017

### Executive Order: Border Security and Immigration Enforcement Improvements

**EXECUTIVE ORDER** 

. . . . . . .

### BORDER SECURITY AND IMMIGRATION ENFORCEMENT IMPROVEMENTS

By the authority vested in me as President by the Constitution and the laws of the United States of America, including the Immigration and Nationality Act (8 U.S.C. 1101 et seq.) (INA), the Secure Fence Act of 2006 (Public Law 109 367) (Secure Fence Act), and the Illegal Immigration Reform and Immigrant Responsibility Act of 1996 (Public Law 104 208 Div. C) (IIRIRA), and in order to ensure the safety and territorial integrity of the United States as well as to ensure that the Nation's immigration laws are faithfully executed, I hereby order as follows:

Section 1. Purpose. Border security is critically important to the national security of the United States. Aliens who illegally enter the United States without inspection or admission present a significant threat to national security and public safety. Such aliens have not been identified or inspected by Federal immigration officers to determine their admissibility to the United States. The recent surge of illegal immigration at the southern border with Mexico has placed a significant strain on Federal resources and overwhelmed agencies charged with border security and immigration enforcement, as well as the local communities into which many of the aliens are placed.

Transnational criminal organizations operate sophisticated drug- and human-trafficking networks and smuggling operations on both sides of the southern border, contributing to a significant increase in violent crime and United States deaths from dangerous drugs. Among those who illegally enter are those who seek to harm Americans through acts of terror or criminal conduct. Continued illegal immigration presents a clear and present danger to the interests of the United States.

Federal immigration law both imposes the responsibility and provides the means for the Federal Government, in cooperation with border States, to secure the Nation's southern border. Although Federal immigration law provides a robust framework for Federal-State partnership in enforcing our immigration laws—and the Congress has authorized and provided appropriations to secure our

borders the Federal Government has failed to discharge this basic sovereign responsibility. The purpose of this order is to direct executive departments and agencies (agencies) to deploy all lawful means to secure the Nation's southern border, to prevent further illegal immigration into the United States, and to repatriate illegal aliens swiftly, consistently, and humanely.

- Sec. 2. Policy. It is the policy of the executive branch to:
- (a) secure the southern border of the United States through the immediate construction of a physical wall on the southern border, monitored and supported by adequate personnel so as to prevent illegal immigration, drug and human trafficking, and acts of terrorism;
- (b) detain individuals apprehended on suspicion of violating Federal or State law, including Federal immigration law, pending further proceedings regarding those violations;
- (c) expedite determinations of apprehended individuals' claims of eligibility to remain in the United States:
- (d) remove promptly those individuals whose legal claims to remain in the United States have been lawfully rejected, after any appropriate civil or criminal sanctions have been imposed; and
- (e) cooperate fully with States and local law enforcement in enacting Federal-State partnerships to enforce Federal immigration priorities, as well as State monitoring and detention programs that are consistent with Federal law and do not undermine Federal immigration priorities.
- Sec. 3. Definitions. (a) "Asylum officer" has the meaning given the term in section 235(b)(1)(E) of the INA (8 U.S.C. 1225(b)(1)).
- (b) "Southern border" shall mean the contiguous land border between the United States and Mexico, including all points of entry.
- (c) "Border States" shall mean the States of the United States immediately adjacent to the contiguous land border between the United States and Mexico.
- (d) Except as otherwise noted, "the Secretary" shall refer to the Secretary of Homeland Security.
- (e) "Wall" shall mean a contiguous, physical wall or other similarly secure, contiguous, and impassable physical barrier.
- (f) "Executive department" shall have the meaning given in section 101 of title 5, United States Code.
- (g) "Regulations" shall mean any and all Federal rules, regulations, and directives lawfully promulgated by agencies.

- (h) "Operational control" shall mean the prevention of all unlawful entries into the United States, including entries by terrorists, other unlawful aliens, instruments of terrorism, narcotics, and other contraband.
- Sec. 4. Physical Security of the Southern Border of the United States. The Secretary shall immediately take the following steps to obtain complete operational control, as determined by the Secretary, of the southern border:
- (a) In accordance with existing law, including the Secure Fence Act and IIRIRA, take all appropriate steps to immediately plan, design, and construct a physical wall along the southern border, using appropriate materials and technology to most effectively achieve complete operational control of the southern border:
- (b) Identify and, to the extent permitted by law, allocate all sources of Federal funds for the planning, designing, and constructing of a physical wall along the southern border;
- (c) Project and develop long-term funding requirements for the wall, including preparing Congressional budget requests for the current and upcoming fiscal years; and
- (d) Produce a comprehensive study of the security of the southern border, to be completed within 180 days of this order, that shall include the current state of southern border security, all geophysical and topographical aspects of the southern border, the availability of Federal and State resources necessary to achieve complete operational control of the southern border, and a strategy to obtain and maintain complete operational control of the southern border.
- Sec. 5. Detention Facilities. (a) The Secretary shall take all appropriate action and allocate all legally available resources to immediately construct, operate, control, or establish contracts to construct, operate, or control facilities to detain aliens at or near the land border with Mexico.
- (b) The Secretary shall take all appropriate action and allocate all legally available resources to immediately assign asylum officers to immigration detention facilities for the purpose of accepting asylum referrals and conducting credible fear determinations pursuant to section 235(b)(1) of the INA (8 U.S.C. 1225(b)(1)) and applicable regulations and reasonable fear determinations pursuant to applicable regulations.
- (c) The Attorney General shall take all appropriate action and allocate all legally available resources to immediately assign immigration judges to immigration detention facilities operated or controlled by the Secretary, or operated or controlled pursuant to contract by the Secretary, for the purpose of conducting proceedings authorized under title 8, chapter 12, subchapter II, United States Code.

- Sec. 6. Detention for Illegal Entry. The Secretary shall immediately take all appropriate actions to ensure the detention of aliens apprehended for violations of immigration law pending the outcome of their removal proceedings or their removal from the country to the extent permitted by law. The Secretary shall issue new policy guidance to all Department of Homeland Security personnel regarding the appropriate and consistent use of lawful detention authority under the INA, including the termination of the practice commonly known as "catch and release," whereby aliens are routinely released in the United States shortly after their apprehension for violations of immigration law.
- Sec. 7. Return to Territory. The Secretary shall take appropriate action, consistent with the requirements of section 1232 of title 8, United States Code, to ensure that aliens described in section 235(b)(2)(C) of the INA (8 U.S.C. 1225(b)(2)(C)) are returned to the territory from which they came pending a formal removal proceeding.
- Sec. 8. Additional Border Patrol Agents. Subject to available appropriations, the Secretary, through the Commissioner of U.S. Customs and Border Protection, shall take all appropriate action to hire 5,000 additional Border Patrol agents, and all appropriate action to ensure that such agents enter on duty and are assigned to duty stations as soon as is practicable.
- Sec. 9. Foreign Aid Reporting Requirements. The head of each executive department and agency shall identify and quantify all sources of direct and indirect Federal aid or assistance to the Government of Mexico on an annual basis over the past five years, including all bilateral and multilateral development aid, economic assistance, humanitarian aid, and military aid. Within 30 days of the date of this order, the head of each executive department and agency shall submit this information to the Secretary of State. Within 60 days of the date of this order, the Secretary shall submit to the President a consolidated report reflecting the levels of such aid and assistance that has been provided annually, over each of the past five years.
- Sec. 10. Federal-State Agreements. It is the policy of the executive branch to empower State and local law enforcement agencies across the country to perform the functions of an immigration officer in the interior of the United States to the maximum extent permitted by law.
- (a) In furtherance of this policy, the Secretary shall immediately take appropriate action to engage with the Governors of the States, as well as local officials, for the purpose of preparing to enter into agreements under section 287(g) of the INA (8 U.S.C. 1357(g)).
- (b) To the extent permitted by law, and with the consent of State or local officials, as appropriate, the Secretary shall take appropriate action, through agreements under section 287(g) of the INA, or otherwise, to authorize State and local law enforcement officials, as the Secretary determines are qualified and appropriate, to perform the functions of immigration officers in relation to the investigation, apprehension, or detention of aliens in the United States under the direction and the supervision of the

Secretary. Such authorization shall be in addition to, rather than in place of, Federal performance of these duties.

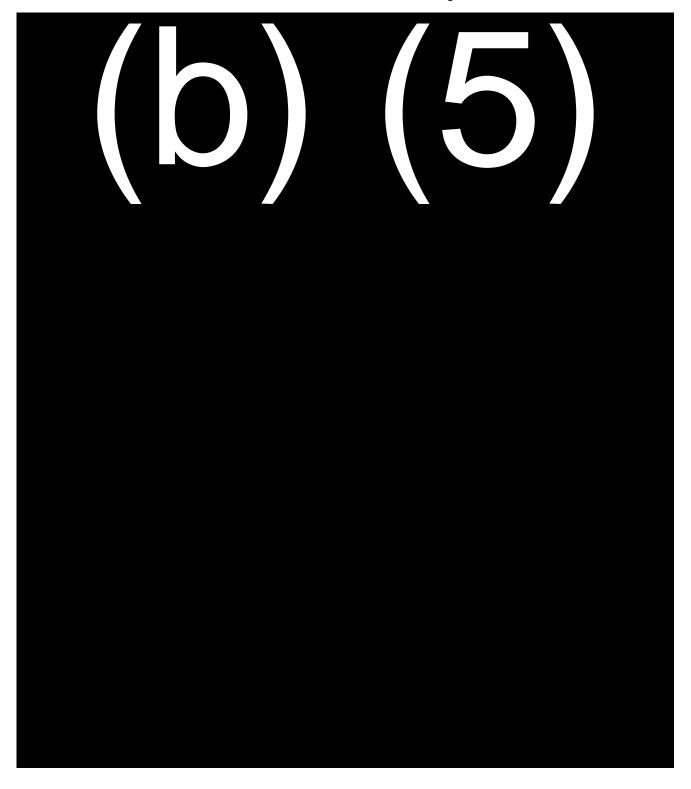
- (c) To the extent permitted by law, the Secretary may structure each agreement under section 287(g) of the INA in the manner that provides the most effective model for enforcing Federal immigration laws and obtaining operational control over the border for that jurisdiction.
- Sec. 11. Parole, Asylum, and Removal. It is the policy of the executive branch to end the abuse of parole and asylum provisions currently used to prevent the lawful removal of removable aliens.
- (a) The Secretary shall immediately take all appropriate action to ensure that the parole and asylum provisions of Federal immigration law are not illegally exploited to prevent the removal of otherwise removable aliens.
- (b) The Secretary shall take all appropriate action, including by promulgating any appropriate regulations, to ensure that asylum referrals and credible fear determinations pursuant to section 235(b)(1) of the INA (8 U.S.C. 1125(b)(1)) and 8 CFR 208.30, and reasonable fear determinations pursuant to 8 CFR 208.31, are conducted in a manner consistent with the plain language of those provisions.
- (c) Pursuant to section 235(b)(1)(A)(iii)(I) of the INA, the Secretary shall take appropriate action to apply, in his sole and unreviewable discretion, the provisions of section 235(b)(1)(A)(i) and (ii) of the INA to the aliens designated under section 235(b)(1)(A)(iii)(II).
- (d) The Secretary shall take appropriate action to ensure that parole authority under section 212(d)(5) of the INA (8 U.S.C. 1182(d)(5)) is exercised only on a case-by-case basis in accordance with the plain language of the statute, and in all circumstances only when an individual demonstrates urgent humanitarian reasons or a significant public benefit derived from such parole.
- (e) The Secretary shall take appropriate action to require that all Department of Homeland Security personnel are properly trained on the proper application of section 235 of the William Wilberforce Trafficking Victims Protection Reauthorization Act of 2008 (8 U.S.C. 1232) and section 462(g)(2) of the Homeland Security Act of 2002 (6 U.S.C. 279(g)(2)), to ensure that unaccompanied alien children are properly processed, receive appropriate care and placement while in the custody of the Department of Homeland Security, and, when appropriate, are safely repatriated in accordance with law.
- Sec. 12. Authorization to Enter Federal Lands. The Secretary, in conjunction with the Secretary of the Interior and any other heads of agencies as necessary, shall take all appropriate action to:

- (a) permit all officers and employees of the United States, as well as all State and local officers as authorized by the Secretary, to have access to all Federal lands as necessary and appropriate to implement this order; and
- (b) enable those officers and employees of the United States, as well as all State and local officers as authorized by the Secretary, to perform such actions on Federal lands as the Secretary deems necessary and appropriate to implement this order.
- Sec. 13. Priority Enforcement. The Attorney General shall take all appropriate steps to establish prosecution guidelines and allocate appropriate resources to ensure that Federal prosecutors accord a high priority to prosecutions of offenses having a nexus to the southern border.
- Sec. 14. Government Transparency. The Secretary shall, on a monthly basis and in a publicly available way, report statistical data on aliens apprehended at or near the southern border using a uniform method of reporting by all Department of Homeland Security components, in a format that is easily understandable by the public.
- Sec. 15. Reporting. Except as otherwise provided in this order, the Secretary, within 90 days of the date of this order, and the Attorney General, within 180 days, shall each submit to the President a report on the progress of the directives contained in this order.
- Sec. 16. Hiring. The Office of Personnel Management shall take appropriate action as may be necessary to facilitate hiring personnel to implement this order.
- Sec. 17. General Provisions. (a) Nothing in this order shall be construed to impair or otherwise affect:
  - (i) the authority granted by law to an executive department or agency, or the head thereof; or
  - (ii) the functions of the Director of the Office of Management and Budget relating to budgetary, administrative, or legislative proposals.
- (b) This order shall be implemented consistent with applicable law and subject to the availability of appropriations.
- (c) This order is not intended to, and does not, create any right or benefit, substantive or procedural, enforceable at law or in equity by any party against the United States, its departments, agencies, or entities, its officers, employees, or agents, or any other person.

DONALD J. TRUMP

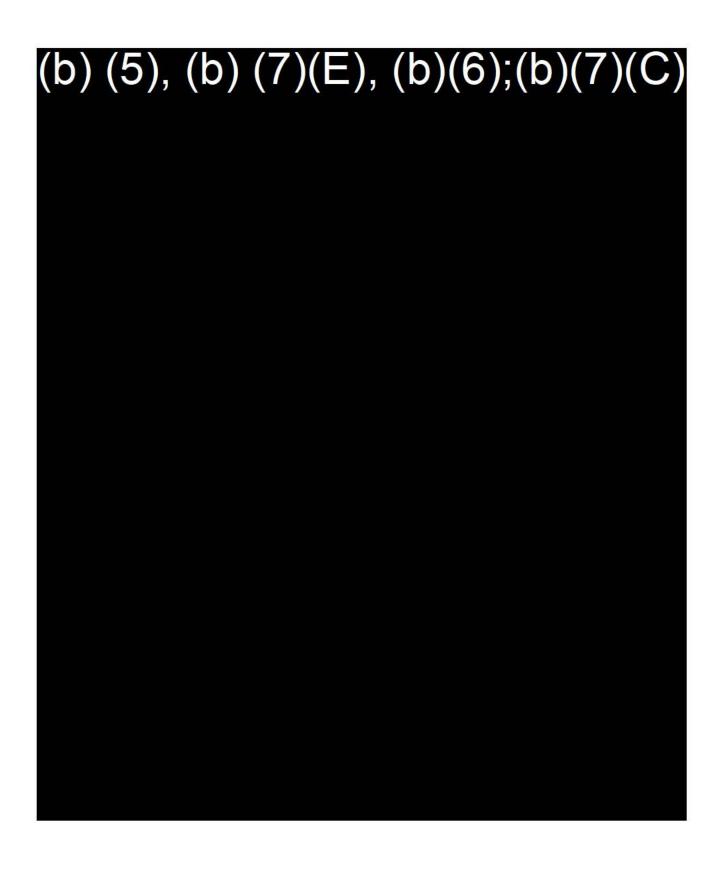
THE WHITE HOUSE, January 25, 2017.

### **Terms and Conditions for Assisted Acquisitions**



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# 



## (b) (5), (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

To: (b)(6);(b)(7)(C) | (b)(6);(b)(7)(C); (b)(6);(b)(7)(C) | (b)(6

Submitted! Thanks!

## (b)(6);(b)(7)(C)

Communications Specialist, Business Operations Division

Strategic Analysis, Inc.

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Mobile:(b)(6);(b)(7)(C) (b)(6);(b)(7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

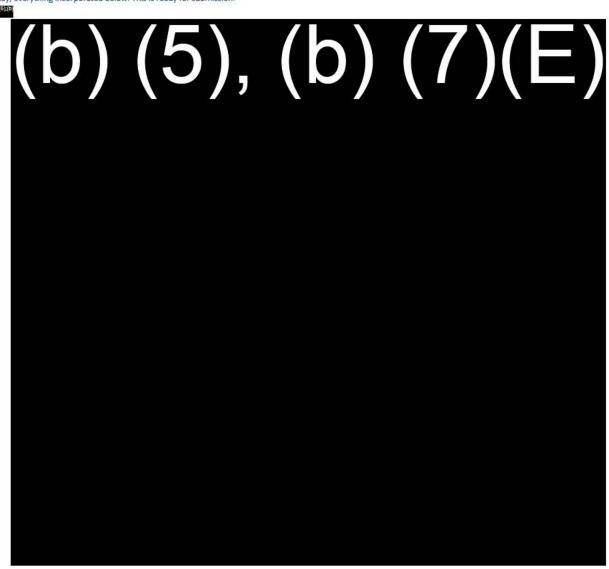
From: (b)(6);(b)(7)(C)

Sent: Monday, June 05, 2017 4:39 PM

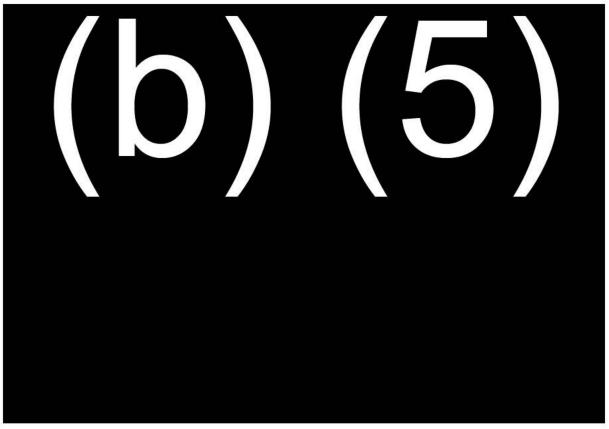
To: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) > (b)(6);(b)(7)(C)

Subject: RE: Due Monday 10 am: House & Senate Appropriations Get Backs

Okay, everything incorporated below. This is ready for submission.



## (b) (5), (b) (7)(E)





From: (b)(6);(b)(7)(C)

Mobile:(b)(6);(b)(7)(C)

Sent: Monday, June 05, 2017 3:57 PM



Subject: RE: Due Monday 10 am: House & Senate Appropriations Get Backs

Good afternoon,

Below and attached is our response to the tasking, cleared by(b)(6)(b)(7)(C). We will submit the final part of Question 6 once we have it.

Best,

(b)(6);(b)

From: (b)(6);(b)(7)(C)

Sent: Monday, June 5, 2017 9:36 AM

To: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)

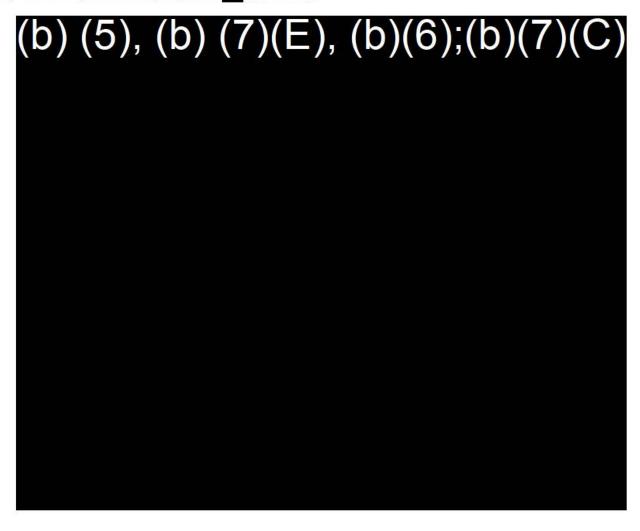
4	(b)(6);(b)(7)(C)	(b)(6);(b)(7)(C)	>	
Cc:	(b)(6);(b)(7)(C)	(b)(6);(b)(7)(C)	(b)(6);(b)(7)(C) >	>(b)(6);(b)(7)(C
Subje	ect: RE: Due Monday 10 am: House &			
Hi All				
Just a	reminder that this task is due back to	by 10 AM (to be submitted	to FM&E/OFAM by 12 PM). Let me k	now if you have any questions.
Than	ks,			
(b)(6);(	b)(7)(C)			
Comr	nunications Specialist, Business Opera	ations Division		
Strate	egic Analysis, Inc.			
Borde	er Patrol & Air and Marine Program M	anagement Office (BPAM PMO)		
Facili	ties Management & Engineering			

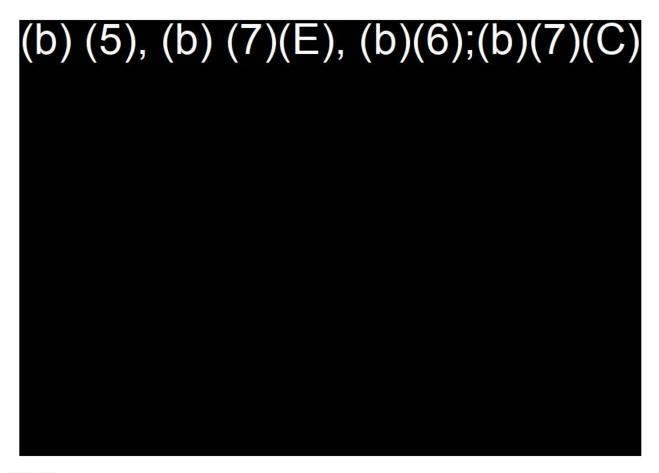
Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

Mobile:(b)(6);(b)(7)(C) (b)(6);(b)(7)(C)



Hi team — More getbacks. Due back 10 am on Monday — we will do our best here, but I already gave them a heads up that this is aggressive to say the least. See below — my comments are in yellow. Please send your input back to visually best to visually the property of the second visually seems of the second visually seems of the v





## (b)(6);(b)(7)(C)

Director, Business Operations Division Border Patrol & Air and Marine Program Management Office Facilities Management and Engineering Office of Facilities and Asset Management

Mobile:(b)(6);(b)(7)(C)

## From: (b)(6);(b)(7)(C) Sent: Friday, June 02, 2017 1:22 PM To: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) > Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) > Subject: RE: House & Senate Appropriations Get Backs

Good afternoon,

Apologies for the delayed response. We did get an official tasker for this, and it has been entered into our system. BPAM has actually been flagged for multiple responses (see below). I will be sure that the response provided for #7 is included in the final submission. I included the relevant email traffic from our tasker this morning, below.

Please let us know if you have any further questions.

Very best,

## (b)(6);(b)(7)(C)

Kearns & West

Executive Support - Facilities Management & Engineering (FM&E) DHS | CBP | Office of Facilities and Asset Management (OFAM)

Cell (b)(6);(b)(7)(C)

From: (b\(\theta\), June 2, 2017 11:01 AM

To: OFAM-TASKINGS < (b) (7)(E)

Cc: (b\(\theta\)(6);(b\)(7)(C) >; (b\)(6);(b\)(7)(C) >; OFAM Business Operations Executive Support

(b) (7)(E) (b\(\theta\)(6);(b\)(7)(C) >; OFAM Business Operations Executive Support

(b) (7)(E) (b\(\theta\)(6);(b\)(7)(C) >; OFAM Business Operations Executive Support

(b) (7)(E) (b\(\theta\)(6);(b\)(7)(C) >; OFAM Business Operations Executive Support

(c) (b) (7)(E) (b) (6);(b) (7)(C) >; OFAM Business Operations Executive Support

Thanks, (b)(6):( (b)(6);(b)(7)(C)

From:	/h\	(6)	1./h	<b>17</b>	()

Sent: Thursday, June 01, 2017 7:24 PM

To:	(b)(6);(b)(7)(C)	OFAM-TASKINGS $<$ (b) (7)(E)			
Cc:	(b)(6);(b)(7)(C)	>; (b)(6);(b)(7)(C)	>; Enterprise Service:	s Exec Sec	
<	(b) (7)(E)	(b)(6);(b)(7)(C)	>; OTDTASKING <	(b) (7)(E)	BPTasking
<	(b) (7)(E) OFOTASKINGS <	(b) (7)(E)			

Subject: RE: House & Senate Appropriations Get Backs

Apologies - Adding supporting offices for these tasks.

From: (b)(6);(b)(7)(C)

Sent: Thursday, June 1, 2017 7:22 PM

To: (b)(6);(b)(7)(C) >; OFAM-TASKINGS < (b) (7)(E)

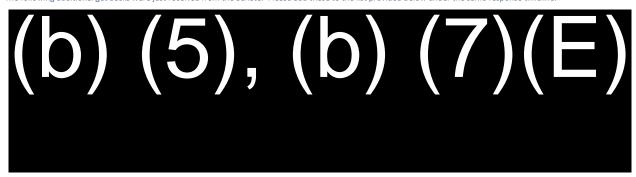
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) ; Enterprise Services Exec Sec

(b) (7)(E) (b)(6);(b)(7)(C)

Subject: RE: House & Senate Appropriations Get Backs

OFAM,

The following additional get backs were just received from the Senate. Please add these to the list provided below under the same response timeline.



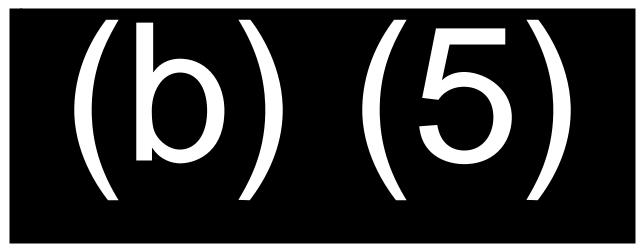
From: (b)(6);(b)(7)(C)

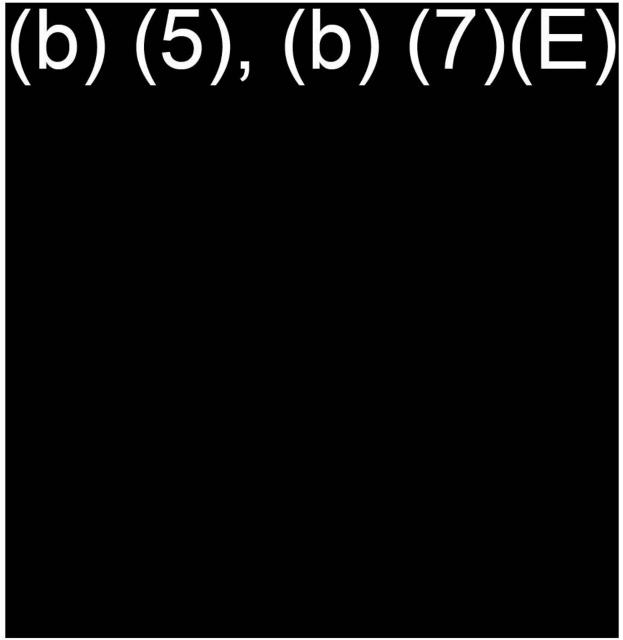
Sent: Thursday, June 1, 2017 5:08 PM

Subject: House & Senate Appropriations Get Backs

Good Afternoon,

CBP recently held FY 2018 Budget Briefings with House and Senate Appropriations staff, which resulted in a number of get backs Below please find the get backs assigned to your program office as lead Supporting offices are cc'ed on this email and should contribute to content development/clearance before sent to OCA All clearances require approval at AC level or above





Thank you!

## b)(6);(b)(7)(C

Congressional Affairs, CBP

## (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Friday, June 2, 2017 12:05 PM

To: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >;

Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >;

Subject: FW: House & Senate Appropriations Get Backs

Did you get this task?

Our answer is as follow:

(b) (5), (b) (7)(E)

Thanks,

## (b)(6);(b)(7)(C) P.E.

PMO Deputy Director

Border Patrol & Air Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering (FM&E)

Office of Enterprise Services

U.S. Customs and Border Protection

24000 Avila Road Suite 5200 Laguna Niguel, CA

(b)(6);(b)(7)(C) Office (b)(6);(b)(7)(C) Cell

## (b)(6);(b)(7)(C)

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One more highlighted below:

MROD -

## (b)(6);(b)(7)(C)

## (b)(6);(b)(7)(C)

Assistant Chief

Office of the Chief

U.S. Border Patrol Headquarters

Washington, DC 20229

Desk (b)(6);(b)(7)(C)
Mobile: (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Thursday, June 1, 2017 7:22 PM

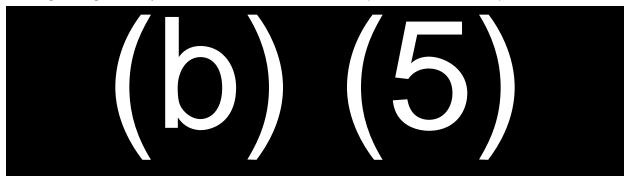
To: (b)(6);(b)(7)(C) OFAM-TASKINGS < (b) (7)(E)

Cc: (b)(6);(b)(7)(C) ; (b)(6);(b)(7)(C) ; Enterprise Services Exec Sec < (b) (7)(E) (b)(6);(b)(7)(C) >

Subject: RE: House & Senate Appropriations Get Backs

OFAM,

The following additional get backs were just received from the Senate. Please add these to the list provided below under the same response timeline.



 $(b)(\theta):(b)(7)(C)$   $(b)(\theta):(b)(7)(C)$   $(b)(\theta):(b)(7)(C)$   $(b)(\theta):(b)(7)(C)$   $(b)(\theta):(b)(7)(C)$   $(b)(\theta):(b)(7)(C)$ Subject ay, June 06, 2017 11:52 01 AM Talked to a few minutes ago, but she already has talked to and will provide the answer in a few. Thanks, (b)(6);(b)(7)(C) P.E. **PMO Deputy Director** Border Patrol & Air Marine Program Management Office (BPAM PMO) Facilities Management & Engineering (FM&E) Office of Enterprise Services U.S. Customs and Border Protection 24000 Avila Road Suite 5200 Laguna Niguel, CA (b)(6);(b)(7)(C) Office (b)(6);(b)(7)(C) Cell (b)(6);(b)(7)(C)(This message is for the designated recipient only and may contain privileged, proprietary, or otherwise private information. If you have received it in error, please notify the sender immediately and delete the original. Any other use of the email by you is prohibited.) From: (b)(6);(b)(7)(C) Sent: Tuesday, June 6, 2017 10:21 AM (b)(6);(b)(7)(C) Cc: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) > (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) Subject: RE: Due Monday 10 am: House & Senate Appropriations Get Backs Hi All, Please find the BizOps comments document attached (b) (5), (b) (7)(E) Let me know if you have any questions. Thanks, Communications Specialist, Business Operations Division Strategic Analysis, Inc. Border Patrol & Air and Marine Program Management Office (BPAM PMO) Facilities Management & Engineering Mobile: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

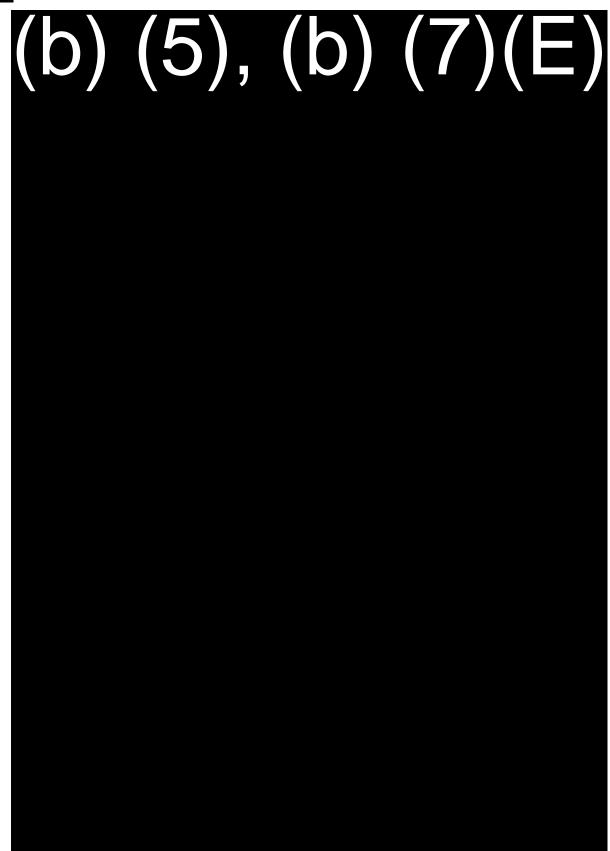
From: [b)(6);(b)(7)(C)

Sent: Monday, June 05, 2017 4:39 PM

To: (b)(6);(b)(7)(C) > (b)(6

Okay, everything incorporated below. This is ready for submission.

(b)(6);(b)



# (b) (5), (b) (7)(E)

## (b) (5), (b) (7)(E)



From: (b)(6);(b)(7)(C)

Sent: Friday, June 02, 2017 1:51 PM

To: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)

	(b)(6);(b)(7)(C)			
Cc:	(b)(6);(b)(7)(C)	>;	(b)(6);(b)(7)(C)	>;(b)(6);(b)(7)(C)
	>;	(b)(6);(b)(7)(C)	>; (b)(6);(b)(7)(C)	

Subject: Due Monday 10 am: House & Senate Appropriations Get Backs

Hi team – More getbacks. Due back 10 am on Monday – we will do our best here, but I already gave them a heads up that this is aggressive to say the least. See below – my comments are in yellow. Please send your input back to provide the second sec

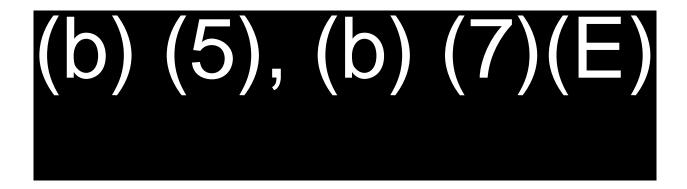
(5), (b) (7)(E), (b)(6); (b)(7)(C)

## (b) (5), (b) (7)(E), (b)(6);(b)(7)(C)

## Director, Business Operations Division Border Patrol & Air and Marine Program Management Office Facilities Management and Engineering Office of Facilities and Asset Management Mobile:(b)(6);(b)(7)(C) From: (b)(6);(b)(7)(C)Sent: Friday, June 02, 2017 1:22 PM (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) Subject: RE: House & Senate Appropriations Get Backs Good afternoon, Apologies for the delayed response. We did get an official tasker for this, and it has been entered into our system. BPAM has actually been flagged for multiple responses (see below). I will be sure that the response provided for #7 is included in the final submission. I included the relevant email traffic from our tasker this morning, below. Please let us know if you have any further questions. Very best. (b)(6);(b)(7)(C) Executive Support - Facilities Management & Engineering (FM&E) DHS | CBP | Office of Facilities and Asset Management (OFAM) Cell (b)(6);(b)(7)(C) From: (b)(6):(b)(7)(C) Sent: Friday, June 2, 2017 11:01 AM To: OFAM-TASKINGS < (b)(6);(b)(7)(C) ; FMEEXECSUPPORT < **FOFPMOTASKS** (b)(6);(b)(7)(C) >: OFAM Business Operations Executive Support (b) (7)(E)(b)(6);(b)(7)(C)Subject: FW: House & Senate Appropriations Get Backs Please assign to FM&E/BPAM (#1, #3, #4, #5, #6, #7), FM&E/FOF (#8) and BizOps (#2). The deadline to accommodate internal OFAM review is COB on June 5. Thanks, (b)(6);(b)(7)(C) From: (b)(6);(b)(7)(C) Sent: Thursday, June 01, 2017 7:24 PM OFAM-TASKINGS < (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) ; Enterprise Services Exec Sec (b)(6);(b)(7)(C) >; OTDTASKING < (b) (7)(E)Subject: RE: House & Senate Appropriations Get Backs Apologies - Adding supporting offices for these tasks. From: (b)(6);(b)(7)(C) Sent: Thursday, June 1, 2017 7:22 PM To: OFAM-TASKINGS 4 (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) ; Enterprise Services Exec Sec (b)(6);(b)(7)(C) (b) (7)(E)Subject: RE: House & Senate Appropriations Get Backs

OFAM,

The following additional get backs were just received from the Senate. Please add these to the list provided below under the same response timeline.



From: (b) (6); (b) (7) (C)

Sent: Thursday, June 1, 2017 5:08 PM

To: OFAM-TASKINGS < (b) (7) (E)

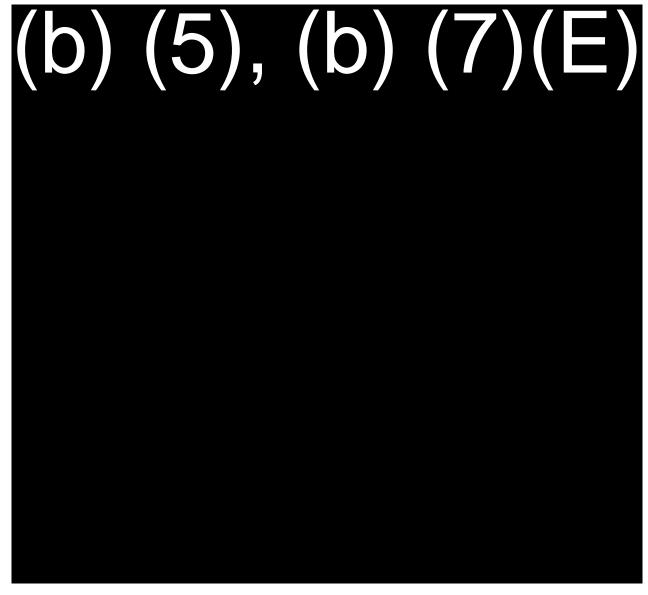
Cc: (b) (6); (b) (7) (C) > (b) (6); (b) (7) (C) >; Enterprise Services Exec Sec

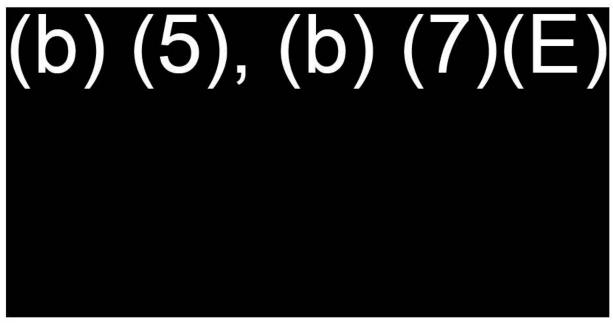
(b) (7) (E) (b) (6); (b) (7) (C) >; (b) (6); (b) (7) (C) :

Subject: House & Senate Appropriations Get Backs

Good Afternoon,

CBP recently held FY 2018 Budget Briefings with House and Senate Appropriations staff, which resulted in a number of get backs Below please find the get backs assigned to your program office as lead Supporting offices are cc'ed on this email and should contribute to content development/clearance before sent to OCA All clearances require approval at AC level or above





Thank you!

(b)(6);(b)(7)(C)

Congressional Affairs, CBP

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Friday, June 2, 2017 12:05 PM

To: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >

Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)

Did you get this task?

Our answer is as follow:

(b) (5), (b) (7)(E)

Thanks,

## (b)(6);(b)(7)(C) P.E.

PMO Deputy Director

Border Patrol & Air Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering (FM&E)
Office of Enterprise Services
U.S. Customs and Border Protection

24000 Avila Road Suite 5200 Laguna Niguel, CA

(b)(6);(b)(7)(C) Office (b)(6);(b)(7)(C) Cell

## (b)(6);(b)(7)(C)

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## prohibited.)

From: (b)(6);(b)(7)(C)
Sent: Friday, June 2, 2017 11:23 AM (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)(b)(6);(b)(7)(C) (b)(6);(b)(7)(C) Subject: RE: House & Senate Appropriations Get Backs From Office of the Chief (b) (5) Thanks From: (b)(6);(b)(7)(C)
Sent: Friday, June 02, 2017 3:10:47 PM
To: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)
C: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)
Subject: FW: House & Senate Appropriations Get Backs Good morning, Since(b)(6);(b)(7)(C) is out today (b) (5) Thank you (b)(6);(b)(7)(C) **Operations Officer** Adjutant to Executive Director C. Scott Hoover Mission Readiness Operations Directorate U.S. Border Patrol c (b)(6);(b)(7)(C) O. (b)(6);(b)(7)(C) From: BPTasking Sent: Friday, June 02, 2017 6:43 AM (b) (6) (b)(6);(b)(7)(C)(b)(6);(b)(7)(C) >; HUDSON, RICHARD M < (b)(6);(b)(7)(C)Subject: FW: House & Senate Appropriations Get Backs MROD -One more highlighted below: (b) (5) (b)(6);(b)(7)(C)Assistant Chief Office of the Chief U.S. Border Patrol Headquarters Washington, DC 20229 Desk: (b)(6);(b)(7)(C) Mobile: (b)(6);(b)(7)(C) From: (b)(6);(b)(7)(C)Sent: Thursday, June 1, 2017 7:22 PM To: (b)(6);(b)(7)(C) OFAM-TASKINGS < (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) >; Enterprise Services Exec Sec Cc: (b) (7)(E) (b)(6);(b)(7)(C) Subject: RE: House & Senate Appropriations Get Backs

OFAM,

The following additional get backs were just received from the Senate. Please add these to the list provided below under the same response timeline.



## (b) (5)

 From:
 (b)(θ):(b)(7)(C)

 To:
 (b)(θ):(b)(7)(C)
 [b)(θ):(b)(7)(C)
 [b)(θ):(b)(7)(C)
 [b)(θ):(b)(7)(C)
 [b)(θ):(b)(7)(C)
 [b)(θ):(b)(7)(C)
 [b)(θ):(b)(7)(C)
 [b)(θ):(b)(7)(C)
 [c)(θ):(b)(θ):(b)(7)(C)
 [c)(θ):(b)(θ):(b)(θ):(b)(θ):(b)(θ):(c)(C)
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 [c)(θ):(b)(θ):(c)(C)
 [c)(θ):(b)(θ):(c)(C):(c)(C)
 [c)(θ):(c)(C):(c)

Date: Tuesday, June 06, 2017 12:48:44 PM

Attachments: image001.pr

(b) (5)

Thanks,

## (b)(6);(b)(7)(C) P.E.

**PMO Deputy Director** 

Border Patrol & Air Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering (FM&E)
Office of Enterprise Services
U.S. Customs and Border Protection

24000 Avila Road Suite 5200 Laguna Niguel, CA

(b)(6);(b)(7)(C) Office (b)(6);(b)(7)(C) Cell

## (b)(6);(b)(7)(C)

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From: (b)(6);(b)(7)(C)

Sent: Tuesday, June 6, 2017 11:56 AM

To: (b)(6);(b)(7)(C) 

(b)(6);(b)(7)(C) 

(b)(6);(b)(7)(C) 

(b)(6);(b)(7)(C) 

(b)(6);(b)(7)(C) 

(b)(6);(b)(7)(C) 

(b)(6);(b)(7)(C) 

(c)

(b)(6);(b)(7)(C) 

(b)(6);(b)(7)(C) 

(b)(6);(b)(7)(C) 

(c)

(d)(6);(b)(7)(C) 

(e)(6);(b)(7)(C) 

(f)(6);(b)(7)(C) 

(g)(6);(b)(7)(C) 

(g)(6);(b)(7)

LII AI

Along with my previous email attachment (BizOps comments) please also find OTD's response attached for Get Back #6 assigned to OFAM.

Thank you,

(b)(6);(b)(7)(C)

Communications Specialist, Business Operations Division

Strategic Analysis, Inc.

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Mobile:(b)(6);(b)(7)(C) (b)(6);(b)(7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

From: (b)(6);(b)(7)(C)

Sent: Tuesday, June 06, 2017 10:21 AM

To: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >;

Subject: RE: Due Monday 10 am: House & Senate Appropriations Get Backs

Please find the BizOps comments document attached

(b) (5)

Let me know if you have any questions.

Thanks,

## (b)(6);(b)(7)(C

Communications Specialist, Business Operations Division

Strategic Analysis, Inc.

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Mobile: (b)(6);(b)(7)(C)(b)(6);(b)(7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

From: (b)(6);(b)(7)(C)

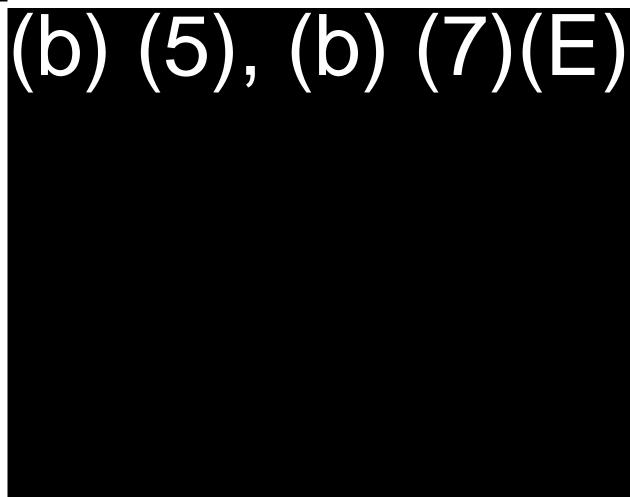
Sent: Monday, June 05, 2017 4:39 PM

To: (b)(6);(b)(7)(C) >; (

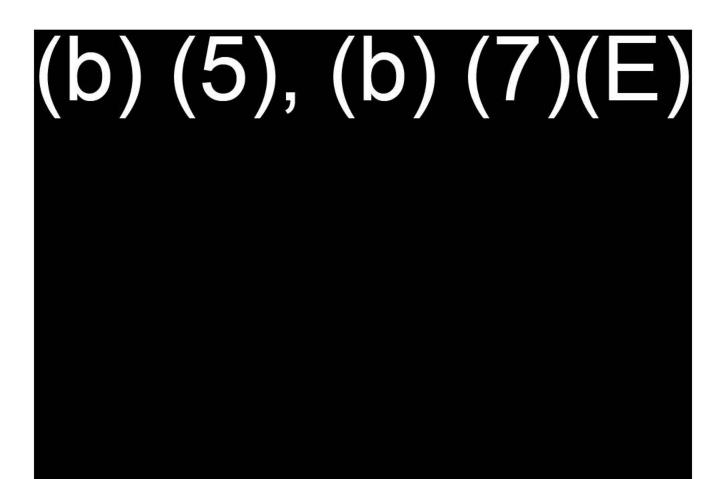
Subject: RE: Due Monday 10 am: House & Senate Appropriations Get Backs

Okay, everything incorporated below. This is ready for submission.

(b)(6);(b)



# (b) (5), (b) (7)(E)



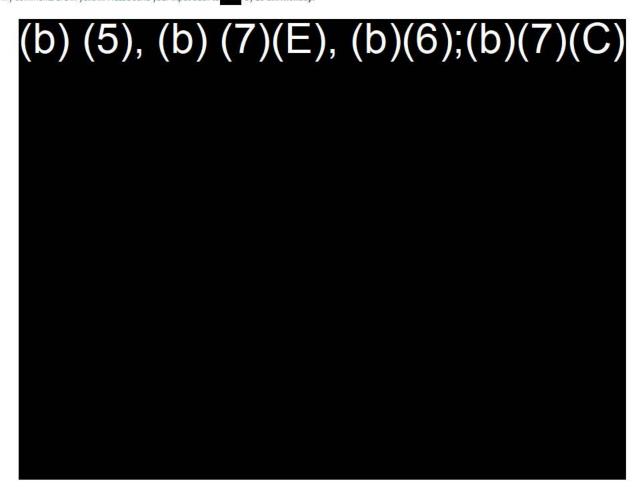


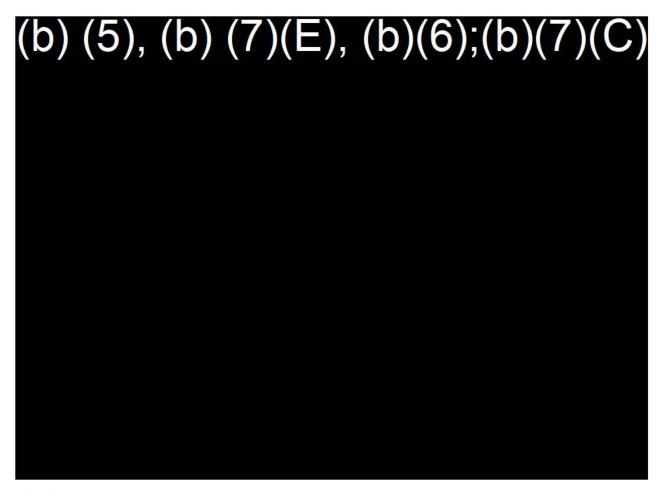
## From: (b)(6);(b)(7)(C) Sent: Monday, June 5, 2017 9:36 AM (b)(6);(b)(7)(C) To: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)(b)(6);(b)(7)(C) Subject: RE: Due Monday 10 am: House & Senate Appropriations Get Backs Communications Specialist, Business Operations Division Strategic Analysis, Inc. Border Patrol & Air and Marine Program Management Office (BPAM PMO) Facilities Management & Engineering Mobile:(b)(6);(b)(7)(C) (b)(6);(b)(7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.



Hi team — More getbacks. Due back 10 am on Monday — we will do our best here, but I already gave them a heads up that this is aggressive to say the least. See below — my comments are in yellow. Please send your input back to 10 am Monday.





## (b)(6);(b)(7)(C

Director, Business Operations Division Border Patrol & Air and Marine Program Management Office Facilities Management and Engineering Office of Facilities and Asset Management

Mobile:(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Friday, June 02, 2017 1:22 PM

To: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >

Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)

Good afternoon,

Apologies for the delayed response. We did get an official tasker for this, and it has been entered into our system. BPAM has actually been flagged for multiple responses (see below). I will be sure that the response provided for #7 is included in the final submission. I included the relevant email traffic from our tasker this morning, below.

Please let us know if you have any further questions.

Very best,

## (b)(6);(b)(7)(C)

Kearns & West

Executive Support - Facilities Management & Engineering (FM&E)

DHS | CBP | Office of Facilities and Asset Management (OFAM)

Cell: (b)(6)(b)(7)(C)

From: (b)(6):(b)(7)(C)

 Sent: Friday, June 2, 2017 11:01 AM

 To: OFAM-TASKINGS (b) (7)(E)

 Cc: (b)(6);(b)(7)(C)
 >; FMEEXECSUPPORT (b) (7)(E)

 FOFPMOTASKS (b) (7)(E)
 (b) (6);(b)(7)(C)
 >; OFAM Business Operations Executive Support

Subject: FW: House & Senate Appropriations Get Backs

Thanks,



From: (b)(6);(b)(7)(C)

Sent: Thursday, June 01, 2017 7:24 PM
To: (b)(6);(b)(7)(C)

 Cc:
 (b)(6);(b)(7)(C)
 > (b)(6);(b)(7)(C)
 Enterprise Services Exec Sec

 (b) (7)(E)
 (b)(6);(b)(7)(C)
 >; OTDTASKING 
 (b) (7)(E)
 BPTasking

Subject: RE: House & Senate Appropriations Get Backs

Apologies - Adding supporting offices for these tasks.

From: (b)(6);(b)(7)(C)

Sent: Thursday, June 1, 2017 7:22 PM

To: (b)(6);(b)(7)(C) >; OFAM-TASKINGS < (b) (7)(E)

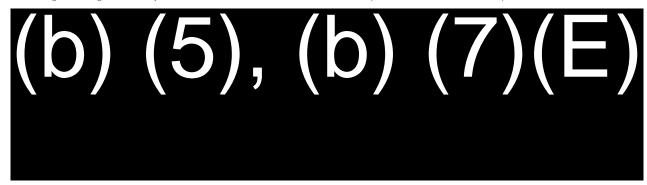
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) Enterprise Services Exec Sec

(b) (7)(E) (b)(6);(b)(7)(C) >

Subject: RE: House & Senate Appropriations Get Backs

OFAM

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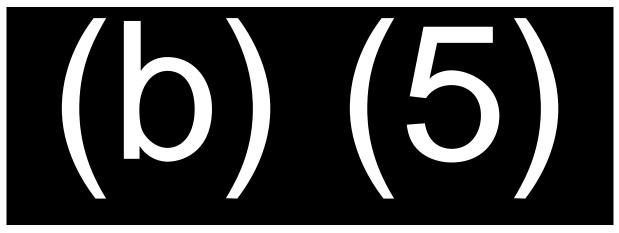
From: (b)(6);(b)(7)(C)

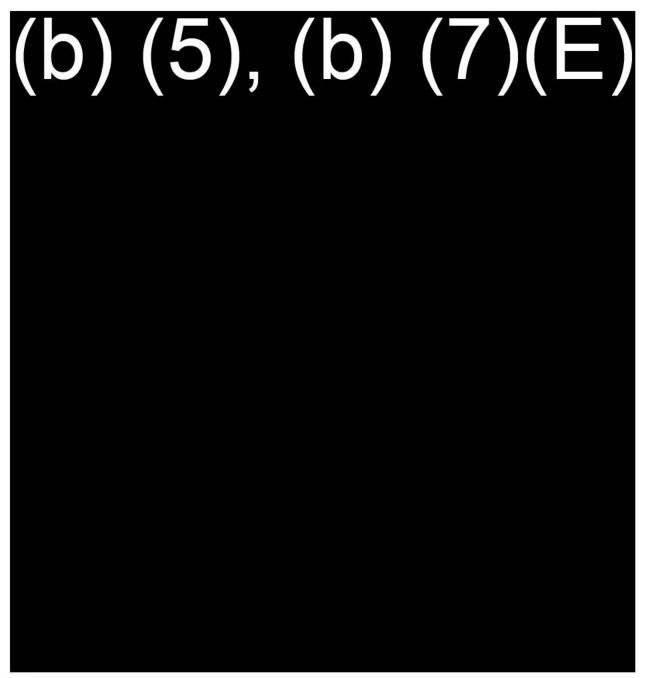
Sent: Thursday, June 1, 2017 5:08 PM

Subject: House & Senate Appropriations Get Backs

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CBP recently held FY 2018 Budget Briefings with House and Senate Appropriations staff, which resulted in a number of get backs Below please find the get backs assigned to your program office as lead Supporting offices are cc'ed on this email and should contribute to content development/clearance before sent to OCA All clearances require approval at AC level or above





Thank you!

(b)(6);(b)(7)(C)

Congressional Affairs, CBP

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Friday, June 2, 2017 12:05 PM

To: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) > ;

Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >;

Subject: FW: House & Senate Appropriations Get Backs

Did you get this task?

Our answer is as follow:

(b) (5), (b) (7)(E)

## (b) (5), (b) (7)(E)

Thanks,

## (b)(6);(b)(7)(C) P.E.

PMO Deputy Director

Border Patrol & Air Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering (FM&E)

Office of Enterprise Services

U.S. Customs and Border Protection

24000 Avila Road

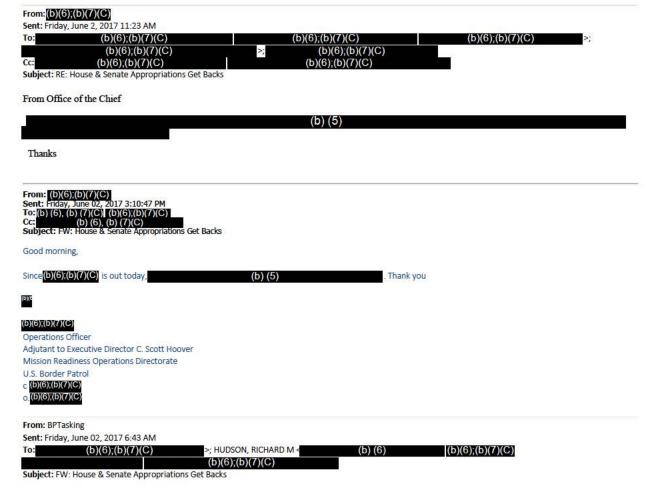
Suite 5200

Laguna Niguel, CA

(b)(6);(b)(7)(C) Office (b)(6);(b)(7)(C) Cell

## (b)(6);(b)(7)(C)

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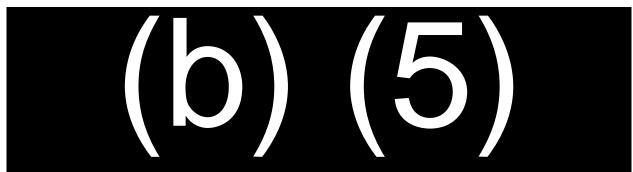


One more highlighted below:



OFAM,

The following additional get backs were just received from the Senate. Please add these to the list provided below under the same response timeline.



Dismiss my previous email.

Thanks,

## (b)(6);(b)(7)(C) P.E.

**PMO Deputy Director** 

Border Patrol & Air Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering (FM&E)
Office of Enterprise Services
U.S. Customs and Border Protection

24000 Avila Road Suite 5200 Laguna Niguel, CA

(b)(6);(b)(7)(C) Office (b)(6);(b)(7)(C) Cell

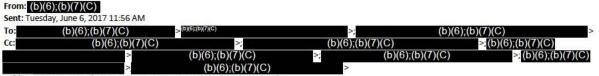
## (b)(6);(b)(7)(C)

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Subject: RE: Due Monday 10 am: House & Senate Appropriations Get Backs

Just an FYI, OTD's response was aready incorporated into our response.



Subject: FW: Due Monday 10 am: House & Senate Appropriations Get Backs

Hi All,

Along with my previous email attachment (BizOps comments) please also find OTD's response attached for Get Back #6 assigned to OFAM.

Thank you,

## (b)(6);(b)(7)(C

Communications Specialist, Business Operations Division

Strategic Analysis, Inc.

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Mobile:(b)(6);(b)(7)(C) (b)(6);(b)(7)(C)

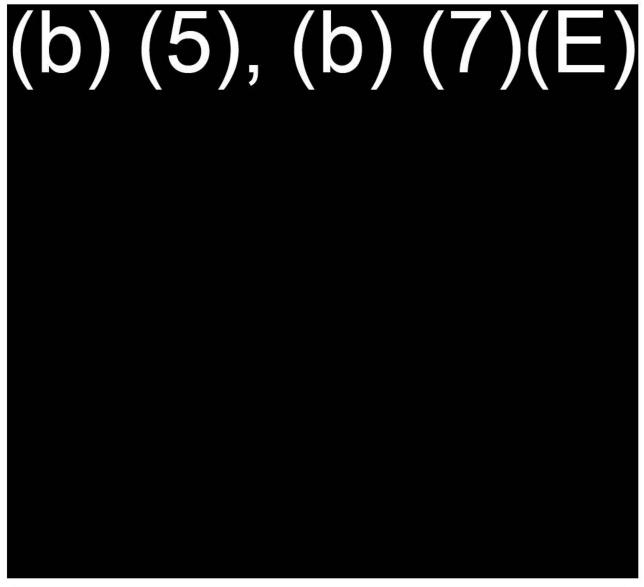
Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

From: (b)(6);(b)(7)(C)Sent: Tuesday, June 06, 2017 10:21 AM (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)To: Cc: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)>; (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) Subject: RE: Due Monday 10 am: House & Senate Appropriations Get Backs Hi All, Please find the BizOps comments document attached Let me know if you have any questions. Thanks, (b)(6);(b)(7)(C) Communications Specialist, Business Operations Division Strategic Analysis, Inc Border Patrol & Air and Marine Program Management Office (BPAM PMO) Facilities Management & Engineering Mobile: (b)(6);(b)(7)(C)(b)(6);(b)(7)(C) Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

From: (b)(6);(b)(7)(C)Sent: Monday, June 05, 2017 4:39 PM (b)(6);(b)(7)(C) To: (b)(6);(b)(7)(C)Cc: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) >;(b)(6);(b)(7)(C) (b)(6);(b)(7)(C)(b)(6);(b)(7)(C) Subject: RE: Due Monday 10 am: House & Senate Appropriations Get Backs

Okay, everything incorporated below. This is ready for submission.

(b) (5), (b) (7)(E)



```
From: (b)(6);(b)(7)(C)
Sent: Monday, June 5, 2017 4:18 PM
To:
              (b)(6);(b)(7)(C)
                                                         (b)(6);(b)(7)(C)
                                                                                                          (b)(6);(b)(7)(C)
                                                                               >;
(b)(6);(b)(7)(C)
                                                                                                                    >;(b)(6);(b)(7)(C)
Cc
                     (b)(6);(b)(7)(C)
                                             >;
(b)(6);(b)(7)(C)
                                                                                             (b)(6);(b)(7)(C)
                                                                                                                             >; (b)(6);(b)(7)(C)
                                                   (b)(6);(b)(7)(C)
Subject: RE: Due Monday 10 am: House & Senate Appropriations Get Backs
Hold up - talked to (b)(6)(b)( dates in red were changed.
Also just got info from on the remaining piece. On the remaining piece.
```

## (b)(6);(b)(7)(C

Director, Business Operations Division
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile {(D)(G)(D)(7)(O)

## 

Subject: RE: Due Monday 10 am: House & Senate Appropriations Get Backs

Good afternoon,

Below and attached is our response to the tasking, cleared by(b)(6):(b)(7)(C). We will submit the final part of Question 6 once we have it.

Best





Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

From: (b)(6);(b)(7)(C)

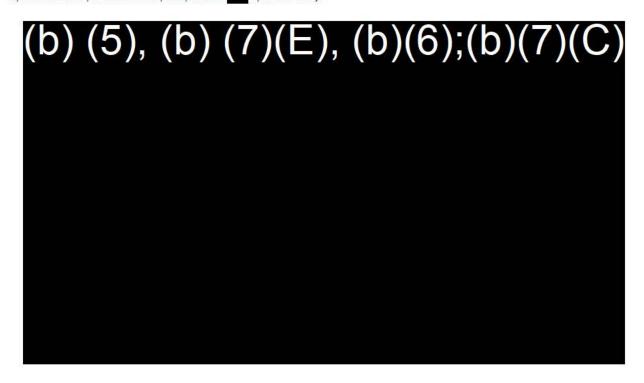
Sent: Friday, June 02, 2017 1:51 PM

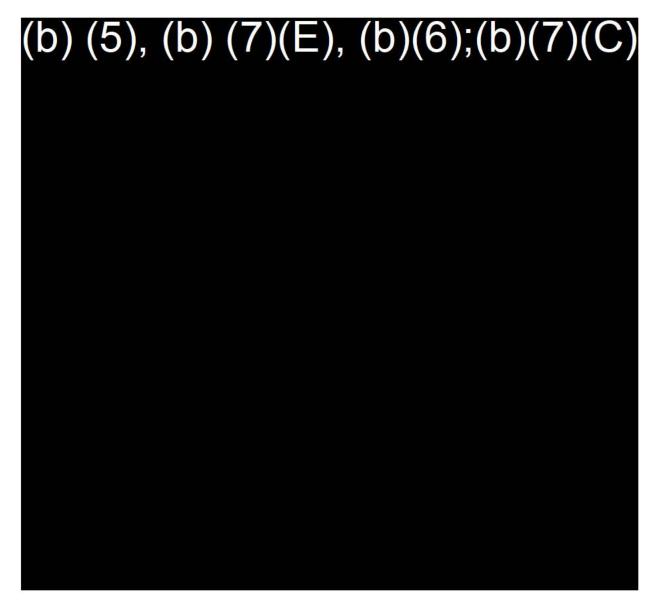
To: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)

Subject: Due Monday 10 am: House & Senate Appropriations Get Backs

Hi team — More getbacks. Due back 10 am on Monday — we will do our best here, but I already gave them a heads up that this is aggressive to say the least. See below — my comments are in yellow. Please send your input back to 10 am Monday.





## (b)(6);(b)(7)(C

Director, Business Operations Division
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management

Mobile:(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Friday, June 02, 2017 1:22 PM

To: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >

Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >;

Subject: RE: House & Senate Appropriations Get Backs

Good afternoon,

Apologies for the delayed response. We did get an official tasker for this, and it has been entered into our system. BPAM has actually been flagged for multiple responses (see below). I will be sure that the response provided for #7 is included in the final submission. I included the relevant email traffic from our tasker this morning, below.

Please let us know if you have any further questions.

Very best,

## (b)(6);(b)(7)(C)

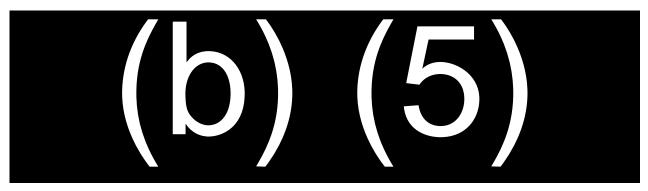
Kearns & West

Executive Support - Facilities Management & Engineering (FM&E) DHS | CBP | Office of Facilities and Asset Management (OFAM)

Cell(b)(6);(b)(7)(C)



The following additional get backs were just received from the Senate. Please add these to the list provided below under the same response timeline.



```
From: (b)(6);(b)(7)(C)

Sent: Thursday, June 1, 2017 5:08 PM

To: OFAM-TASKINGS < (b) (7)(E)

Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; Enterprise Services Exec Sec < (b) (7)(E) (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)
```

Good Afternoon,

CBP recently held FY 2018 Budget Briefings with House and Senate Appropriations staff, which resulted in a number of get backs Below please find the get backs assigned to your program office as lead Supporting offices are cc'ed on this email and should contribute to content development/clearance before sent to OCA All clearances require approval at AC level or above



Thank you!

## (b)(6);(b)(7)(C)

Congressional Affairs, CBP

(b)(6);(b)(7)(C)

	b)(6);(b)(7)(C)					
ent: Frida	ay, June 2, 2017 12:05 PM					
To:	(b)(6);(b)(7)(C)	>;	(b)(6);(b)(7)(C)		>	
Cc:	(b)(6),(b)(7)(C)	>;	(b)(6);(b)(7)(C)	>;	(b)(6);(b)(7)(C)	>

Our answer is as follow:

Thanks,

## (b)(6);(b)(7)(C) P.E.

**PMO Deputy Director** 

Border Patrol & Air Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering (FM&E)

Office of Enterprise Services

U.S. Customs and Border Protection

24000 Avila Road

Suite 5200

Laguna Niguel, CA

(b)(6);(b)(7)(C) Office (b)(6);(b)(7)(C) Cell

## (b)(6);(b)(7)(C)

(This message is for the designated recipient only and may contain privileged, proprietary, or otherwise private information. If you have received it in error, please notify the sender immediately and delete the original. Any other use of the email by you is prohibited.)

From: (b)(6);(b)(7)(C) Sent: Friday, June 2, 2017 11:23 AM (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) To: (b)(6);(b)(7)(C)(b)(6);(b)(7)(C) (b)(6);(b)(7)(C) Subject: RE: House & Senate Appropriations Get Backs

From Office of the Chief

Below it speaks to ARRA funds for new BPS -

Thanks

From: (b)(6);(b)(7)(C) Sent: Friday, June 02, 2017 3:10:47 PM

Good morning,

Since (b)(6); (b)(7)(C) is out today, (b) (5)



## (b)(6);(b)(7)(C)

Operations Officer

Adjutant to Executive Director C. Scott Hoover

Mission Readiness Operations Directorate

U.S. Border Patrol

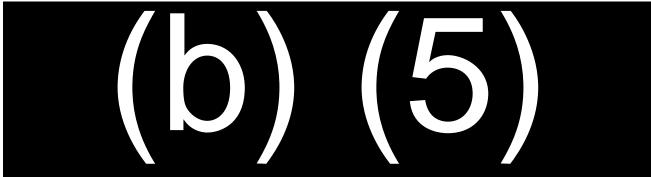
(b)(6);(b)(7)(C) o.(b)(6);(b)(7)(C

From: BPTasking Sent: Friday, June 02, 2017 6:43 AM (b)(6);(b)(7)(C) >; HUDSON, RICHARD M < (b) (6) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) Subject: FW: House & Senate Appropriations Get Backs MROD -One more highlighted below: (b) (5) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) Assistant Chief Office of the Chief U.S. Border Patrol Headquarters Washington, DC 20229 Desk: (b)(6);(b)(7)(C) Mobile: (b)(6);(b)(7)(C) From: (b)(6);(b)(7)(C)Sent: Thursday, June 1, 2017 7:22 PM To: (b)(6);(b)(7)(C) OFAM-TASKINGS < (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) ; Enterprise Services Exec Sec (b)(6);(b)(7)(C) (b) (7)(E)

OFAM,

Subject: RE: House & Senate Appropriations Get Backs

The following additional get backs were just received from the Senate. Please add these to the list provided below under the same response timeline.



From: To: Cc:

Subject

lay, June 06, 2017 3:14:45 PM

Attach BPAM House and Senate Get Backs BizOps Co

Hi All,

## A quick update:

OCA has granted us an extension until COB tomorrow to complete Get Back's #1, 3 & 5. However, they are asking that we submit Get back #4 on time. Do you have a status update on #4 and the remaining Get Back's? I am being pinged for question #4 @

Thanks,

Communications Specialist, Business Operations Division

Strategic Analysis, Inc.

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Mobile:(b)(6);(b)(7)(C) (b)(6),(b)(7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

From: (b)(6);(b)(7)(C)

Sent: Tuesday, June 06, 2017 10:21 AM

(b)(6);(b)(7)(C) (b)(6);(b)(7)(C)(b)(6);(b)(7)(C) >;(b)(6);(b)(7)(C) (b)(6);(b)(7)(C)>; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)

Subject: RE: Due Monday 10 am: House & Senate Appropriations Get Backs

Hi All,

Please find the BizOps comments document attached

(b) (5), (b) (7)(E)

Let me know if you have any questions

Thanks,

Communications Specialist, Business Operations Division

Strategic Analysis, Inc.

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Mobile: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

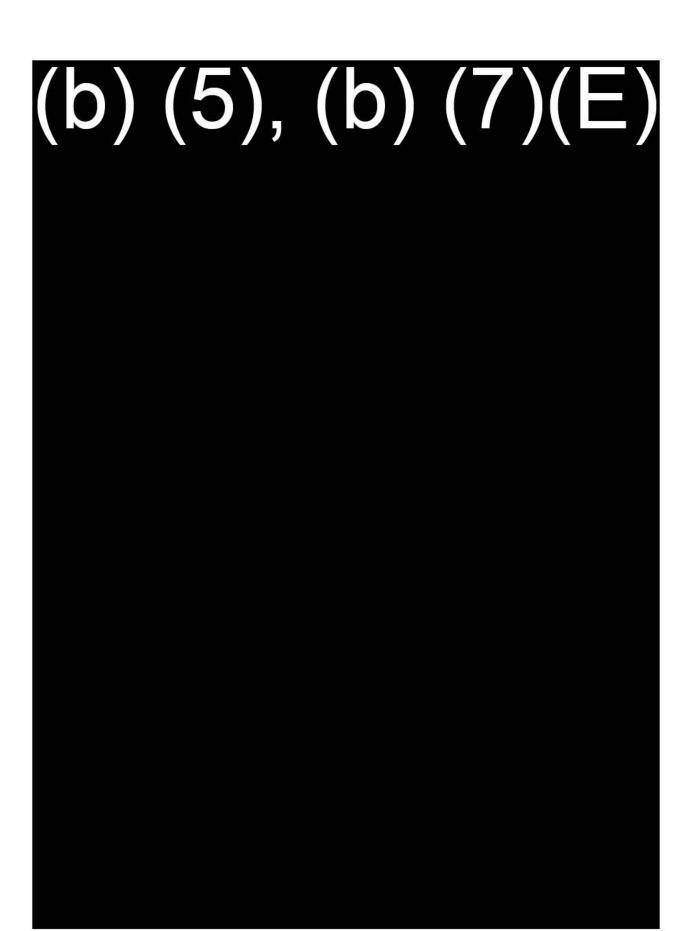
From: (b)(6);(b)(7)(C)

Sent: Monday, June 05, 2017 4:39 PM (b)(6);(b)(7)(C) To: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)

Subject: RE: Due Monday 10 am: House & Senate Appropriations Get Backs

Okay, everything incorporated below. This is ready for submission.





(b)(6);(b)(7)(C)(b)(6);(b)(7)(C) (b)(6);(b)(7)(C)(b)(6);(b)(7)(C) >;(b)(6);(b)(7)(C) (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >, (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) Subject: RE: Due Monday 10 am: House & Senate Appropriations Get Backs Hold up - talked to (D)(6)(D)( dates in red were changed. Also just got info from on the remaining piece. O(5)(5)(5) - please add and then good to go. For real. (b)(6);(b)(7)(C) Director, Business Operations Division Border Patrol & Air and Marine Program Management Office Facilities Management and Engineering Office of Facilities and Asset Management Mobile:(b)(6);(b)(7)(C) From: (b)(6);(b)(7)(C) Sent: Monday, June 05, 2017 3:57 PM (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) To: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)(b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)(b)(6);(b)(7)(C) (b)(6);(b)(7)(C)Subject; RE: Due Monday 10 am: House & Senate Appropriations Get Backs Good afternoon, Below and attached is our response to the tasking, cleared by(b)(6);(b)(7)(C). We will submit the final part of Question 6 once we have it. Best: (D)(6)((D) From: (b)(6);(b)(7)(C)Sent: Monday, June 5, 2017 9:36 AM (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)>; (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) Cc (b)(6);(b)(7)(6);(b)(6);(b)(7)(C) (b)(6):(b)(7)(C) Subject: RE: Due Monday 10 am: House & Senate Appropriations Get Backs Hi All, Just a reminder that this task is due back to Vocation by 10 AM (to be submitted to FM&E/OFAM by 12 PM). Let me know if you have any questions. Thanks, (b)(6);(b)(7)(C) Communications Specialist, Business Operations Division Strategic Analysis, Inc. Border Patrol & Air and Marine Program Management Office (BPAM PMO) Facilities Management & Engineering Mobile: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) Excel as a trusted strategic partner enhancing Border Patrol's proud legacy. From: (b)(6);(b)(7)(C) Sent: Friday, June 02, 2017 1:51 PM (b)(6);(b)(7)(C) To: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)Cc: (b)(6);(b)(7)(C) >;(b)(6);(b)(7)(C) (b)(6);(b)(7)(C)(b)(6);(b)(7)(C)Subject: Due Monday 10 am: House & Senate Appropriations Get Backs

Hi team — More getbacks. Due back 10 am on Monday — we will do our best here, but I already gave them a heads up that this is aggressive to say the least. See below — my comments are in yellow. Please send your input back to [DIGINO] by 10 am Monday.





Director, Business Operations Division
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Good afternoon,

Apologies for the delayed response. We did get an official tasker for this, and it has been entered into our system. BPAM has actually been flagged for multiple responses (see below). I will be sure that the response provided for #7 is included in the final submission. I included the relevant email traffic from our tasker this morning, below.

Please let us know if you have any further questions.

Very best,

## (b)(6);(b)(7)(C)

Kearns & West

Executive Support - Facilities Management & Engineering (FM&E) DHS | CBP | Office of Facilities and Asset Management (OFAM)

Cell (b)(6);(b)(7)(C)

## From: (b)(6);(b)(7)(C)

Sent: Friday, June 2, 2017 11:01 AM

To: OFAM-TASKINGS < (b) (7)(E)

Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; FMEEXECSUPPORT < (b) (7)(E)

FOFPMOTASKS < (b) (7)(E) (b)(6);(b)(7)(C) >; OFAM Business Operations Executive Support

(b) (7)(E) (b)(6);(b)(7)(C) >

Subject: FW: House & Senate Appropriations Get Backs

Please assign to FM&E/BPAM (#1, #3, #4, #5, #6, #7), FM&E/FOF (#8) and BizOps (#2). The deadline to accommodate internal OFAM review is COB on June 5.

Thanks,

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Thursday, June 01, 2017 7:24 PM

Subject: RE: House & Senate Appropriations Get Backs

Apologies - Adding supporting offices for these tasks.

From: (b)(6);(b)(7)(C)

Sent: Thursday, June 1, 2017 7:22 PM

To: (b)(6);(b)(7)(C) OFAM-TASKINGS (b) (7)(E)

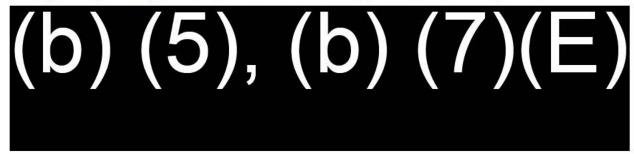
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; Enterprise Services Exec Sec

(b) (7)(E) (b)(6);(b)(7)(C)

Subject: RE: House & Senate Appropriations Get Backs

OFAM,

The following additional get backs were just received from the Senate. Please add these to the list provided below under the same response timeline.



## (b) (5)

From: (b)(6);(b)(7)(C)

Sent: Thursday, June 1, 2017 5:08 PM

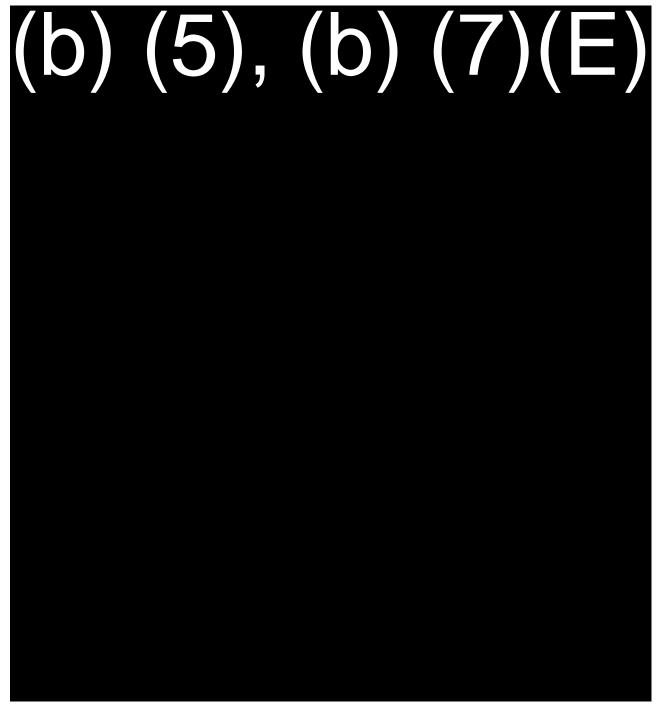
To: OFAM-TASKINGS < (b) (7)(E)

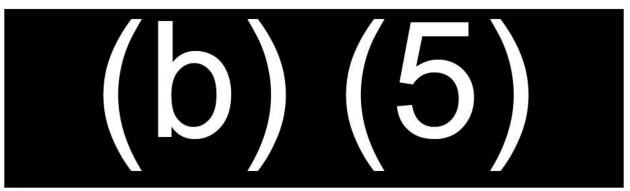
Cc: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) Enterprise Services Exec Sec

Subject: House & Senate Appropriations Get Backs

Good Afternoon,

CBP recently held FY 2018 Budget Briefings with House and Senate Appropriations staff, which resulted in a number of get backs Below please find the get backs assigned to your program office as lead Supporting offices are cc'ed on this email and should contribute to content development/clearance before sent to OCA All clearances require approval at AC level or above





Thank you!

## (b)(6);(b)(7)(C)

Congressional Affairs, CBP

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Friday, June 2, 2017 12:05 PM

To: (b)(6);(b)(7)(C) >: (

Did you get this task?

Our answer is as follow:

## (b) (5), (b) (7)(E)

Thanks,

## (b)(6);(b)(7)(C) P.E.

**PMO Deputy Director** 

Border Patrol & Air Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering (FM&E)

Office of Enterprise Services

U.S. Customs and Border Protection

24000 Avila Road

Suite 5200

Laguna Niguel, CA

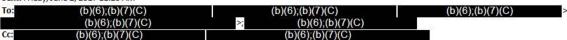
(b)(6);(b)(7)(C) Office

(b)(6);(b)(7)(C) Cell

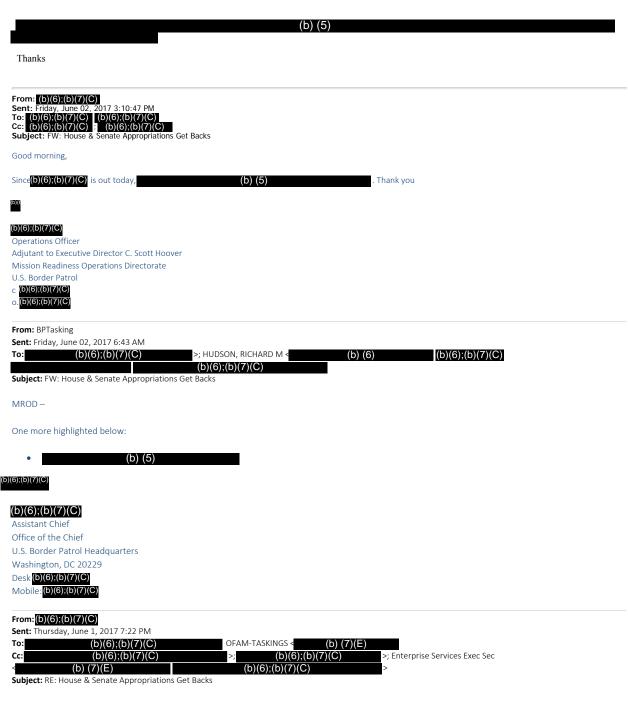
## (b)(6);(b)(7)(C)

(This message is for the designated recipient only and may contain privileged, proprietary, or otherwise private information. If you have received it in error, please notify the sender immediately and delete the original. Any other use of the email by you is prohibited.)

## From: (b)(6);(b)(7)(C) Sent: Friday, June 2, 2017 11:23 AM

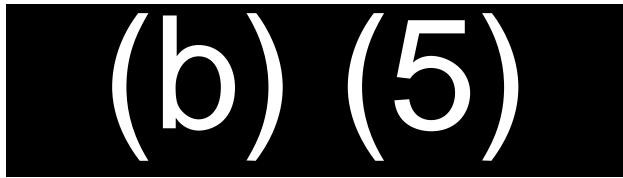


Subject: RE: House & Senate Appropriations Get Backs



OFAM,

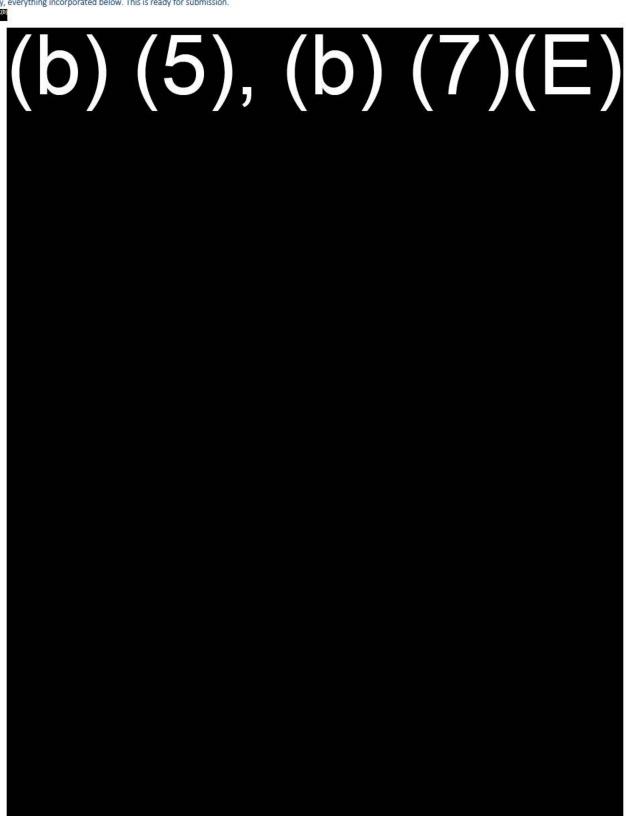
The following additional get backs were just received from the Senate. Please add these to the list provided below under the same response timeline.



From: To: Cc: Subject:

Attach MR 395 FY18 SDC to RGV v3.pdf

Okay, everything incorporated below. This is ready for submission.





Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

From: (b)(6); Sent: Friday,	(b)(7)(C) June 02, 2017 1:51 PM			
To:	(b)(6);(b)(7)(C)	>;	(b)(6);(b)(7)(C)	>; (b)(6);(b)(7)(C)
Cc:	(b)(6);(b)(7)(C)	>;	(b)(6);(b)(7)(C)	>(b)(6);(b)(7)(C)
Cubinate Dura	>; Monday 10 am: House & Senat	(b)(6);(b)(7)(C)	>; (b)(6);(b)(7)	(C)

Hi team – More getbacks. Due back 10 am on Monday – we will do our best here, but I already gave them a heads up that this is aggressive to say the least. See below – my comments are in yellow. Please send your input back to OTO or a m Monday.

(b) (5), (b) (7)(E), (b)(6);(b)(7)(C)

## (b) (5), (b) (7)(E), (b)(6);(b)(7)(C)

## Director, Business Operations Division Border Patrol & Air and Marine Program Management Office Facilities Management and Engineering Office of Facilities and Asset Management Mobile:(b)(6);(b)(7)(C) From: (b)(6);(b)(7)(C)(b)(6);(b)(7)(C) (b)(6);(b)(7)(C) Subject: RE: House & Senate Appropriations Get Backs Good afternoon, Apologies for the delayed response. We did get an official tasker for this, and it has been entered into our system. BPAM has actually been flagged for multiple responses (see below). I will be sure that the response training provided for #7 is included in the final submission. I included the relevant email traffic from our tasker this morning, below. Please let us know if you have any further questions. (b)(6);(b)(7)(C) Executive Support - Facilities Management & Engineering (FM&E) DHS | CBP | Office of Facilities and Asset Management (OFAM) Cell (b)(6);(b)(7)(C) From: (b)(6):(b)(7)(C) Sent: Friday, June 2, 2017 11:01 AM To: OFAM-TASKINGS (b) (7)(E)(b)(6);(b)(7)(C); FMEEXECSUPPORT < (b) (7)(E)FOFPMOTASKS < (b)(6);(b)(7)(C) ; OFAM Business Operations Executive Support (b) (7)(E)(b)(6);(b)(7)(C) Subject: FW: House & Senate Appropriations Get Backs Please assign to FM&E/BPAM (#1, #3, #4, #5, #6, #7), FM&E/FOF (#8) and BizOps (#2). The deadline to accommodate internal OFAM review is COB on June 5. Thanks, (b)(6);(b)(7)(C) From: (b)(6);(b)(7)(C) Sent: Thursday, June 01, 2017 7:24 PM (b)(6);(b)(7)(C) OFAM-TASKINGS 4 (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)y>; Enterprise Services Exec Sec (b) (7)(E)(b)(6);(b)(7)(C) OTDTASKING 4 (b) (7)(E) OFOTASKINGS < Subject: RE: House & Senate Appropriations Get Backs Apologies - Adding supporting offices for these tasks. From: (b)(6);(b)(7)(C) Sent: Thursday, June 1, 2017 7:22 PM

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

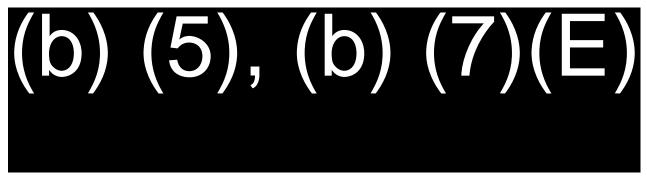
>; Enterprise Services Exec Sec

Subject: RE: House & Senate Appropriations Get Backs

(b)(6);(b)(7)(C)

Cc:

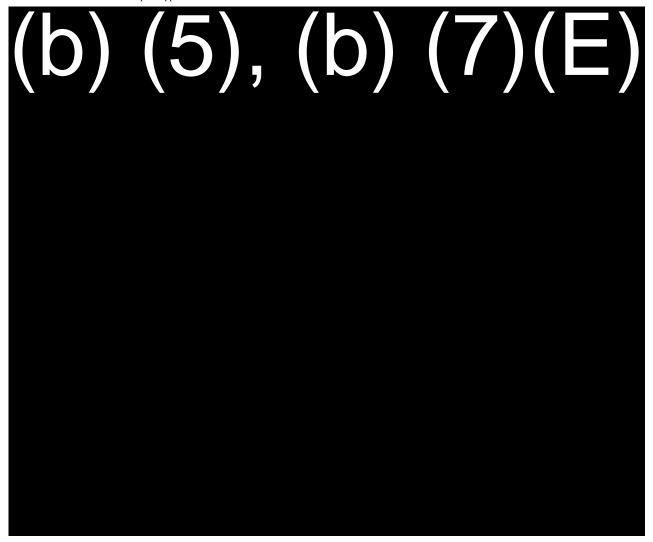
The following additional get backs were just received from the Senate. Please add these to the list provided below under the same response timeline.

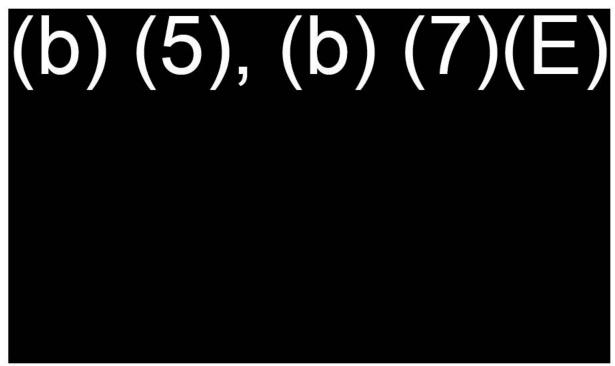


From:(D)(6	);(b)(7)(C)				
Sent: Thurso	lay, June 1, 2017 5:08 PM				
To: OFAM-T	ASKINGS $<$ (b) $(7)(E)$				
Cc:	(b)(6);(b)(7)(C)	> (b	o)(6);(b)(7)(C)	Enterprise Services Exec Sec	
•	(b) (7)(E)	(b)(6);(b)(7)(0	<b>C)</b> >;	(b)(6);(b)(7)(C)	
	0.0 1.4 1.11 0				

Good Afternoon,

CBP recently held FY 2018 Budget Briefings with House and Senate Appropriations staff, which resulted in a number of get backs Below please find the get backs assigned to your program office as lead Supporting offices are cc'ed on this email and should contribute to content development/clearance before sent to OCA All clearances require approval at AC level or above





Thank you!

(b)(6);(b)(7)(C)

Congressional Affairs, CBP

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C) Sent: Friday, June 2, 2017 12:05 PM

To: (b)(6);(b)(7)(C) >: (b)(6);(b)(7)(C) Cc: (b)(6);(b)(7)(C) >: (b)(6);(b)(7)(C) >:

Subject: FW: House & Senate Appropriations Get Backs

Did you get this task?

Our answer is as follow:

(b) (5), (b) (7)(E)

Thanks,

## (b)(6);(b)(7)(C) P.E.

PMO Deputy Director

Border Patrol & Air Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering (FM&E)
Office of Enterprise Services
U.S. Customs and Border Protection

24000 Avila Road Suite 5200 Laguna Niguel, CA

(b)(6);(b)(7)(C) Office (b)(6);(b)(7)(C) Cell

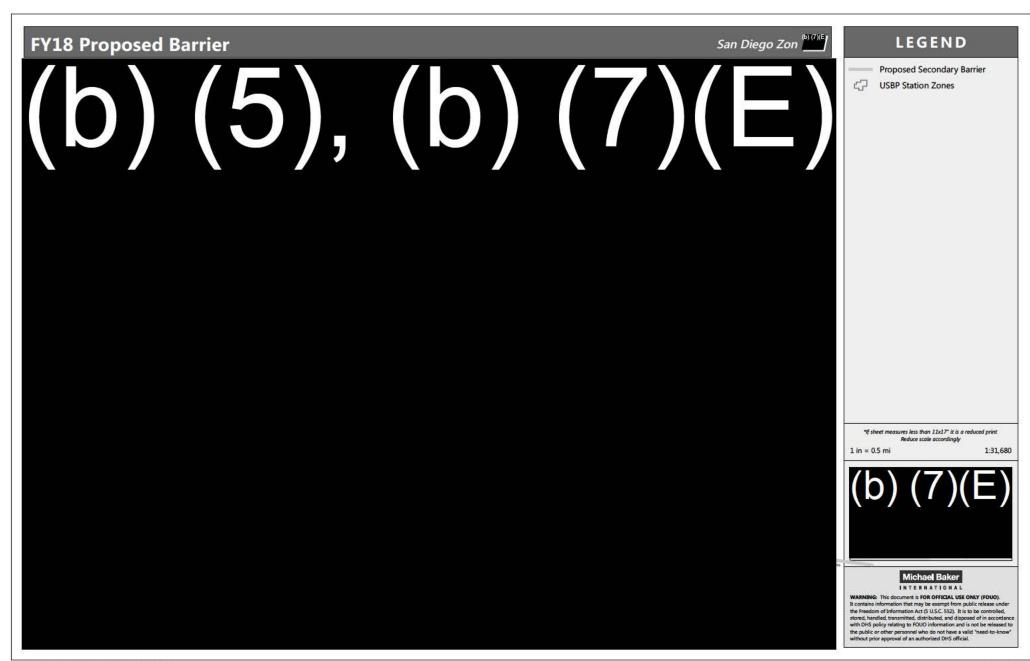
(b)(6);(b)(7)(C)

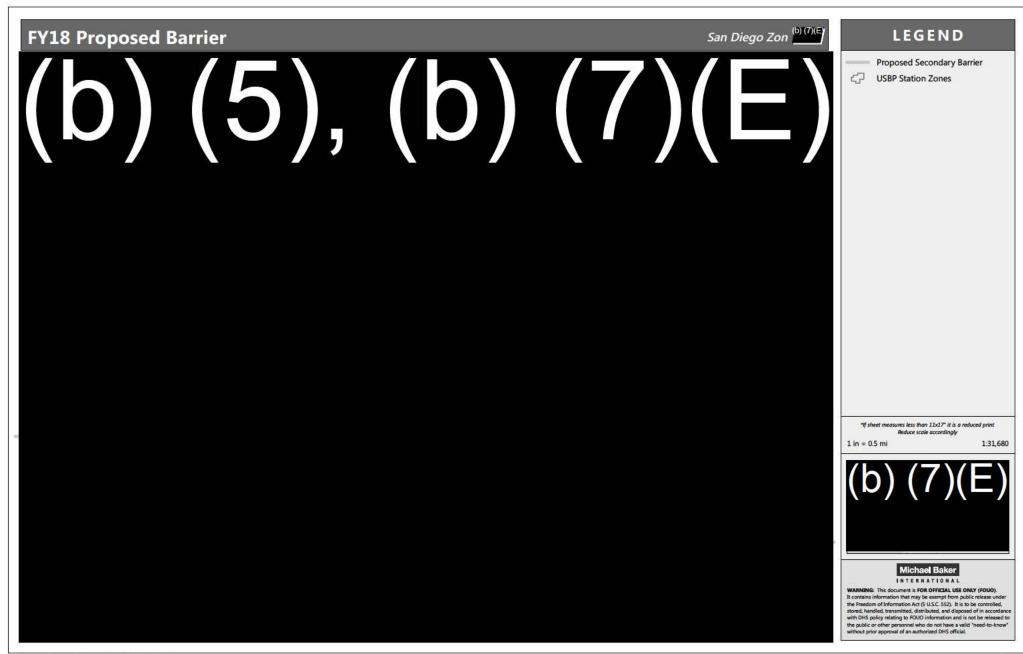
(This message is for the designated recipient only and may contain privileged, proprietary, or otherwise private information. If you have received it in error, please notify the sender immediately and delete the original. Any other use of the email by you is prohibited.)

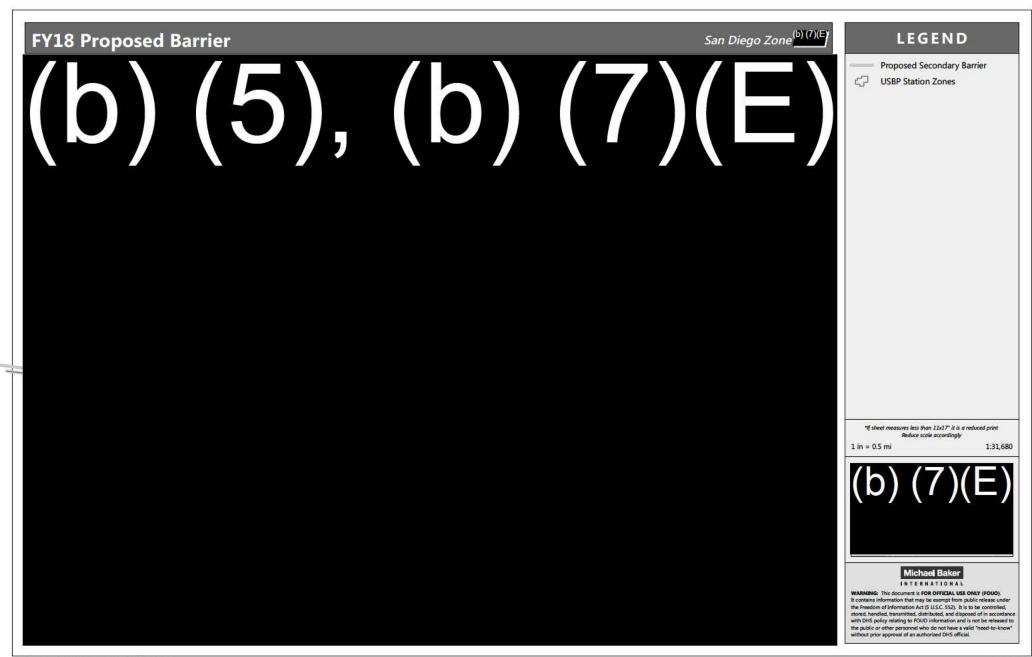
From:(b)(6);(b)(7)(C)  Sent: Friday, June 2, 2017 11:23 AM  To: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)  (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)  Cc: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)  Subject: RE: House & Senate Appropriations Get Backs
From Office of the Chief  (b) (5)
Thanks
From: (b)(6);(b)(7)(C)  Sent: Friday, June 02, 2017 3:10:47 PM  To: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)  Cc: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)  Subject: FW: House & Senate Appropriations Get Backs
Good morning,
Since (b)(6);(b)(7)(C) is out today (b) (5)  Thank you
(b)(6);(b)(7)(C) Operations Officer Adjutant to Executive Director C. Scott Hoover Mission Readiness Operations Directorate U.S. Border Patrol c (b)(6)(b)(7)(C) o. (b)(6);(b)(7)(C)
From: BPTasking  Sent: Friday, June 02, 2017 6:43 AM  To: (b)(6);(b)(7)(C) >; HUDSON, RICHARD M < (b) (6) (b)(6);(b)(7)(C)  Subject: FW: House & Senate Appropriations Get Backs
MROD -
One more highlighted below:
• (b) (5)
(b)(6);(b)(7)(C)
(b)(6);(b)(7)(C) Assistant Chief Office of the Chief U.S. Border Patrol Headquarters Washington, DC 20229 Desk (b)(6);(b)(7)(C) Mobile: (b)(6);(b)(7)(C)
From: (b)(6);(b)(7)(C)  Sent: Thursday, June 1, 2017 7:22 PM  To: (b)(6);(b)(7)(C) OFAM-TASKINGS < (b) (7)(E)  Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) Enterprise Services Exec Sec < (b) (7)(E) (b)(6);(b)(7)(C) >  Subject: RE: House & Senate Appropriations Get Backs

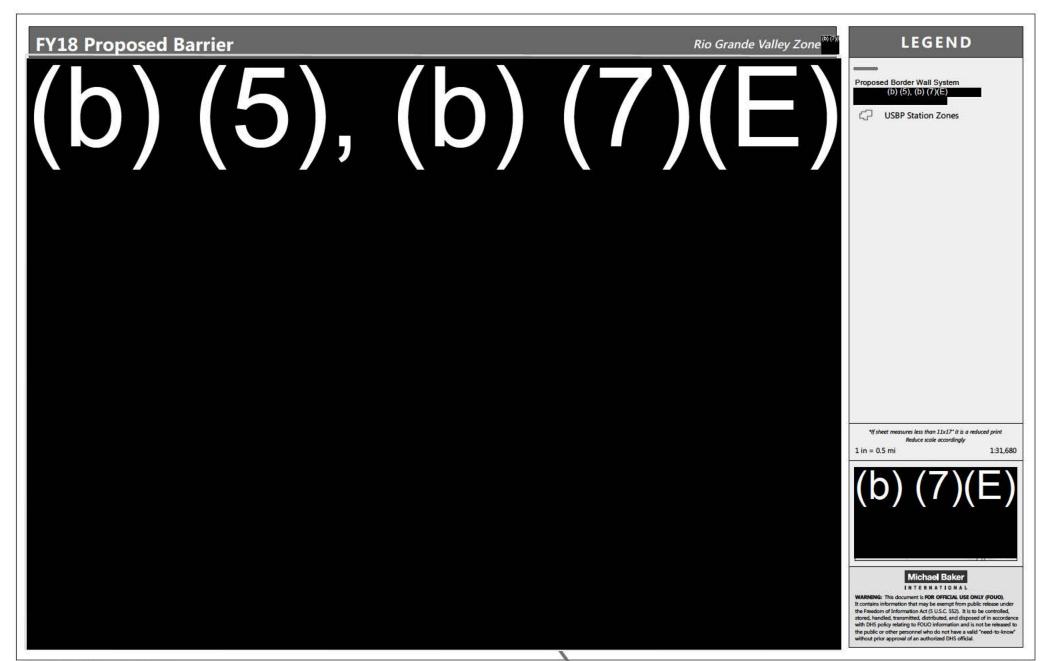
OFAM,

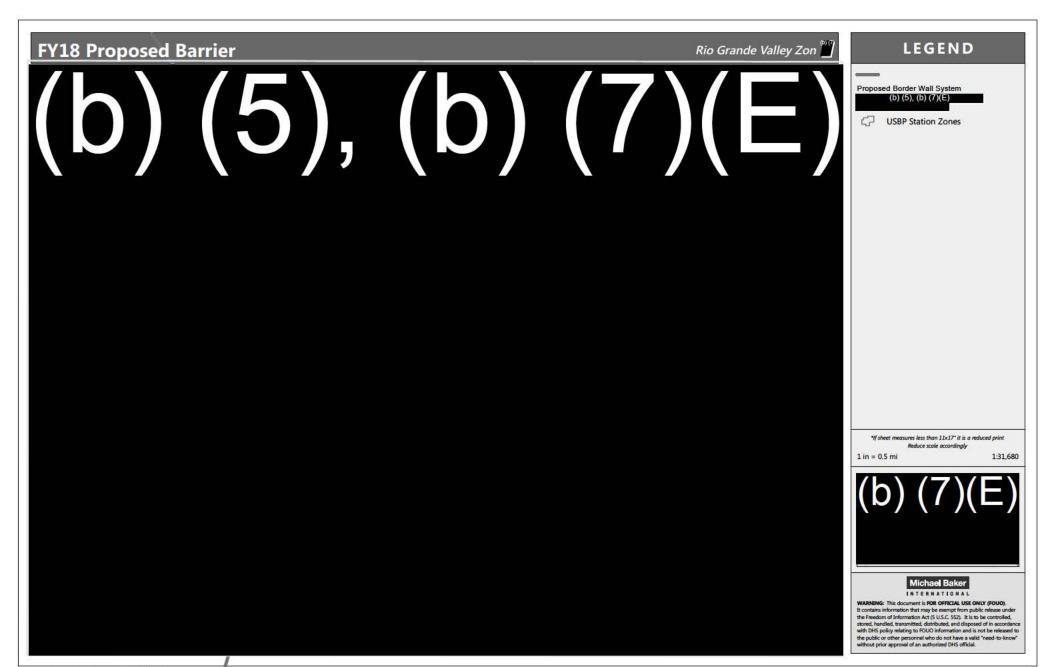
The following additional get backs were just received from the Senate. Please add these to the list provided below under the same response timeline.

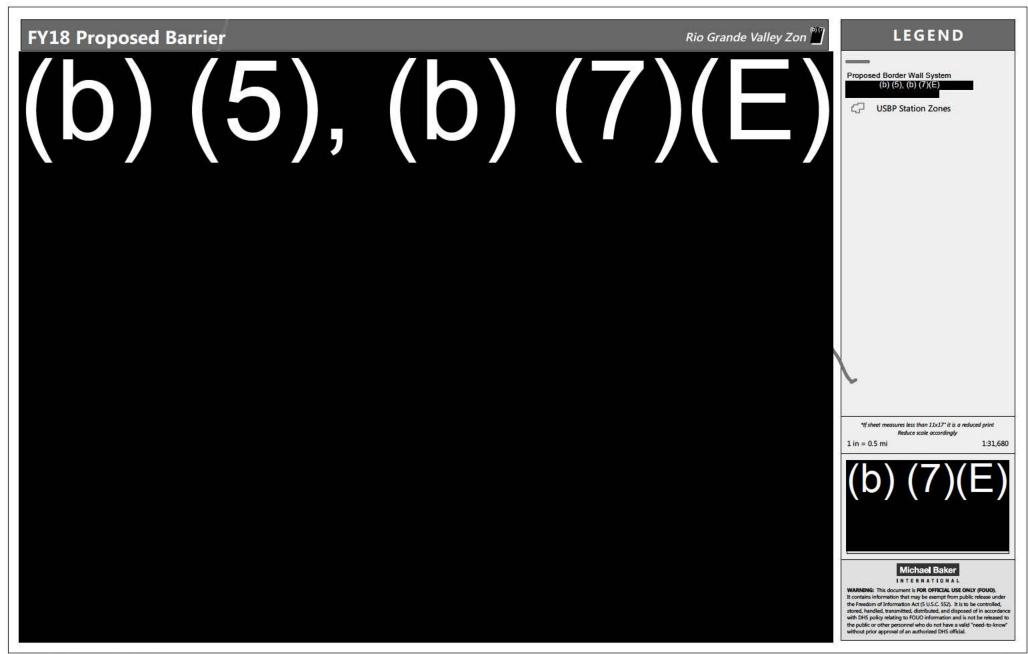


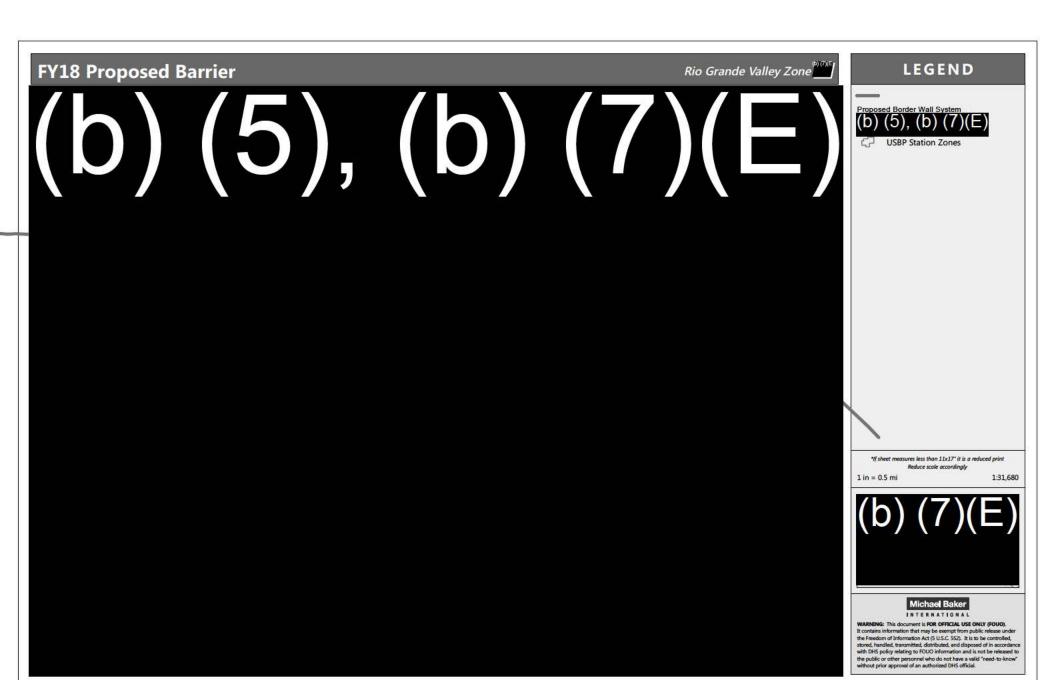


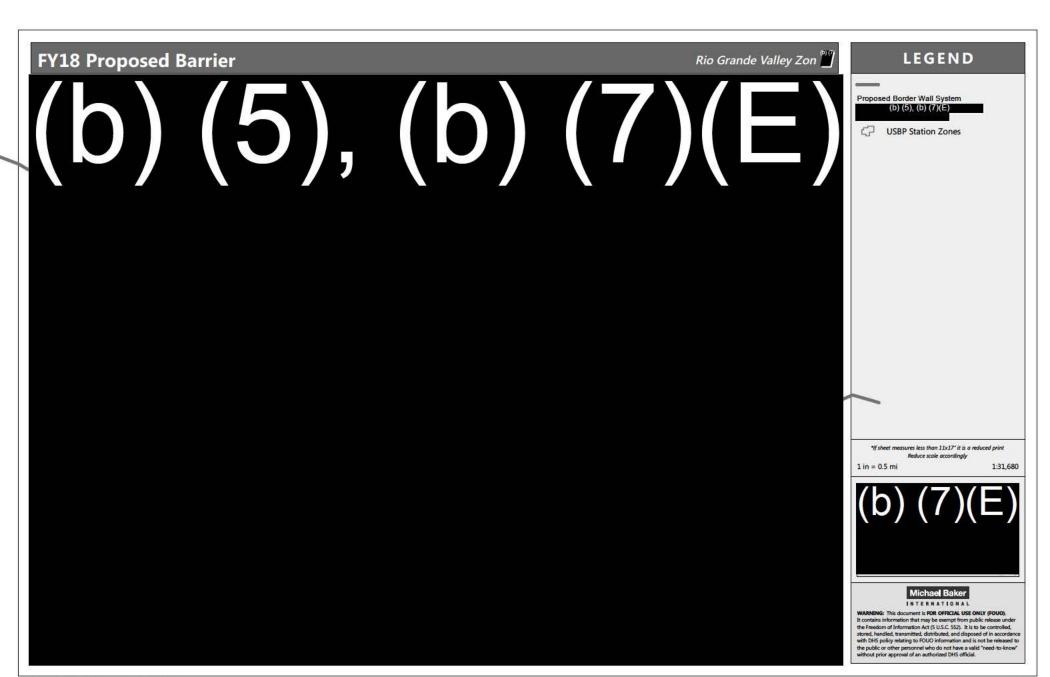


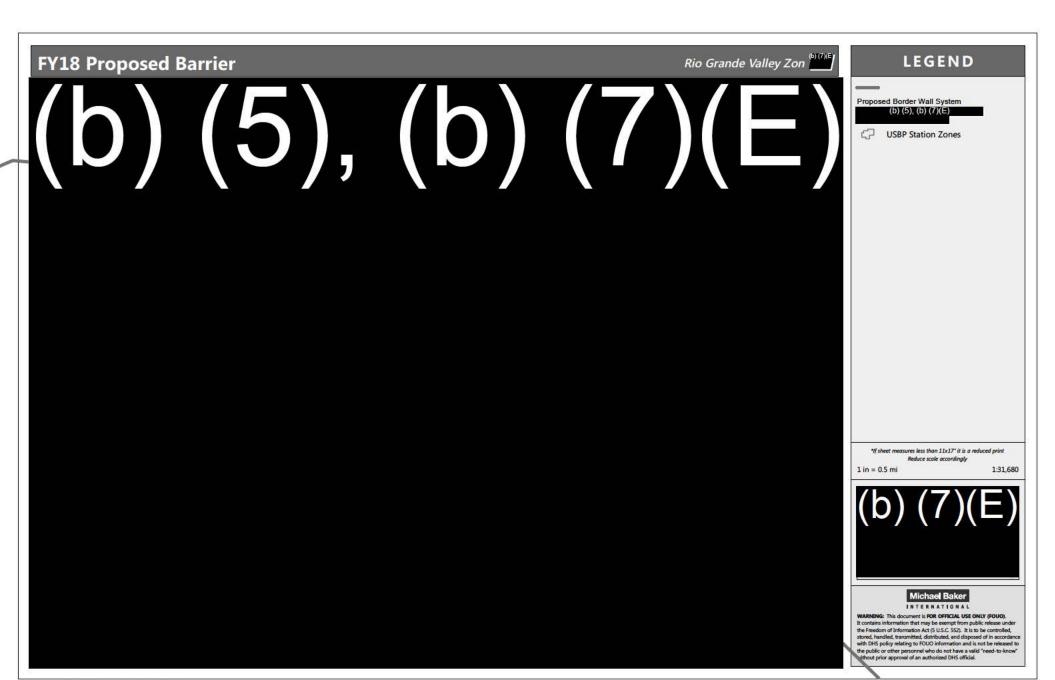


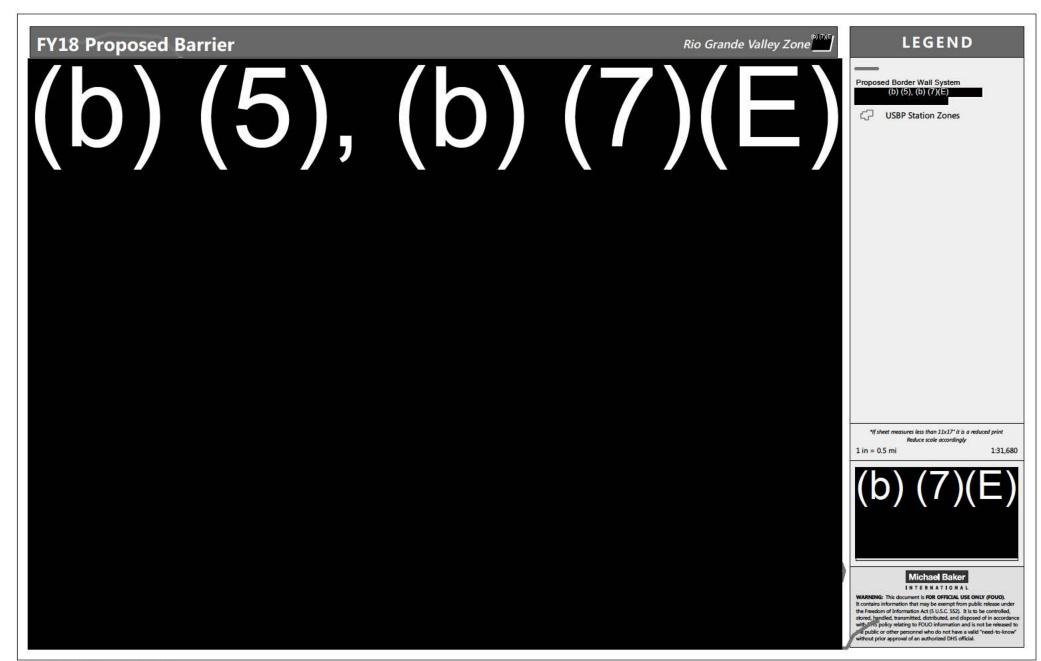


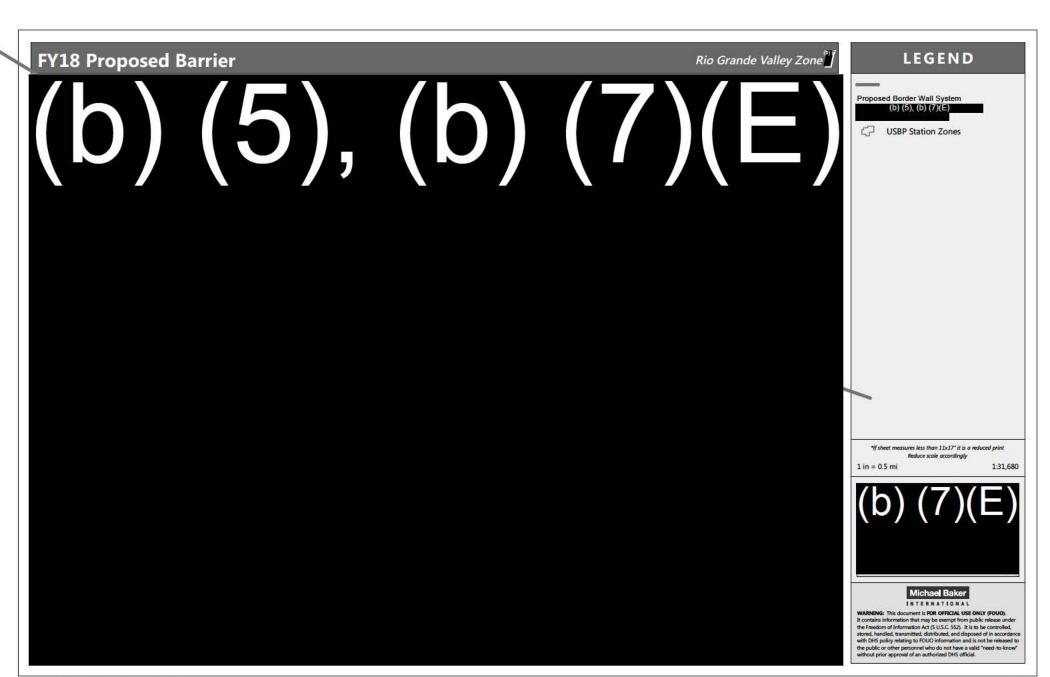


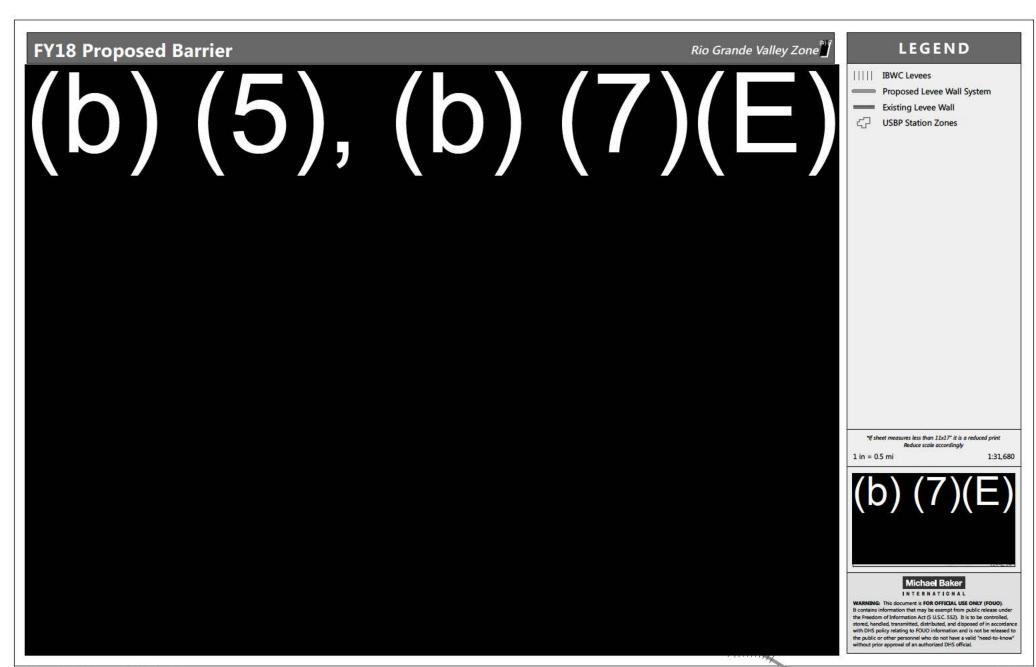




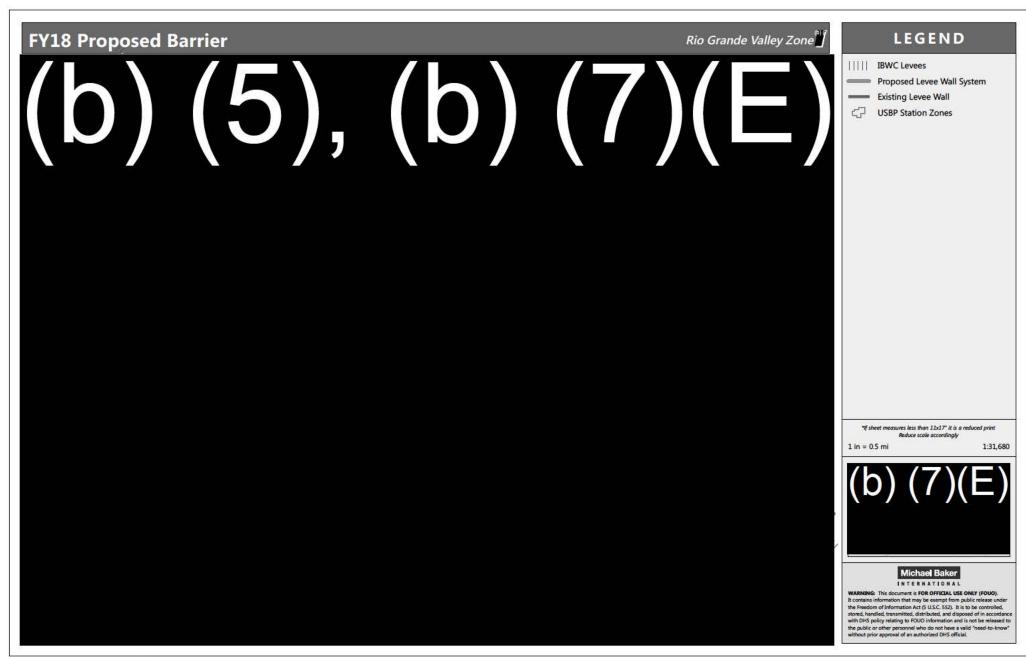


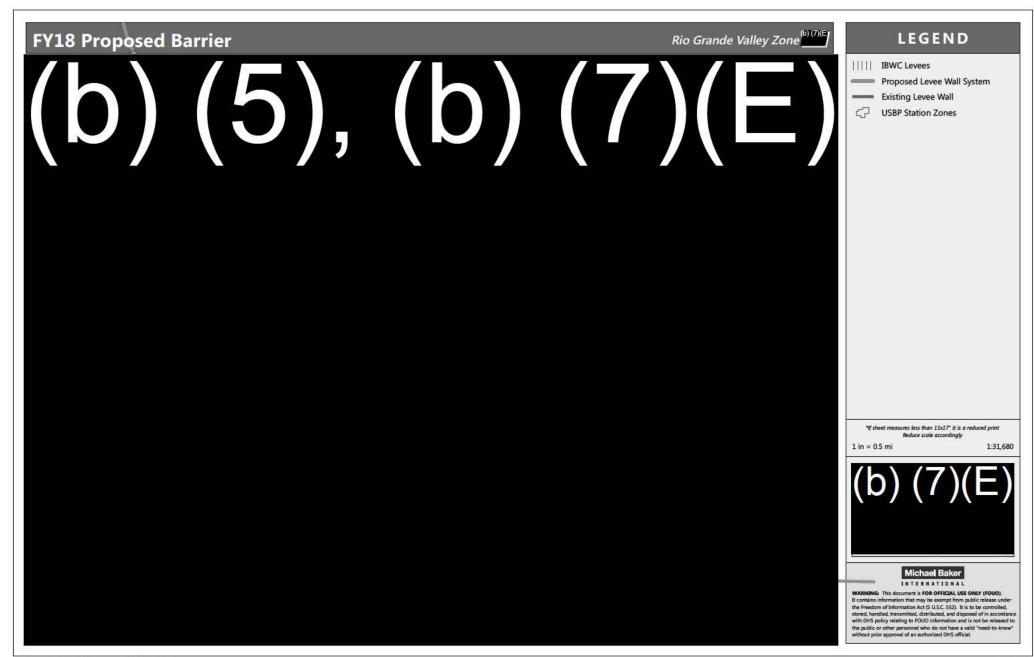


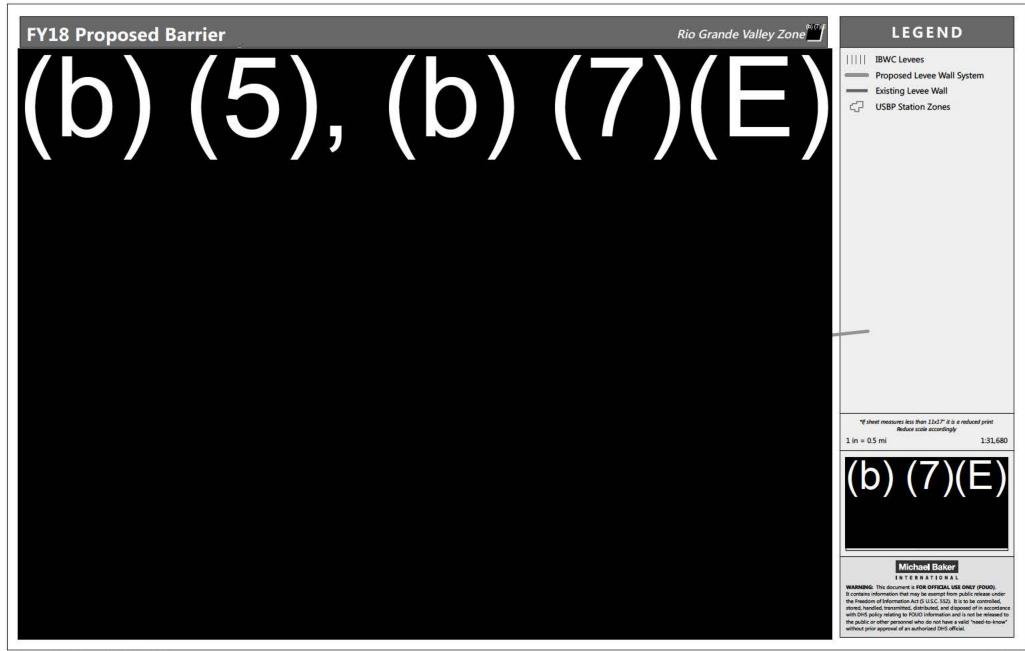


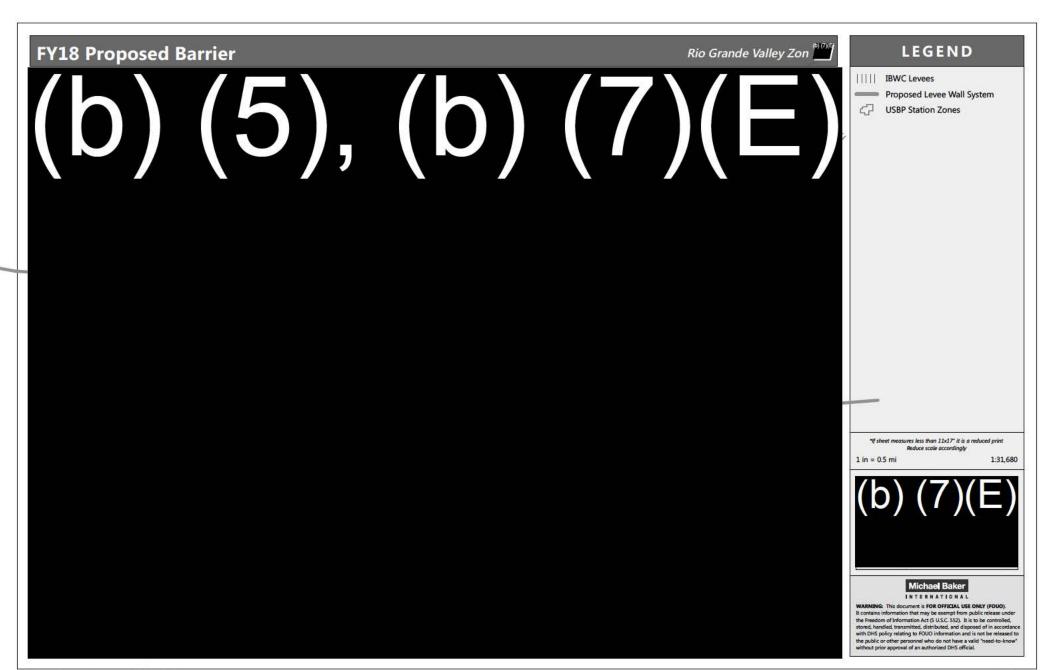


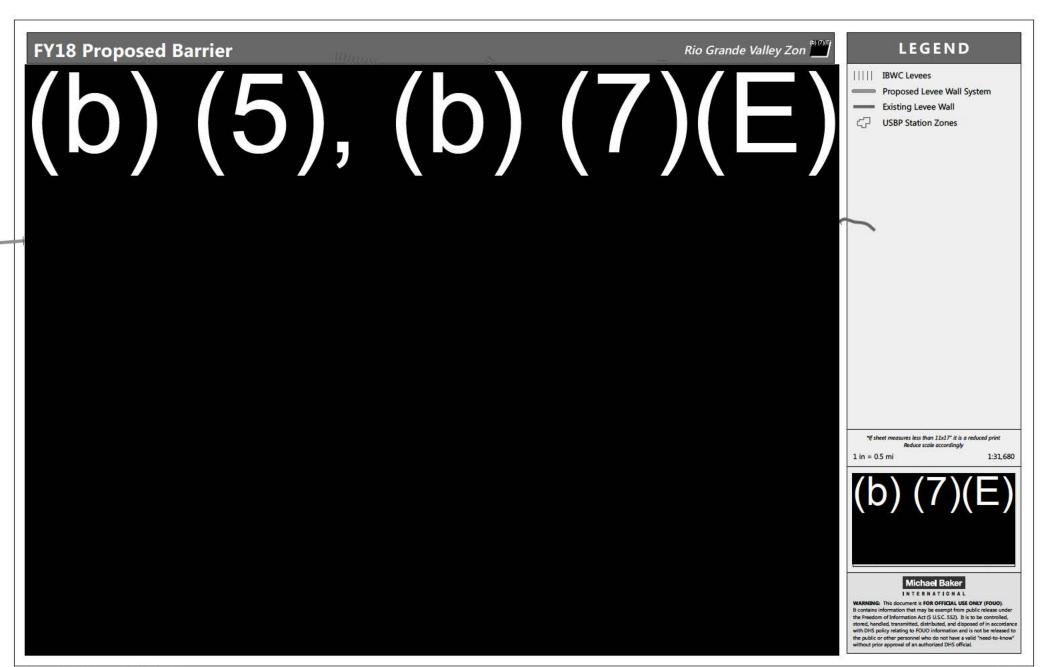
June 4, 2017

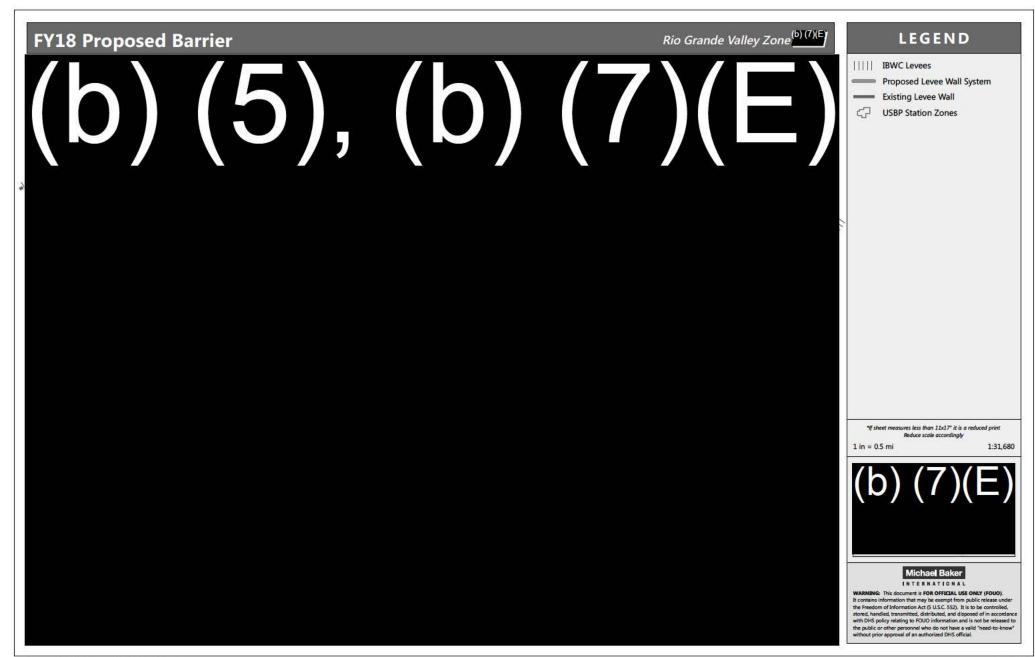












(b)(6);(b)(7)(C) (b)(6);(b)(7)(C)Cc: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)Subject: RE: Due Monday 10 am: House & Senate Appropriations Get Backs Date: Monday, June 05, 2017 9:44:18 AM Attachments: MR 395 FY18 SDC to RGV v3.pdf image001.png 10-4...attached is the map that just provided in response to this task. From: (b)(6);(b)(7)(C)Sent: Monday, June 05, 2017 9:25 AM (b)(6);(b)(7)(C)(b)(6);(b)(7)(C) Cc: (b)(6):(b)(7)(C) >;(b)(6);(b)(7)(C) (b)(6);(b)(7)(C) Subject: RE: Due Monday 10 am: House & Senate Appropriations Get Backs also to this as she is consolidating responses. (b)(6);(b)(7)(C) Director, Business Operations Division Border Patrol & Air and Marine Program Management Office Facilities Management and Engineering Office of Facilities and Asset Management Mobile: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)Sent: Monday, June 05, 2017 9:23 AM To: (b)(6);(b)(7)(C)(b)(6);(b)(7)(C) (b)(6);(b)(7)(C)Cc: >;(b)(6);(b)(7)(C) (b)(6);(b)(7)(C) Subject: RE: Due Monday 10 am: House & Senate Appropriations Get Backs Importance: High (b) (5), (b) (7)(E)Good morning – Please find a draft response below. (b) (5), (b)(6); (b)(7)(C)

From: To:

# (b) (5), (b) (7)(E)

From: (b)(6);(b)(7)(C)

Sent: Monday, June 05, 2017 8:06 AM

To: (b)(6);(b)(7)(C) < (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C) < (b)(6);(b)(7)(C)

Subject: FW: Due Monday 10 am: House & Senate Appropriations Get Backs

- resending per your request

– bringing back to the top of your inbox

From: (b)(6);(b)(7)(C)

Sent: Friday, June 02, 2017 10:50:44 AM

To: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)

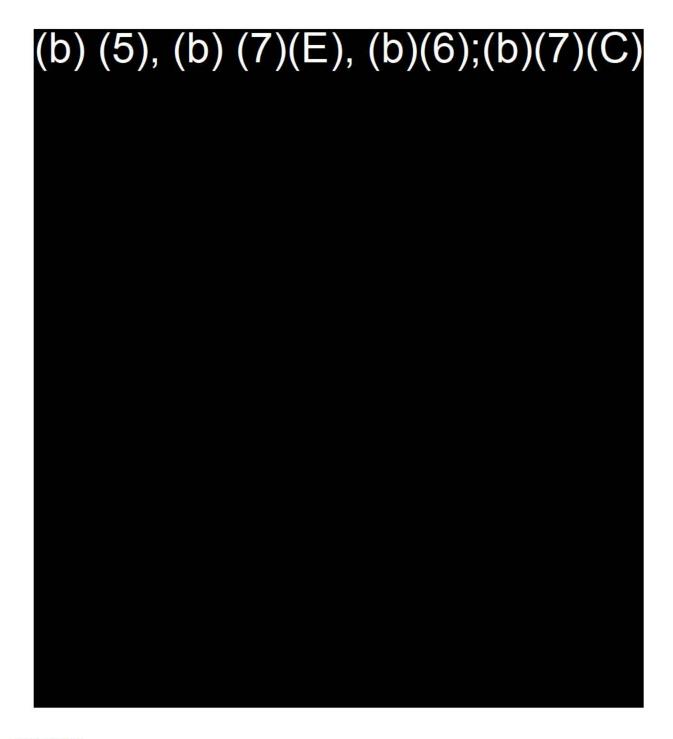
Cc: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)

Subject: Due Monday 10 am: House & Senate Appropriations Get Backs

Hi team – More getbacks. Due back 10 am on Monday – we will do our best here, but I already gave them a heads up that this is aggressive to say the least. See below – my comments are in yellow. Please send your input back to by **10 am Monday.** 

(b) (5), (b) (7)(E), (b)(6);(b)(7)(C)





## (b)(6);(b)(7)(C)

Director, Business Operations Division Border Patrol & Air and Marine Program Management Office Facilities Management and Engineering Office of Facilities and Asset Management

Mobile: (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Friday, June 02, 2017 1:22 PM

To: (b)(6);(b)(7)(C) < (b)(6);(b)(7)(C)

 $\begin{array}{lll} < & (b)(6);(b)(7)(C) \\ & \textbf{Cc:} \\ (b)(6);(b)(7)(C) & (b)(6);(b)(7)(C) \\ & < & (b)(6);(b)(7)(C) \\ \end{array} \\ (b)(6);(b)(7)(C) & (b)(6);(b)(7)(C) \\ \end{array}$ 

Subject: RE: House & Senate Appropriations Get Backs

Good afternoon,

Apologies for the delayed response. We did get an official tasker for this, and it has been entered into our system. BPAM has actually been flagged for multiple responses (see below). I will be sure that the response provided for #7 is included in the final submission. I included the relevant email traffic from our tasker this morning, below.

Please let us know if you have any further questions.

Very best,

# (b)(6);(b)(7)(C)

Kearns & West

Executive Support - Facilities Management & Engineering (FM&E) DHS | CBP | Office of Facilities and Asset Management (OFAM)

Cell: (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Friday, June 2, 2017 11:01 AM

To: OFAM-TASKINGS < (b) (7)(E)

Cc: (b)(6):(b)(7)(C)

Cc: (b)(6);(b)(7)(C) >;(b)(6);(b)(7)(C) >; FMEEXECSUPPORT < (b) (7)(E) FOFPMOTASKS < (b) (7)(E) (b)(6);(b)(7)(C) ; OFAM Business Operations Executive Support < (b) (7)(E) (b)(6);(b)(7)(C) >

Subject: FW: House & Senate Appropriations Get Backs

Please assign to FM&E/BPAM (#1, #3, #4, #5, #6, #7), FM&E/FOF (#8) and BizOps (#2). The deadline to accommodate internal OFAM review is COB on June 5.

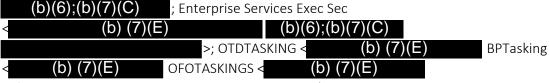
## Thanks,



From: (b)(6);(b)(7)(C)

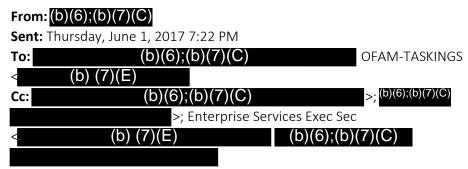
Sent: Thursday, June 01, 2017 7:24 PM

To: (b)(6);(b)(7)(C) >; OFAM-TASKINGS < (b)(7)(E) Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)



Subject: RE: House & Senate Appropriations Get Backs

Apologies - Adding supporting offices for these tasks.



Subject: RE: House & Senate Appropriations Get Backs

OFAM,

The following additional get backs were just received from the Senate. Please add these to the list provided below under the same response timeline.

From: (b)(6);(b)(7)(C)

Sent: Thursday, June 1, 2017 5:08 PM

To: OFAM-TASKINGS < (b) (7)(E)

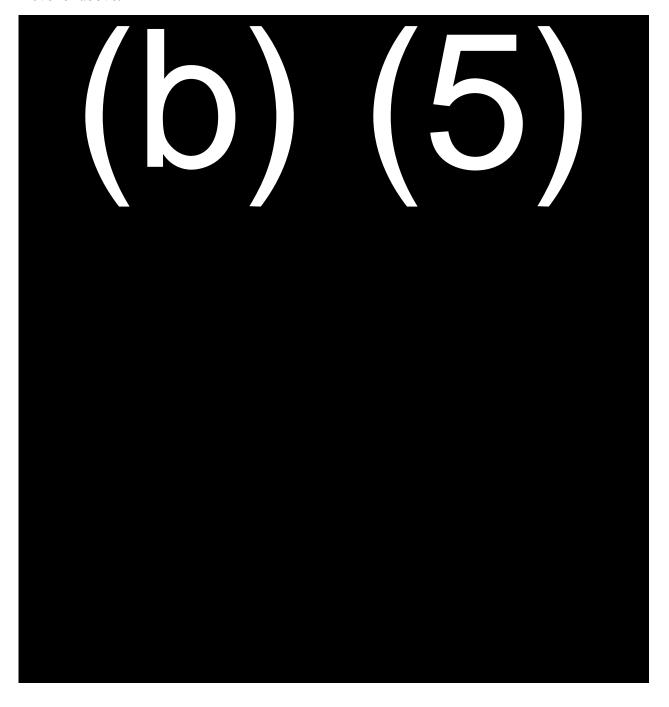
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)



**Subject:** House & Senate Appropriations Get Backs

Good Afternoon,

CBP recently held FY 2018 Budget Briefings with House and Senate Appropriations staff, which resulted in a number of get backs. Below please find the get backs assigned to your program office as lead. Supporting offices are cc'ed on this email and should contribute to content development/clearance before sent to OCA. All clearances require approval at AC level or above.



# (b) (5), (b) (7)(E)